

PUBLIC NOTICE
FAIRFIELD CITY COUNCIL
ORDINARY COUNCIL MEETING AGENDA



Tonight's Council Meeting will follow the procedure of the items listed below:

▪ **ENTRANCE OF MAYOR**

All present to stand.

▪ **NATIONAL ANTHEM**

▪ **ACKNOWLEDGEMENT OF COUNTRY**

▪ **PRAYER**

Remain Standing. The Mayor will invite a Councillor to read either one of the following prayers:

"We thank thee Lord for being elected by our fellow men to this office of honour and trust. Give us grace diligently and honourably, free from private interest and prejudice, to discharge the duties entrusted to us to the common good of mankind. AMEN"

"We give thanks for being elected to this office of honour and trust. Give us grace, diligently and honourably, free from private interest and prejudice, to discharge the duties entrusted to us for the common good of mankind."

AGENDA ITEM 1: APOLOGIES AND LEAVE OF ABSENCE

The Mayor will invite apologies on behalf of Councillors not in attendance.

▪ **REMOTE MEETING ATTENDANCE**

The Mayor will confirm if any applications have been received to participate remotely via audio-visual link.

AGENDA ITEM 2: CONFIRMATION OF MINUTES

The minutes of the previous Council meeting are confirmed at this stage.

AGENDA ITEM 3: MAYORAL MINUTES

The Mayor will read out Mayoral Minutes, which are matters of interest to the Council, public and media.

AGENDA ITEM 4: NOTICES OF MOTION

Where a written Notice of Motion has been submitted, it is dealt with at this time.

AGENDA ITEM 5: QUESTIONS TO THE MAYOR

The Mayor will invite the Councillors to present any written questions.

AGENDA ITEM 6: REPORTS BY STANDING COMMITTEE CHAIRPERSON

As the following Committees have delegated powers, Council will only consider reports referred to Council by a Councillor or reports which are of such a nature that Council is unable to deal with it under delegation. The Chairperson of each Committee will present the report to Council. This includes supplementary reports relating to items from the various Committees and late items of correspondence.

- Outcomes Committee
- Outcomes Supplementary reports
- Services Committee
- Services Supplementary reports

AGENDA ITEM 7: CLOSE SESSION

The Meeting will be closed to the Public for consideration of confidential items.

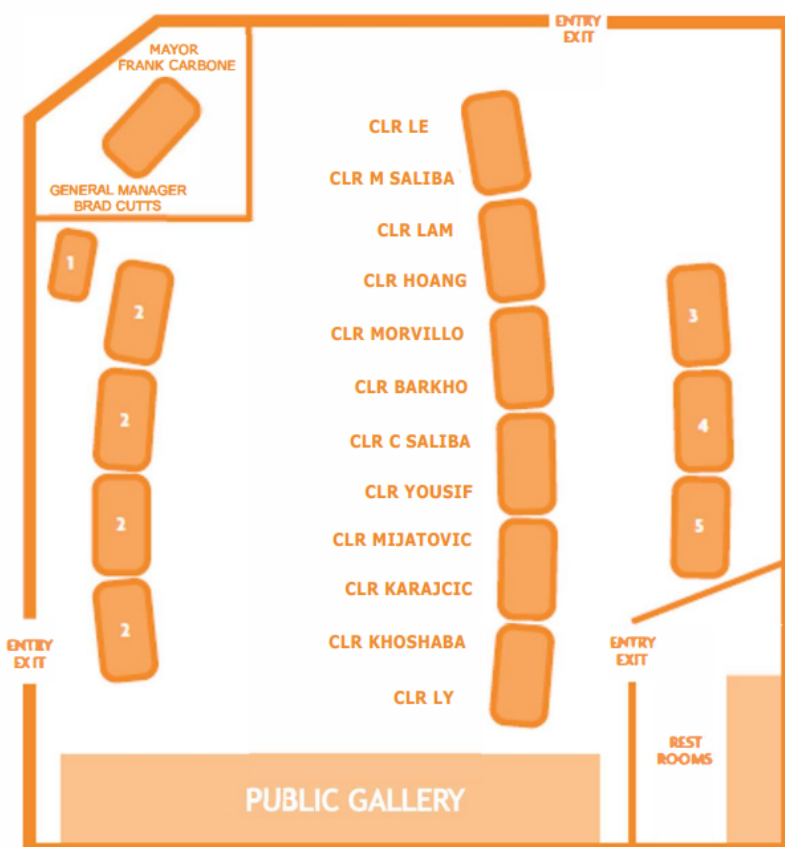
The Agenda will list all items to be considered Confidential and the reasons for the confidentiality.

NEXT COUNCIL MEETING

Ordinary meetings of the Council are held in the Council Chambers at 7.00pm on the 4th Tuesday of each month, subject to possible change due to Public Holidays.

SEATING ARRANGEMENTS FOR THE FAIRFIELD CITY COUNCIL CHAMBERS

1. Governance Officer
2. Executive Leadership Team
3. IT Support
4. Other Staff



It is trusted that you will find the above explanations of assistance in following the procedure at tonight's meeting.

Ordinary Council



DRAFT MINUTES

DATE OF MEETING: 28 April 2026

LOCATION: Council Chambers

TIME: 7.06pm

MEETING 1580

Administration Centre Wakeley

MINUTES OF THE MEETING OF COUNCIL OF THE CITY OF FAIRFIELD HELD IN THE COUNCIL CHAMBERS AT THE ADMINISTRATION CENTRE, AVOCA ROAD WAKELEY ON 28 APRIL 2026 AT 7.06PM.

PRESENT:

His Worship Mayor Carbone (Chairperson).

Councillors Barkho, Hoang, Karajcic, Khoshaba, Lam, Le, Ly, Mijatovic, Morvillo, C Saliba, M Saliba and Yousif.

Also in attendance were the General Manager, Deputy General Manager and Chief Financial Officer, Director City Assets, Director City Delivery, Director City Development, Director City Living, Director City Strategy, Director People, Culture and Operations, Manager Governance and Audit, IT Technician – Application Support (S Prince, M Qiu and S Subba), Governance Support Officer and Governance Officer (A Kargin).

National Anthem

All present, stood for the National Anthem.

Webcast Announcement

In opening the meeting, the Chairperson advised that the meeting is being livestreamed on Council's website and all present should refrain from making any defamatory statements.

Acknowledgement of Country

The Chairperson acknowledged the Cabrogal of the Darug nation, the traditional custodians of the land upon which the meeting was held. He acknowledged their elders, past and present, and other Aboriginal people present.

Prayer

The Prayer was read by Councillor Barkho.

APOLOGIES AND LEAVE OF ABSENCE

No apologies were tendered and no Leave of Absence was sought for this meeting.

REMOTE MEETING ATTENDANCE

The Chairperson confirmed that no applications were received to participate remotely via audio-visual link.

CONFIRMATION OF MINUTES

MOTION: (M Saliba/Barkho)

That the Minutes of the Ordinary Council meeting held on 24 March 2026, Traffic Committee meeting held on 13 April 2026, Outcomes Committee meeting held on 14 April 2026 and Services Committee meeting held on 14 April 2026, be confirmed.

CARRIED UNANIMOUSLY

MAYORAL MINUTES

Crescent Plaza Public Statements

On 13 April 2026, public statements were made in the media by the NSW Minister for Police and Counter terrorism, Yasmin Catley, regarding Fairfield City Council's decision to temporarily close Crescent Plaza in response to ongoing safety and antisocial behaviour concerns.

During interviews broadcast on 702 ABC Sydney Breakfast and later replayed and discussed on 2GB, the Minister stated that:

NSW Police were not aware of, and not consulted on, Council's decision to fence off Crescent Plaza; and
Council had acted unilaterally in closing the plaza, without police involvement.

Specifically, the Minister stated:

"I've spoken with the police intimately. They had no idea that they (Council) were going to close that down... put a fence around that."

These statements were subsequently reported by ABC News as part of a public dispute between the Minister and me concerning police presence in Fairfield City and the Crescent Plaza closure.

However, Council holds email correspondence proving that local NSW Police were consulted in advance, that discussions took place weeks prior to the closure, and that police provided operational input, including suggested timing associated with the closure of the Crescent Plaza prior to its implementation on 7 April 2026.

Council also notes that NSW Police publicly acknowledged the cooperative arrangement with Council to manage safety and community impacts at the site.

At no time has Council alleged wrongdoing by local police officers. To the contrary, Council acknowledges that local police acted professionally and in good faith to support community safety.

The discrepancy between the Minister's public statements and Council's documentary evidence raises serious concerns regarding:

- The accuracy of public statements made by the Minister responsible for policing in NSW;
- The potential unwarranted reputational impact on Fairfield City Council;
- The risk of undermining public confidence in both Council and NSW Police; and
- The broader issue of police resourcing in the Fairfield Local Area Command, which has been the subject of ongoing public concern and media reporting.

Council further notes that concerns regarding police resourcing in Fairfield City and Western Sydney more broadly, are longstanding and supported by publicly available NSW Police annual reporting.

Since 2021, Fairfield City's primary Police Area Command has experienced a 23.7% reduction in police officers. Neighbouring local government areas across Western Sydney have also seen significant declines, including a 20.9% reduction in Liverpool City Police Area Command, and a 20.5% reduction across Police Area Commands servicing Cumberland City and City of Parramatta.

These reductions have occurred despite ongoing population growth, increased service demand, and heightened community concern around public safety and antisocial behaviour across Western Sydney.

However, the Minister for Police and Counter-terrorism has publicly maintained that 64 new police recruits have been sent to Fairfield City during her term, stating on 702 ABC Sydney Breakfast:

"The notion from the Mayor that police are not being deployed to Western Sydney is absolute garbage and in fact I can confirm on your program this morning that we have deployed 64 new recruits to Fairfield since coming to Government and that is the highest allocation across the entire region."

The Minister's claim is difficult to reconcile with the sustained net reduction in frontline police numbers evidenced in NSW Police annual reports. Public statements by the Minister regarding police resourcing must be accurate, transparent, and capable of being substantiated. Misrepresenting or overstating police deployment risks misleading the community and diverting attention from the genuine and ongoing resourcing challenges faced by frontline officers and local communities across Fairfield City and Western Sydney.

These matters warrant formal consideration by the Premier of NSW, therefore tonight I am proposing that Council:

1. Notes public statements made by the NSW Minister for Police and Counter Terrorism on 13 April 2026 concerning the closure of Crescent Plaza.
2. Notes that Fairfield City Council holds documentary evidence demonstrating prior consultation and coordination with local NSW Police before the temporary closure of Crescent Plaza on 7 April 2026.
3. Resolves to write to the Premier of NSW, Chris Minns, requesting that he:
 - Review police resourcing levels across Fairfield City and Western Sydney, having regard to population growth, service demand, and community safety outcomes
 - Consider the evidence held by Council about the temporary closure of the Crescent Plaza

- Review the accuracy of the Minister's public statements about the closure of the plaza
 - Assess the impact of those statements on public confidence, Council's reputation, and trust in government;
 - Call on the Minister to apologise to the community, local police and the Council for making inaccurate statements;
 - As the Premier is responsible for the conduct of his Ministers, investigate the Minister's comments against the Ministerial code of conduct, and consider the resignation of the Minister for Police and Counter-terrorism, having regard to principles of accountability and accuracy in public office, and in light of her misleading public statements and the available evidence.
4. Affirms Council's support for local NSW Police and the importance of transparency, integrity, and accountability at the ministerial level.

MOTION: (Le/Mijatovic)

That:

1. The public statements made by the NSW Minister for Police and Counter Terrorism on 13 April 2026 concerning the closure of Crescent Plaza be noted.
2. The documentary evidence held by Council demonstrating prior consultation and coordination with local NSW Police before the temporary closure of Crescent Plaza on 7 April 2026 be noted.
3. Council write to the Premier of NSW, Chris Minns, requesting that he:
 - 3.1. Review police resourcing levels across Fairfield City and Western Sydney, having regard to population growth, service demand, and community safety outcomes
 - 3.2. Consider the evidence held by Council about the temporary closure of the Crescent Plaza
 - 3.3. Review the accuracy of the Minister's public statements about the closure of the plaza
 - 3.4. Assess the impact of those statements on public confidence, Council's reputation, and trust in government;
 - 3.5. Call on the Minister to apologise to the community, local police and the Council for making inaccurate statements;
 - 3.6. As the Premier is responsible for the conduct of his Ministers, investigate the Minister's comments against the Ministerial code of conduct, and consider the resignation of the Minister for Police and Counter-terrorism, having regard to principles of accountability and accuracy in public office, and in light of her misleading public statements and the available evidence.
4. Council affirms its support for local NSW Police and the importance of transparency, integrity, and accountability at the ministerial level.

5. Council write to the NSW Opposition Leader on this matter.

A division was called by Councillors C Saliba and Mijatovic. The division was taken with the following results:

Aye

Mayor Carbone
Councillor Barkho
Councillor Hoang
Councillor Karajcic
Councillor Lam
Councillor Le
Councillor Mijatovic
Councillor Morvillo
Councillor C Saliba
Councillor M Saliba
Councillor Yousif

Total=(11)

Nay

Councillor Khoshaba
Councillor Ly

Total=(2)

The Motion was declared **CARRIED**.

Fairfield City Lifetime Business Award

I am very pleased to announce Hallmark Sports as the recipient of a Fairfield City Council Lifetime Business Award.

The Lifetime Business Award pays tribute to the owners of businesses throughout our Local Government Area that have stood the test of time, having traded for more than 25 years.

Mr Spagnol attributes his success to consistently satisfying the needs of his customers and building strong relationships with his clientele, placing great importance on trust and ensuring that his word serves as his guarantee in all business dealings. His journey into the industry began after working with a chemical company, where he developed a desire to move into the sports sector. Determined to build something of his own, he pursued a career in sportswear, chose not to remain a middleman, and instead invested in embroidery machinery to establish his company from the ground up.

Today, Hallmark Sports reflects this foundation and continues to grow as a leading Australian provider of custom sportswear, workwear, and corporate apparel. With over 25 years of experience, the company offers a complete end-to-end service, from design through to delivery, producing high-quality, customised apparel for teams, clubs, businesses, and organisations across the country. Its in-house Australian manufacturing supports strong quality control, flexibility, and reliable turnaround times, reinforcing the company's reputation for dependability and excellence.

Hallmark Sports provides a wide range of products and customisation techniques, including sublimation, embroidery, and screen printing, enabling it to service clients across sporting, education, corporate, and government sectors. Looking ahead, Mr Spagnol plans to continue expanding the Italian brand, with the goal of making it the number one company in Australia after already establishing it as a leading brand in New South Wales. He also aims to grow into physical retail stores and explore opportunities in agencies, franchises, and outlets, while continuing to enhance the brand and deliver a complete package with guaranteed customer satisfaction.

Councillors, please join me in welcoming and congratulating Wayne Spagnol from Hallmark Sports on achieving 31 years of success in Fairfield City.

MOTION: (Khoshaba/Barkho)

That the Mayoral Minute be received and noted.

CARRIED UNANIMOUSLY

Councillor Le left (7.38pm) and returned (7.40pm) to the meeting.

Mayoral Donations Fund

At the April Services Committee Meeting, Council resolved to make a donation of five hundred dollars (\$500.00) from the Mayoral Donations Fund to each of the following.

Hills Community Aid

Hills Community Aid will receive a donation towards the Western Sydney Corporate Charity Lunch to be held on 20 May 2026 at Workers Lifestyle Group Club Blacktown.

Based in Wetherill Park, Hills Community Aid has supported charitable organisations across the Fairfield Local Government Area for many years. Funds raised from the charity lunch will support community programs delivered by the Salvation Army, the KidsWest Foundation and the Bill Crews Foundation.

Councillors, please join me in welcoming Mr Jim Taggart from Hills Community Aid to receive the donation.

Our Lady of Mt Carmel Catholic Primary School

Mt Carmel Catholic Primary School will receive a donation towards their Multicultural Fete to be held on 19 September 2026.

The Multicultural Fete is a community event designed to bring together the school community, families and local residents to celebrate the diverse cultures represented within the community.

The fete will feature cultural performances, international food stalls, community stalls and family friendly activities. Funds raised from the event will support the refurbishment of the school hall, creating a modern community hub where students' talents can be showcased and nurtured.

Councillors, please join me in welcoming the School's Multicultural Fair Committee consisting of Stephen Kekez, Carly De Assuncao, Branka Cladera, Christina Soares and Kelly Ly to receive the donation.

MOTION: (Khoshaba/C Saliba)

That the Mayoral Minute be received and noted.

CARRIED UNANIMOUSLY

Fabulous Fairfield

Council's Fabulous Fairfield Program acknowledges the City's residents' hard work in growing and maintaining outstanding gardens that add to the environmental quality and visual beauty of our city's streetscapes.

Tonight, we congratulate our Fabulous Fairfield winners for the month of April with gardens featuring beautiful green lawns, succulents, fragrant roses, colourful vibrant flowers, a vegetable garden and a corset used as a plant frame. These stunning gardens showcase the dedication and care of our residents.

The Fabulous Fairfield award recipients for April feature gardens from Bossley Park and Fairfield East.

Our winners will receive potted natives prepared by the Fairfield Community Nursery volunteers and a small financial contribution to assist in the upkeep of their gardens.

Councillors, please join me in congratulating the winners of the Fabulous Fairfield awards for April.

MOTION: (Khoshaba/Mijatovic)

That the Mayoral Minute be received and noted.

CARRIED UNANIMOUSLY

QUESTIONS TO THE MAYOR

Question asked by Councillor Yousif

Chaldean Catholic Church - Congratulatory Letter:

File No. 25/35844

As you know, his Beatitude Mar Paulos 3rd amil Nona, the Bishop of Australia and New Zealand for the Chaldean and Assyrians Catholics, diocese and a resident of Bossley Park has been elected Patriarch of the Chaldean Catholic Church. I would like to suggest sending him a congratulations letter signed by you as Mayor of Fairfield, on behalf of all of us and the people of our city. This would be a proud moment for our community, as he has lived in our city and now has this important role leading the Church worldwide. We wish him success and God's blessings in leading the Church during these difficult times for the Middle East, especially Iraq, where he will now be based in Baghdad.

Question asked by Councillor C Saliba
Services and Outcomes Committees
File No. 25/35844

Would it be worth considering a merger of the Services and Outcomes Committees to improve efficiency, reduce duplication of effort, and enable more cohesive decision-making and strategic alignment across both areas?

REPORT BY CHAIRPERSON OF THE SERVICES COMMITTEE - 14 APRIL 2026

- 49:** NSW Department of Climate Change, Energy, the Environment and Water Grant - Hassall Street Detention Basin Upgrade - Investigation and Detailed Design
File Number: 19/05422

MOTION: (C Saliba/Yousif)

That:

1. The grant of three hundred thousand dollars (\$300,000.00 excl GST) offered by NSW Department of Climate Change, Energy, the Environment and Water (DCCEEW) under the Floodplain Management Program be accepted by Council and considered for inclusion in the Draft 2026-2027 Operational Plan for Project MPFMP2749 Hassall Street Detention Basin Upgrade – Investigation & Detailed Design.
2. Council consider for inclusion in the Draft 2026-2027 Operational Plan one hundred and fifty thousand dollars (\$150,000.00) as matched funding from General Funds for expenditure on Project MPFMP2749 Hassall Street Detention Basin Upgrade – Investigation & Detailed Design.

CARRIED UNANIMOUSLY

- 50:** NSW Government Grant - Stronger Together Local Council Major Festival Program - National Lion Dance Competition
File Number: 25/34756

MOTION: (C Saliba/Morvillo)

That the grant of one hundred and seventy-five thousand dollars (\$175,000.00 excl GST) offered by the NSW Government as part of the 2025/26 Stronger Together Local Council Major Festival Grant Program not be accepted and that Multicultural NSW be advised accordingly as the funding is insufficient to host the Cabramatta National Lion Dancing Competition.

CARRIED UNANIMOUSLY

- 51: RFT 107-26 Data Discovery Software Application
File Number: 24/12760

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(d(i)) of the Local Government Act, 1993, on the grounds that:

(d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

THIS CONFIDENTIAL ITEM WAS DEALT WITH IN CLOSED SESSION OF THE COUNCIL. FOR THE RESOLUTION PASSED BY COUNCIL IN CLOSED SESSION, REFER TO PAGE 13 OF THE MINUTES.

- 52: RFT 124-26 Bold Park Remediation and Playground Renewal Works
File Number: 25/36257

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(d(i)) of the Local Government Act, 1993, on the grounds that:

(d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

THIS CONFIDENTIAL ITEM WAS DEALT WITH IN CLOSED SESSION OF THE COUNCIL. FOR THE RESOLUTION PASSED BY COUNCIL IN CLOSED SESSION, REFER TO PAGE 13 OF THE MINUTES.

REPORT BY CHAIRPERSON OF THE SERVICES SUPPLEMENTARY REPORTS - 28 APRIL 2026

- 57: Seeking an Exemption through a Council Resolution for Fairfield Showground - Temporary Amenities
File Number: 23/34318

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(d(i)) of the Local Government Act, 1993, on the grounds that:

(d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

THIS CONFIDENTIAL ITEM WAS DEALT WITH IN CLOSED SESSION OF THE COUNCIL. FOR THE RESOLUTION PASSED BY COUNCIL IN CLOSED SESSION, REFER TO PAGE 13 OF THE MINUTES.

MEETING CLOSED TO THE PUBLIC

PROCEDURAL MOTION: (Yousif/M Saliba)

That pursuant to Section 10A of the Local Government Act the meeting be closed to the public to consider the following confidential items of business and the grounds for such closure are stated hereunder:

- 51:** RFT 107-26 Data Discovery Software Application
File Number: 24/12760
CONFIDENTIAL REPORT and ATTACHMENT

10A(2)(d(i))

- (1) Pursuant to Section 10A(2)(d(i)) the information in the **Report and Attachment** is confidential.
- (2) The matter to be discussed is RFT 107-26 Data Discovery Software Application.
- (3) In relation to Section 10A(2) of the Local Government Act 1993, the reason why this part of the meeting should be closed is the matters and information is the following:
 - (d(i)) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it;and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

- 52:** RFT 124-26 Bold Park Remediation and Playground Renewal Works
File Number: 25/36257
CONFIDENTIAL REPORT and ATTACHMENT

10A(2)(d(i))

- (1) Pursuant to Section 10A(2)(d(i)) the information in the **Report and Attachment** is confidential.
- (2) The matter to be discussed is RFT 124-26 Bold Park Remediation and Playground Renewal Works.
- (3) In relation to Section 10A(2) of the Local Government Act 1993, the reason why this part of the meeting should be closed is the matters and information is the following:
 - (d(i)) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it;and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

- 57: Seeking an Exemption through a Council Resolution for Fairfield Showground - Temporary Amenities

File Number: 23/34318

CONFIDENTIAL REPORT

10A(2)(d(i))

- (1) Pursuant to Section 10A(2)(d(i)) the information in the **Report** is confidential.
- (2) The matter to be discussed is Seeking an Exemption through a Council Resolution for Fairfield Showground - Temporary Amenities.
- (3) In relation to Section 10A(2) of the Local Government Act 1993, the reason why this part of the meeting should be closed is the matters and information is the following:
 - (d(i)) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it; and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

CARRIED UNANIMOUSLY

WEBCAST ANNOUNCEMENT

In closing the meeting, the Chairperson advised that the livestream will be muted as Council enters into Closed Session and that the livestream will resume once the meeting is reopened to the public.

MEETING OPEN TO THE PUBLIC

PROCEDURAL MOTION: (Barkho/Morvillo)

That the meeting be open to the public.

CARRIED UNANIMOUSLY

WEBCAST ANNOUNCEMENT

In opening the meeting, the Chairperson advised that the livestream has been resumed.

PROCEDURAL MOTION: (Morvillo/Barkho)

That in accordance with Section 11(3) of the Local Government Act 1993, Council resolves that the correspondence or reports relating to Items 51, 52 and 57 of the Services Committee that were considered during the Closed Session of Council be treated as confidential and remain confidential unless otherwise determined by the General Manager and Council.

CARRIED UNANIMOUSLY

THE DECISIONS OF THE COUNCIL IN CLOSED SESSION:

- 51:** RFT 107-26 Data Discovery Software Application
File Number: 24/12760

That:

1. In accordance with Clause 178(1)(b) of the Local Government (General) Regulation 2021, Council decline to accept all of the tender submissions received for RFT 107-26 Data Discovery Software Application due to all the submissions presenting elements of risk and not satisfactorily meeting overall value for money requirements.
2. In accordance with Clause 178(3)(a) of the Local Government (General) Regulation 2021, Council cancel the proposal for the contract for a Data Discovery Software Application.

- 52:** RFT 124-26 Bold Park Remediation and Playground Renewal Works
File Number: 25/36257

That:

1. Council accept the Tender Evaluation Panel's recommendation to award the Contract to complete the works for RFT 124-26 - Bold Park Remediation and Playground Renewal Works to Perfection Landscape Services Pty Ltd in the amount of one hundred and ninety thousand, seven hundred and eighteen dollars and eighty cents (\$190,718.80) excluding GST as the most advantageous offer received.
2. The General Manager or his nominated delegate be authorised to execute the contract and any associated documents.

- 57:** Seeking an Exemption through a Council Resolution for Fairfield Showground - Temporary Amenities
File Number: 23/34318

That:

1. Council pursuant to Section 55(3)(i) of the Local Government Act 1993, enter into negotiation and thereafter a proposed agreement with the best value for money vendor for the supply and installation of temporary toilet amenities buildings at the Fairfield Showground without the calling of tenders as it considers that a satisfactory result would not be achieved by inviting tenders because of extenuating circumstances due to new infrastructure requirements for the Fairfield Showground site, and the proposed change would have a flow on effect of delaying the other construction works programmed for the Fairfield Showground.
2. The General Manager or his nominated delegate be authorised to execute the contract and any associated documents.

CLOSURE

There being no further business, the meeting concluded at 8.49pm.

Chairperson

CONFIRMATION

These minutes were confirmed as a correct record of the proceedings at a meeting held on 28 April 2026.

Chairperson

Outcomes Committee



DRAFT MINUTES

DATE OF MEETING: 5 May 2026

LOCATION: Staff Lunch Room

TIME: 6.32pm

PRESENT:

His Worship Mayor Carbone (Chairperson).

Councillors Barkho, Hoang, Lam, Le and Ly.

Also in attendance were the Deputy General Manager and Chief Financial Officer, Director City Delivery, Manager Governance and Audit, Executive Strategic Planner, Technical Support Officer (F Hapani and S Subba) and Governance Officer (J Vo).

WEBCAST ANNOUNCEMENT

In opening the meeting, the Chairperson advised that the meeting is being livestreamed on Council's website and all present should refrain from making any defamatory statements or gestures.

APOLOGIES AND LEAVE OF ABSENCE

An apology was tendered and Leave of Absence requested on behalf of Councillor M Saliba and the reason for her absence given.

MOTION: (Le/Lam)

That the apology tendered on behalf of Councillor M Saliba be accepted and leave be granted.

CARRIED UNANIMOUSLY

REMOTE MEETING ATTENDANCE

The Chairperson confirmed that no applications were received to participate remotely via audio-visual link.

CONFIRMATION OF MINUTES

MOTION: (Le/Barkho)

That the Minutes of the meeting held on 14 April 2026 be noted.

CARRIED UNANIMOUSLY

SECTION B

'Matters submitted to the Committee for decision subject to the Right of Referral'

- 32:** Fairfield City Trial Assistance to First Home Buyers Scheme
File Number: 24/10747

MOTION: (Le/Lam)

That Council extend the Trial Assistance to the First Home Buyers Scheme for a further 12 months until 30 June 2027 and the Fairfield City Trial Assistance to First Home Buyers Policy (Attachment A of the Report) be updated accordingly.

CARRIED UNANIMOUSLY

- 33:** Councillor Access to Information and Staff Interaction Policy
File Number: 09/01989

MOTION: (Barkho/Le)

That the Councillor Access to Information and Staff Interaction Policy, be adopted.

CARRIED UNANIMOUSLY

- 34:** Cultural Event Sponsorship Fund Policy
File Number: 25/16169

MOTION: (Barkho/Le)

That the Cultural Event Sponsorship Fund Policy, be adopted.

CARRIED UNANIMOUSLY

- 35:** Major Projects Update - April 2026
File Number: 23/34318, 23/13402

MOTION: (Barkho/Le)

That the report be received and noted.

CARRIED UNANIMOUSLY

- 36:** Appointment to the Arts Advisory Committee
File Number: 25/19170

MOTION: (Barkho/Le)

That the nominated community member identified in the report, be appointed as a member to the Arts Advisory Committee until June 2027.

CARRIED UNANIMOUSLY

- 37:** Sport and Recreation Advisory Committee - March 2026
File Number: 15/06912

MOTION: (Lam/Le)

That the Minutes of the Sport and Recreation Advisory Committee meeting held on Monday 16 March 2026 be received and noted.

CARRIED UNANIMOUSLY

- 38:** Aboriginal Advisory Committee - April 2026
File Number: 24/35722

MOTION: (Barkho/Le)

That the Minutes of the Aboriginal Advisory Committee Meeting held on Wednesday 8 April 2026 be received and noted.

CARRIED UNANIMOUSLY

- 39:** Divisional Update Report - Quarter 3 - Place Management and Major Events
File Number: 14/09936

MOTION: (Le/Barkho)

That the report be received and noted.

CARRIED UNANIMOUSLY

- 40:** Information Report - 2025-2026 Operational Plan - Quarterly Report (January to March 2026)
File Number: 25/15309

MOTION: (Le/Barkho)

That the report be received and noted.

CARRIED UNANIMOUSLY

- 41:** Information Report - Adoption of the 2026-2027 Operational Plan including the 2026-2027 Pricing Policy, Fees and Charges
File Number: 25/19061

MOTION: (Barkho/Lam)

That the report be received and noted.

CARRIED UNANIMOUSLY

**Outcomes Committee
DRAFT Minutes**

Meeting Date: 05 May 2026

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- 42:** Information Report - Making the Rates and Charges for 2026-2027
File Number: 26/04887

MOTION: (Le/Barkho)

That the report be received and noted.

CARRIED UNANIMOUSLY

- 43:** Information Report - Monthly Investment Report - April 2026
File Number: 25/23527

MOTION: (Le/Lam)

That the report be received and noted.

CARRIED UNANIMOUSLY

- 44:** Information Report - Draft State Wide Community Participation Plan
File Number: 26/11596

MOTION: (Barkho/Lam)

That the report be received and noted.

CARRIED UNANIMOUSLY

GENERAL BUSINESS

Chisholm Park Canley Heights

The Mayor advised that with the upcoming upgrade of Chisholm Park, there is an opportunity for Council to consider extending the planned playground equipment.

CLOSURE

There being no further business, the meeting concluded at 6.45pm.

Chairperson

CONFIRMATION

These minutes were confirmed as a correct record of the proceedings at a meeting held on 5 May 2026.

Chairperson

Services Committee



DRAFT MINUTES

DATE OF MEETING: 5 May 2026

LOCATION: Committee Rooms

TIME: 6:31pm

PRESENT:

Councillors Karajcic, Khoshaba, Morvillo, C Saliba (Chairperson) and Yousif.

Also in attendance were the General Manager, Director City Assets, Director City Development, Director City Living, Director City Strategy, Acting Director People, Culture and Operations (G Meehan), Manager Property Strategy and Services, Governance Co-ordinator, Acting Service Desk Team Leader (G Joseph), Technical Support Officer (S Prince), ICT Procurement licensing and SOE Technician and Governance Officer (M Luongo).

WEBCAST ANNOUNCEMENT

In opening the meeting, the Chairperson advised that the meeting is being livestreamed on Council's website and all present should refrain from making any defamatory statements or gestures.

APOLOGIES AND LEAVE OF ABSENCE

There were no apologies tendered for this meeting.

REMOTE MEETING ATTENDANCE

The Chairperson confirmed that no applications were received to participate remotely via audio-visual link.

CONFIRMATION OF MINUTES

MOTION: (Khoshaba/Yousif)

That the Minutes of the meeting held on 14 April 2026 be noted.

CARRIED

SECTION A
'Matters referred to Council for its decision'

- 58: Waive Fees and Charges - Request from Southwest Entrepreneurial Hub (SWEH)
File Number: 21/47382

RECOMMENDATION: (Khoshaba/Karajcic)

That the venue hire fees and charges totalling one thousand two hundred dollars (\$1,200.00) for the period from September to November 2026 to support the Community Workshop Series at the Fairfield City HQ, be waived.

CARRIED

- 59: Fairfield Showground - Christmas Carols 2026 Sponsorship
File Number: 11/01943

RECOMMENDATION: (Morvillo/Yousif)

That Council sponsor the Christmas Carols at the Fairfield Showground being organised by the Rotary Club of Fairfield City, in that Council:

- 1.1 Waives the hire fee of eight thousand dollars (\$8,000.00) for the use of the Fairfield Showground for the 2026 Christmas Carols event.
- 1.2 Allocates fifteen thousand dollars (\$15,000.00) from the Headline Major Events Project (IN261056) towards value-add element to improve visitor experience and increase community participation, as outlined in the report.
- 1.3 Assists with advertising and promotion including use of Council's logo.

CARRIED

- 60: Purchase of Property in Fairfield Heights for Open Space Purposes
Related Parties: Mr PD Hammond and Mrs JR Hammond
File Number: 20/04590

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(c)(d(i)) of the Local Government Act, 1993, on the grounds that:

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; and*
 - (d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*
- and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.*

THIS CONFIDENTIAL ITEM WAS DEALT WITH IN CLOSED SESSION OF THE COMMITTEE. FOR DETAILS OF THE RESOLUTION PASSED BY COMMITTEE IN CLOSED SESSION REFER PAGE 9 OF THE MINUTES.

- 61: Sale of Council Surplus Closed Road Reserve at Canley Vale
File Number: 19/12893

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(c)(d(i))(d(ii)) of the Local Government Act, 1993, on the grounds that:

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; and*
 - (d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it; and*
 - (d(ii)) commercial information of a confidential nature that would, if disclosed confer a commercial advantage on a competitor of the council.*
- and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.*

THIS CONFIDENTIAL ITEM WAS DEALT WITH IN CLOSED SESSION OF THE COMMITTEE. FOR DETAILS OF THE RESOLUTION PASSED BY COMMITTEE IN CLOSED SESSION REFER PAGE 10 OF THE MINUTES.

SECTION B

'Matters submitted to the Committee for decision subject to the Right of Referral'

- 62: Creative Communities Grant Program 2026
File Number: 25/19060

MOTION: (Morvillo/Yousif)

That the grant applications for the Creative Communities Grant Program as outlined in Table 1 of the report, be awarded.

CARRIED

- 63: Request for Donation - Mayoral Community Benefit Fund
File Number: 25/16199

MOTION: (Morvillo/Karajcic)

That Council make a donation of one thousand dollars (\$1,000.00) from the Mayoral Community Benefit Fund to Bartella Association Sydney Incorporated towards its program of community activities.

CARRIED

64: Request for Donation - Mayoral Donations Fund
File Number: 25/16200

MOTION: (Khoshaba/Karajcic)

That:

1. Council make a donation of five hundred dollars (\$500.00) from the Mayoral Donations Fund to Horsley Park Community Social Group and Friends towards their Cancer Council Biggest Morning Tea being held on Thursday 21 May 2026.
2. Council make a donation of five hundred dollars (\$500.00) from the Mayoral Donations Fund to Nathan [REDACTED] towards his participation in the 2026 International Taekwondo Championships in Chuncheon, South Korea.

CARRIED

65: Divisional Update Report - Quarters 2 and 3 - Waste and Cleansing
File Number: 15/20026

MOTION: (Khoshaba/Yousif)

That the report be received and noted.

CARRIED

66: Divisional Update Report - Quarter 3 - Asset Management - Civil and Built
File Number: 19/15433

MOTION: (Khoshaba/Karajcic)

That the report be received and noted.

CARRIED

67: Divisional Update Report - Quarter 3 - Children and Family Services
File Number: 18/18762

MOTION: (Morvillo/Khoshaba)

That the report be received and noted.

CARRIED

- 68: Divisional Update Report - Quarter 3 - Fairfield City HQ
File Number: 21/47387

MOTION: (Yousif/Karajcic)

That the report be received and noted.

CARRIED

- 69: Divisional Update Report - Quarter 3 - Fairfield Showground
File Number: 11/01943

MOTION: (Morvillo/Yousif)

That the report be received and noted.

CARRIED

- 70: Divisional Update Report - Quarter 3 - Leisure Centres
File Number: 12/04972

MOTION: (Morvillo/Karajcic)

That the report be received and noted.

CARRIED

- 71: Divisional Update Report - Quarter 3 - Libraries and Museum
File Number: 12/03512

MOTION: (Yousif/Karajcic)

That the report be received and noted.

CARRIED

- 72: Divisional Update Report - Quarter 3 - Social Planning and Community Development
File Number: 12/05257

MOTION: (Yousif/Khoshaba)

That the report be received and noted.

CARRIED

- 73:** Information Report - Community Development Grants and Thrive Small Group Grants March 2026
File Number: 25/27946

MOTION: (Khoshaba/Yousif)

That the report be received and noted.

CARRIED

- 74:** Information Report - Compulsory Acquisition of Council Land at 95 Waterside Crescent Carramar by Sydney Water
File Number: 23/31256

MOTION: (Morvillo/Khoshaba)

That the report be received and noted.

CARRIED

- 75:** Information Report - RFT 128-26 - Supply of eAudiobooks - English Language Collection
File Number: 25/36253

MOTION: (Yousif/Karajcic)

That the report be received and noted.

CARRIED

- 76:** Information Report - Outcomes Committee and Services Committee - Meetings, Functions, Delegations and Membership
File Number: 09/01106

MOTION: (Karajcic/Yousif)

That the report be received and noted.

CARRIED

MEETING CLOSED TO THE PUBLIC

PROCEDURAL MOTION: (Morvillo/Yousif)

That pursuant to Section 10A of the Local Government Act the meeting be closed to the public to consider the following confidential items of business and the grounds for such closure are stated hereunder:

- 60: Purchase of Property in Fairfield Heights for Open Space Purposes
Related Parties: Mr PD Hammond and Mrs JR Hammond
File Number: 20/04590

CONFIDENTIAL REPORT and ATTACHMENTS

10A(2)(c)(d(i))

- (1) Pursuant to Section 10A(2)(c), (d(i)) the information in the **Report and Attachments** is confidential.
- (2) The matter to be discussed Purchase of Property in Fairfield Heights for Open Space Purposes
- (3) In relation to Section 10A(2) of the Local Government Act 1993, the reason why this part of the meeting should be closed is the matters and information is the following:
 - (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business;
 - (d(i)) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it;and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

- 61: Sale of Council Surplus Closed Road Reserve at Canley Vale
File Number: 19/12893

CONFIDENTIAL REPORT and ATTACHMENTS

10A(2)(c)(d(i))(d(ii))

- (1) Pursuant to Section 10A(2)(c), (d(i)), (d(ii)) the information in the **Report and Attachments** is confidential.
- (2) The matter to be discussed Sale of Council Surplus Closed Road Reserve at Canley Vale
- (3) In relation to Section 10A(2) of the Local Government Act 1993, the reason why this part of the meeting should be closed is the matters and information is the following:
 - (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business;
 - (d(i)) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it;
 - (d(ii)) commercial information of a confidential nature that would, if disclosed confer a commercial advantage on a competitor of the council;and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

CARRIED

WEBCAST ANNOUNCEMENT

In closing the meeting, the Chairperson advised that the livestream will be muted as the Committee enters into Closed Session and that the livestream will resume once the meeting is reopened to the public.

MEETING OPEN TO THE PUBLIC

PROCEDURAL MOTION: (Morvillo/Khoshaba)

That the meeting be open to the public.

CARRIED

WEBCAST ANNOUNCEMENT

In opening the meeting, the Chairperson advised that the livestream has been resumed.

PROCEDURAL MOTION: (Karajcic/Khoshaba)

That in accordance with Section 11(3) of the Local Government Act 1993, Council resolves that the correspondence or reports relating to Items 60 and 61 of the Services Committee that were considered during the Closed Session of Council be treated as confidential and remain confidential unless otherwise determined by the General Manager and Council.

CARRIED

THE DECISIONS OF THE COMMITTEE IN CLOSED SESSION:

60: Purchase of Property in Fairfield Heights for Open Space Purposes
Related Parties: Mr PD Hammond and Mrs JR Hammond
File Number: 20/04590

That:

1. Council agree to accept the hardship application and acquire the subject property identified in the report under the Terms and Conditions specified in the report.
2. A submission be made to the Minister for Local Government seeking recommendation to the Governor for the gazettal of an Acquisition Notice to resume the subject property into Council's ownership.
3. Funding of the purchase be from the relevant Direct (Section 7.11) Fairfield Local Infrastructure Contribution Plan 2023 – Open Space Acquisition – Eastern account.
4. The property be classified as Community Land upon transfer to Council and included in the Generic Plan of Management for Open Space.

5. The property be leased at prevailing market rentals in accordance with Council's Leasing Policy until required for community infrastructure or demolition and the net rental income be placed into the relevant Direct (Section 7.11) Fairfield Local Infrastructure Contribution Plan 2023 – Open Space Acquisition – Eastern account.
6. The Mayor and the General Manager be authorised to finalise the Contract/Deed/Transfer/Lease/Proposed Acquisition Notice (PAN)/Section 30 Agreement and affix the Seal of Council on the documents and plans, including the Contract/Deed/Transfer/Lease/Proposed Acquisition Notice (PAN)/Section 30 Agreement and any other relevant documents, to certify its decision for acceptance of the hardship application and purchase of subject property and to enable completion of the matter.
7. The Land/Lease Register and financial records be updated.

61: Sale of Council Surplus Closed Road Reserve at Canley Vale
File Number: 19/12893

That:

1. Council sell the 28 allotments created from the formal closure of the redundant road reserve (laneways) bound by Prospect Road, Premier Street and Senior Street Canley Vale in line with Council's Disposal of Surplus Roads and Laneways Policy (Attachment B of the report) as detailed in the report.
2. The net sales proceeds be placed in Council's Road Reserve Fund as required under Section 43(4) of the Roads Act 1993.
3. The Mayor and General Manager be authorised to execute and affix the Seal of Council on the documents and plans including the Contract for Sale, Transfer, Administration Sheet, S88B Instrument, linen plan and any other relevant documents to certify Council's decision for the sale of the individual lots and enable completion of the matter.
4. The Land/Lease Register and financial records be updated.

CLOSURE

There being no further business, the meeting concluded at 6.44pm.

Chairperson

CONFIRMATION

These minutes were confirmed as a correct record of the proceedings at a meeting held on 5 May 2026.

Chairperson

Outcomes Committee



REPORT BY CHAIRPERSON

DATE OF MEETING: 5 May 2026

LOCATION: Staff Lunch Room

TIME: 6.32pm

Statement of Ethical Obligations

The Mayor and Councillors are reminded that they remain bound by the Oath/Affirmation of Office made at the start of the council term to undertake their civic duties in the best interests of the people of Fairfield City and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

The Mayor and Councillors are also reminded of the requirement for disclosure of conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with the Code of Conduct and Code of Meeting Practice.

ITEM

SUBJECT

PAGE

SECTION A

'Matters referred to Council for its decision'

There are no reports submitted for this section.

SECTION C

'Matters submitted to the Committee for decision subject to the right of referral'

There are no reports submitted for this section.

THAT CONCLUDES THE REPORT OF THE OUTCOMES COMMITTEE.

CHAIRPERSON

Outcomes Supplementary Reports



REPORT BY CHAIRPERSON

DATE OF MEETING: 19 May 2026

LOCATION: Council Chambers

TIME: 7.00pm

Statement of Ethical Obligations

The Mayor and Councillors are reminded that they remain bound by the Oath/Affirmation of Office made at the start of the council term to undertake their civic duties in the best interests of the people of Fairfield City and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

The Mayor and Councillors are also reminded of the requirement for disclosure of conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with the Code of Conduct and Code of Meeting Practice.

ITEM	SUBJECT	PAGE
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SECTION A

‘Matters referred to Council for its decision’

45:	<u>2025-2026 Operational Plan - Quarterly Report (January to March 2026)</u> File Number: 25/15309	5
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RECOMMENDATION:

That:

1. The January to March 2026 Quarterly Report (Attachment A of the report) be adopted.
2. The 7 projects identified to be discontinued in the January to March 2026 Quarterly Report be removed from the 2025-2026 Operational Plan.
3. The 1 project identified with a scope change in the January to March 2026 Quarterly Report be updated in the 2025-2026 Operational Plan.
4. The 29 projects identified to be postponed in the January to March 2026 Quarterly Report be removed from the 2025-2026 Operational Plan.
5. The 1 new project and associated budget identified in the January to March 2026 Quarterly Report be included in the 2025-2026 Operational Plan.
6. The Budget Review Adjustments identified in Section 4 (Item 7) of the January to March 2026 Quarterly Report for that purpose, be voted.
7. The 2025-2026 Operational Plan projects and major programs commenced and not completed at the end of the financial year be identified as preliminary carry forwards (Attachment B of the report) and adopted into the 2026-2027 Operational Plan.

46:	<u>Draft NSW Community Participation Plan Submission</u> File Number: 26/11596	111
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RECOMMENDATION:

That the issues detailed in this report form the basis of a Council submission to the public exhibition of the draft NSW Community Participation Plan (Attachment A of the report), including the following:

- 1.1 Clarification is required on the “minimum/maximum” exhibition time limit requirements and the ability of Council to use discretion when notifying development applications considered to have higher impacts.

REPORT BY CHAIRPERSON
Outcomes Supplementary Reports
Meeting Date: 19 May 2026

- 1.2 Clarification is required regarding the use of some terminology such as “change of use” and “Council related development.”
- 1.3 Council does not support proposed reductions in exhibition time limits for higher impact land uses such as registered clubs, function centres and places of worship from 21 days to 14 days.
- 1.4 Council does not support the proposed exemption from notification and exhibition of applications for residential flat buildings, shop top housing and group homes.
- 1.5 Minimum exhibition and notification requirements are required for new and amending state legislation and policy.
- 1.6 Equitable participation in all planning decisions is essential in minimising long term land use conflicts and promoting social cohesion.

47: Monthly Investment Report - April 2026
File Number: 25/23527 166

RECOMMENDATION:

That the Investment Report be received and noted.

SECTION C

‘Matters submitted to the Committee for decision subject to the right of referral’

There are no reports submitted for this section.

THAT CONCLUDES THE REPORT OF THE OUTCOMES SUPPLEMENTARY REPORTS.

CHAIRPERSON

Outcomes Supplementary Reports



SECTION A

'Matters referred to Council for its decision'

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

SUBJECT: 2025-2026 Operational Plan - Quarterly Report (January to March 2026)

FILE NUMBER: 25/15309

PREVIOUS ITEMS: 50 - 2025/26-2028/29 Delivery Program and 2025-2026 Operational Plan including the 2025-2026 Pricing Policy, Fees and Charges - Outcomes Supplementary Reports - 27 May 2025
118 - 2025-2026 Operational Plan - Quarterly Report (July to September 2025) - Outcomes Supplementary Reports - 18 Nov 2025
12 - 2025-2026 Operational Plan - Quarterly Report (October to December 2025) - Outcomes Supplementary Reports - 24 Feb 2026
40 - Information Report - 2025-2026 Operational Plan - Quarterly Report (January to March 2026) - Outcomes Committee - 05 May 2026

REPORT BY: Julie Lien, Acting Co-ordinator Integrated Planning and Reporting

RECOMMENDATION:

That:

1. The January to March 2026 Quarterly Report (Attachment A of the report) be adopted.
 2. The 7 projects identified to be discontinued in the January to March 2026 Quarterly Report be removed from the 2025-2026 Operational Plan.
 3. The 1 project identified with a scope change in the January to March 2026 Quarterly Report be updated in the 2025-2026 Operational Plan.
 4. The 29 projects identified to be postponed in the January to March 2026 Quarterly Report be removed from the 2025-2026 Operational Plan.
 5. The 1 new project and associated budget identified in the January to March 2026 Quarterly Report be included in the 2025-2026 Operational Plan.
 6. The Budget Review Adjustments identified in Section 4 (Item 7) of the January to March 2026 Quarterly Report for that purpose, be voted.
 7. The 2025-2026 Operational Plan projects and major programs commenced and not completed at the end of the financial year be identified as preliminary carry forwards (Attachment B of the report) and adopted into the 2026-2027 Operational Plan.
-

SUPPORTING DOCUMENTS:

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

AT-A ↓	2025-2026 Quarter 3 Report	81 Pages
AT-B ↓	2025-2026 Preliminary Carry Forward List	10 Pages

CITY PLAN

This report is linked to *Theme 5 Good Governance and Leadership* in the Fairfield City Plan.

SUMMARY

Council's January to March 2026 Quarterly Report provides a summary of Council's performance on implementing the 2025/2026-2028/29 Delivery Program (DP) and the 2025-2026 Operational Plan (OP).

For the 9 months ended 31 March 2026, Council generated a net operating surplus (before capital grants and contributions) of \$3.34m, which surpasses the year-to-date budget deficit of \$1.13m. The better than budget result is primarily due to above budget income from operating grants for childcare services, below budget depreciation expense on infrastructure assets, savings in consultancy costs and external contractors' costs due to delayed commencement of projects, savings in maintenance and repair costs and above budget interest income. These favourable budget variances were partially mitigated by below budget revenue from the Sustainable Resource Centre due to a downturn in demolition activity in the construction industry and below budget fine income following a regulatory change from 1 July 2025 to the method of issuing infringement notices.

Council's income and expenditure is being increasingly affected by economic impacts arising from the middle eastern conflict, with there being an oil pass through impact on both non-fuel prices and fuel costs. Council is working to contain the financial impact through careful cost control and the reprioritisation of work, which will still enable it to achieve a small net operating surplus before capital funding this financial year.

Council is working hard to deliver services to the community and remain financially sustainable through revenue growth and effective cost management, but it also recognises the important role that it plays in supporting the community. Therefore, it has actively worked to deliver community activities in a safe and coordinated approach as well as upgrade public spaces. This included celebrating Australia Day with free community access to Prairiewood and Fairfield Leisure Centres, free bus trips for residents to Watsons Bay, Manly and Bondi beaches during the summer school holidays and the annual Lunar New Year festival at Cabramatta Town Centre. Council is also working on the delivery of a range of projects for the Fairfield City community including new parks and playgrounds and a new Community and Events Centre.

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

The report emphasises Council's long-standing commitment to prudent financial management which allows it to invest in community infrastructure and maintain a substantial capital works program that generates jobs, opportunities and services for the community. This was evidenced by Council receiving an unqualified opinion from its external auditors on its financial statements for the year ended 30 June 2025 and achieving all of the Long Term Financial Plan financial benchmarks for this period.

During the quarter January to March 2026 some of the key highlights included:

- Celebrated Australia Day with free community access to Prairiewood and Fairfield Leisure Centres and the Fairfield Youth and Community Centre, as well as featuring fireworks display and a diverse range of food trucks at Adams Park.
- Provided free bus trips for 280 residents to Watsons Bay, Manly and Bondi beaches during the summer school holidays, which offered an affordable day out during Sydney's cost-of-living crisis.
- Held the Seniors Festival Expo at Fairfield Showground featuring the popular Seniors Got Talent Show, also attracting more than 600 attendees and offered over 66 stalls of information and services for our senior community.
- Held the Seniors on the Green event at Fairfield Showground engaging 14 seniors to participate in gentle physical exercise and strengthen connections with the community.
- Renewed Nelson Park playground including new features such as an embankment slide, flying fox, fitness equipment and a dedicated junior quiet play area for residents to visit and enjoy.
- Upgraded the flood detention basin at Mimosa Road, Greenfield Park, to support flood mitigation strategies.
- Completed upgrade works to Stockdale Reserve flood detention basin.
- Planted additional street trees in Villawood Town Centre to enhance the visual amenity and contribute to the ongoing beautification of the town centre.
- Co-ordinated 279 volunteer hours at the Fairfield Community Nursery and 41 volunteer hours dedicated to maintaining bushland and creeks.
- Delivered 2 educational environmental sustainability activities, engaging 22 community members. Activities included Biodiversity in your Backyard and Breakfast with the Birds.
- Removed over 80.3 tonnes of rubbish from gross pollutant traps and creek cleaning efforts, to improve water quality and aesthetics.
- Celebrated the Year of the Horse with the annual Lunar New Year festival at Cabramatta Town Centre. Over 10,000 visitors enjoyed performances by lion and dragon dancing teams, and the popular Children's Chopstick Challenge, with traditional firecrackers and fireworks display to conclude the evening.
- Held the Spirit of Bonnyrigg Fair celebrating our vibrant community and many cultures and faiths that make Bonnyrigg special. The celebration including cultural performances and activities including face painting, henna tattoos and inflatable rides.

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

- Donated a total of \$6,500.00 to 6 deserving recipients through the Mayoral Donations Fund (\$2,000.00), Mayoral Scholarship Fund (\$1,000.00), Mayoral Community Benefit Fund (\$1,000.00) and the Cultural Event Sponsorship Fund (\$2,500.00) supporting initiatives such as participation of students in the 2026 NSW Youth Parliament Program and medical studies with the University of NSW, Assyrian New Year, Chaldean Babylonian New Year and Multicultural Eid Festival and Fair.
- Offered 9 work experience opportunities within Council to provide valuable training and exposure to workplace environments.

REPORT STRUCTURE

The report is structured to provide concise information on the outcomes that have been achieved for the community. It also includes any items that require attention during the quarter of January to March 2026.

This report has been developed around the 5 Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes.

The report contains 3 elements:

- **Element 1** focuses on how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the 2025/26-2028/29 DP.
- **Element 2** focuses on the implementation of the 2025-2026 OP including the status of the projects and programs by exception. Exception refers to projects and programs that have been completed which are required to be changed or added for Council's consideration.
- **Element 3** details Council's financial position for the quarter against the 2025-2026 OP. This explains the status of Council's budget and identifies any adjustments required.

ELEMENT 1: 2025/26-2028/29 DELIVERY PROGRAM

The DP tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2025/26-2028/29 DP as a whole through its indicator measures for services and delivery of its projects and major programs to ensure that Council is achieving what was identified to be delivered.

The projects and major programs that are identified to be delivered during the DP are detailed each financial year in the OP and any scope or budget changes are requested and approved through the Quarterly Reports.

Tracking the Performance of the 2025/26-2028/29 Delivery Program

**REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS**

Meeting Date 19 May 2026

Item Number. 45

Council is currently implementing the first year of the 2025/26-2028/29 DP. Council's performance on projects and major programs since July 2025 is illustrated in Figure 1.

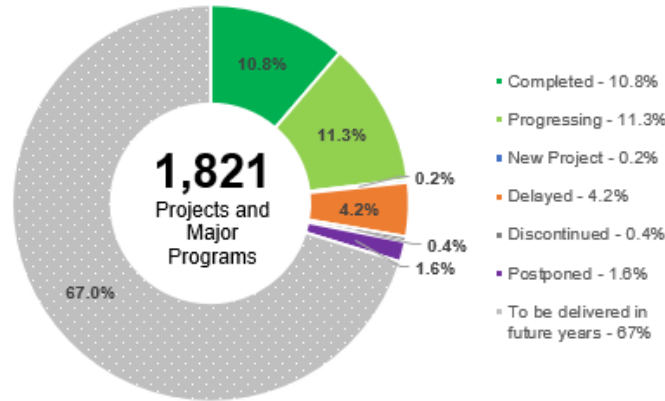


Figure 1: Overall status of projects and major programs identified in the 2025/26-2028/29 Delivery Program and subsequent Operational Plans.

Of the 1,821 projects identified in the 2025/26-2028/29 DP, 10.8% are completed, 11.3% are progressing, 0.4% are discontinued, 4.2% are delayed, 0.2% are to be introduced, 1.6% are postponed, with 67% to be delivered in future years. Overall, Council is progressing well with the implementation of its projects and major programs.

Service Key Performance Indicator

Indicator measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the Fairfield City Plan. They are applied to the services outlined in the DP and in more detail the OP.

The trend in the performance of these indicators is reviewed each quarter with the overall performance for January to March 2026 provided in Figure 2. As can be seen during this quarter, Council is in a positive position with 87% of its indicators demonstrating that Council is working towards the Community's Vision. The 10% of indicators working away from achieving the community's vision is due to a number of staff vacancies which have delayed the commencement of services, as well as resourcing constraints and competing priorities. There has been no change for 3% of indicators.

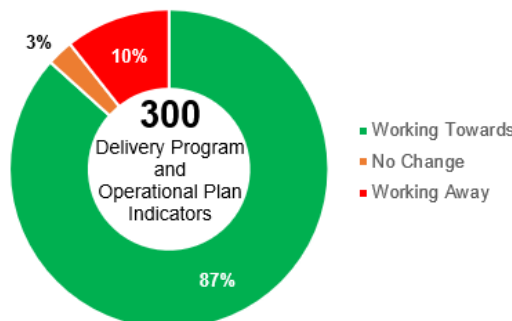


Figure 2: Overall performance of Council's indicators for the Quarter.

**REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS**

Meeting Date 19 May 2026

Item Number. 45

ELEMENT 2: 2025-2026 OPERATIONAL PLAN

Council reports to the community each quarter on projects and major programs identified in the 2025-2026 OP by exception, which means this report identifies projects that have been completed, discontinued, postponed, delayed, those that had a budget and/or scope change or where a new project has been identified to be added.

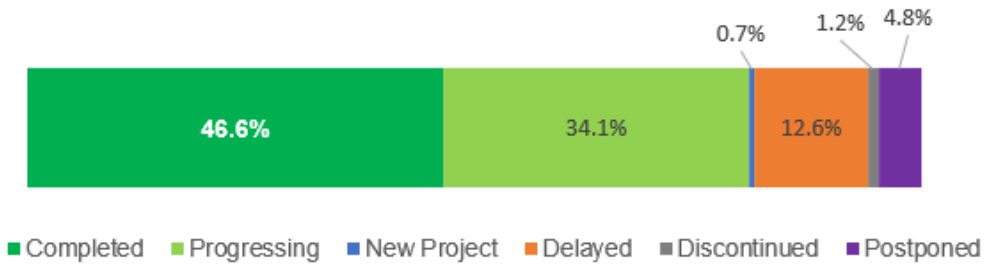


Figure 3: Status of all projects and major programs identified in the 2025-2026 Operational Plan.

Over the 3 months from January to March 2026, 64 projects and major programs have been completed, with 205 progressing, 76 delayed, 7 projects to be discontinued, 4 projects to be introduced (of which 3 projects were identified through previous Council Reports) and 29 projects to be postponed to a future year. Figure 3 graphically demonstrates the percentage of the projects and major programs as at the end of the quarter for each status.

The following table provides a summary of the performance of Council based on projects by category:

Categories	Completed	Progressing	Delayed	New Projects	Discontinued	Postponed
Asset Renewal	40	60	28	3	4	14
Building and Facility Improvements	-	31	6	-	-	1
Business Improvements	1	3	-	-	1	-
Disability Inclusion Improvements	1	5	-	-	-	-
Environment and Sustainability	1	11	-	1	-	-
Flood Mitigation	3	12	10	-	-	2
New Footpath Construction	2	3	-	-	-	7
Open Space Renewal	-	11	6	-	-	-
Parks, Sportsfields and Playground Improvements	2	1	3	-	-	-
Street Beautification and Gardens	-	5	2	-	-	2
Town Centre Improvements	3	5	3	-	1	-
Traffic Improvement and Pedestrian Safety	6	5	13	-	-	2
Other	5	53	5	-	1	1
Grand Total	64	205	76	4	7	29

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

Prioritisation Review

Council conducted a detailed review of the 2025-2026 capital works program to evaluate any impacts on the implementation of the Draft 2026-2027 OP, while ensuring essential works are prioritised and Council remains financially responsible and sustainable.

The prioritisation review identified 29 projects with a collective budget of \$1.928m that will be delayed and included in the 2026-2027 OP. A further 26 projects will be split across financial years with budgeted expenditure totalling \$12.951m to be deferred and included in the 2026-2027 OP.

This review was completed while carefully considering the ongoing fuel supply issue and its impacts for Council with relation to increasing costs, higher fuel prices, possible supply constraints and the likelihood that suppliers may pass on increased fuel and transport costs. Council also identified primary project deliverables, particularly focusing on infrastructure and community-based projects. This included ensuring appropriate resource allocation, meeting legislative obligations, assessing financial risk factors, addressing contractor delivery capacity and updating project cash flow projections to better align with expenditure while still achieving the OLG financial benchmarks.

As a result of this review, certain projects have been either postponed for consideration in the Draft 2026-2027 OP or split across 2 financial years. These adjustments will assist Council in delivering these projects in a suitable timeframe.

Details of all projects (excluding those that are progressing as planned) have been included in Attachment A. Of these, it is proposed that 7 projects be discontinued (Table 1), 1 scope change to be made (Table 2), 1 new project to be introduced (Table 3), and 29 projects to be postponed (Table 3) in the 2025-2026 OP as identified below.

Table 1: Proposed projects and associated budgets to be discontinued

ID No	Project Title	Comments
IN251002*	Arthur Street Car Park Shade Structure for Major Events Install a 20 x 20 shade structure over Arthur Street Car Park. <i>Year 2 of a 2 year project.</i>	Following an internal review, an analysis of the overall cost benefit has identified this project is not feasible. Therefore, it is proposed to discontinue this project and return the budget of \$10,000.00 to the Town Centre Reserve.
IN261017	Data Discovery/Management Tool Implement AI assisted software tool that allows a holistic view and management of all Council's information assets in real time.	Data management is currently being managed via other projects, with additional tools to be introduced in a future Delivery Program if required. Therefore, it is proposed to discontinue this project and return \$150,000.00 to General fund.
IN261032	Golf Course Master Plan - Stage 2 Develop a Golf Course Master Plan.	This project is subject to the completion of IN251032 (Golf Course Master Plan - Stage 1). Therefore, it is proposed to discontinue this project and introduce a new project for consideration in the Draft 2026-2027 Operational Plan.
IN261082-3	Wetherill Park Reserve Install new playground, fitness equipment, picnic areas and shelters, Exeloo toilets with linked paths. <i>Year 1 of a 2 year project</i>	Initial planning investigations have identified scope issues that require further resolution prior to any works proceeding. As a result, it is proposed to discontinue the project and return the allocated budget of \$45,000.00 to the General Fund.

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ID No	Project Title	Comments
IN261141	Canley Heights Town Centre - Master Plan Design - Stage 3 Develop a detailed and costed Public Domain Upgrade Plan with works to follow in 2026/2027. (Canley Vale Road, northern side between Peel Street and Ascot Street).	It is proposed to discontinue this project, with a new project to be reconsidered in the next Delivery Program.
MPCPR2601	City Wide Renewal Reline marking for various car parks within the City and to address accessible parking, dedicated crossing, speed safety signages in Cabramatta, Fairfield and Prairiewood Leisure Centres.	An internal review has determined that no works are required at this time. It is therefore proposed to discontinue the project and return the allocated budget of \$5,000.00 to the General fund, allowing resources to be reallocated to higher priority initiatives.
MPLS2503	Library Strategic Plan and Customer Survey Develop a Library Strategic Plan and engage the community with a Customer Survey to better understand their needs.	This project is unable to progress due to ongoing service review activity, which may impact future strategic direction. Therefore, it is proposed to discontinue this project, with a new project to be reconsidered once strategic direction is established.

Table 2: Proposed scope changes to be adopted

ID No	Project Title	Comments
MPBAR2622	Wakeley Administration Centre - Stage 1 Renewal of 1,350m ² metal roofing - Stage 1	Following an internal review, it has been determined that the roof requires repairs only at this time. Therefore, it is proposed to amend the scope to repairs only and return \$85,000.00 to General fund.

Table 3: Proposed new project to be introduced

ID No	Project Title	Comments
SP1230	Community Entertainment Centre Multi-storey Car Park – Design Develop design for a multi-storey car park at the Community Entertainment Centre, Prairiewood. <i>Year 1 of a 3 year project</i>	It is proposed to introduce a new multi-year project and allocate a budget of \$50,000.00 from Section 7.12 funds to develop a design for a multi-storey car park at the Community Entertainment Centre, Prairiewood.

Table 3: Proposed projects and associated budget to be postponed

ID No	Project Title	Comments
IN261188	Aboriginal Artwork Seek Grant Funding The project seeks to reinstate a mural that was removed as part of the rebuilding of a wall that had become unstable. The project aims to work with Aboriginal residents, workers and students to develop an artwork to acknowledge the strong ties the Aboriginal community has to Bonnyrigg. Aligns with priorities to enhance neighbourhoods with mural. <i>Note: Council will seek grant opportunities for this project.</i> <i>Year 1 of a 3 year project</i>	No grant funding opportunities have been identified. Therefore, it is proposed to postpone this project and its budget of \$15,000.00 from Grant funds to the Draft 2026-2027 Operational Plan.

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ID No	Project Title	Comments
MPBAR2690	Leisure Centres Shower and Bathroom Toilet Renewals Installation of partitions with doors in showers and change rooms (Fairfield Leisure, Cabramatta Leisure and Prairiewood Leisure Centres) and renewal of partitions to accommodate ambulant access in the toilets.	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$150,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPCPR2606	Wylde Park/Devenish Reserve Car Park Replacement of kerbs (20m), repair median and concrete joints, joint sealing and reline marking.	Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project and the allocated budget of \$35,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2588	Footpath Renewal Program The Crescent Road - Both sides from The Crescent to cul-de-sac (30m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$32,200.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2604	Footpath Renewal Program Cabramatta Road West Right side from Elizabeth Drive to Tarlington Parade (50m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$19,500.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2605	Footpath Renewal Program Humphries Road Right side from Cabramatta Road to Salecich Place (40m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2606	Footpath Renewal Program Elizabeth Drive Right side from Cabramatta Road to Montgomery Road (40m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2608	Footpath Renewal Program Gambier Street Both sides from Mulligan Street to Garnet Street (100m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$30,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2628	Footpath Renewal Program Fitzgerald Avenue Both sides from Smithfield Road to Smithfield Road (200m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$18,750.00 from General fund into the Draft 2026–2027 Operational Plan.

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ID No	Project Title	Comments
MPFRP2639	Footpath Renewal Program Mimosa Road Both sides from Smithfield Road to Powhatan Road (220m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$12,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2643	Footpath Renewal Program Prairie Vale Road Both sides from Polding Street to Restwell Road (40m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600.00 from General fund into the Draft 2026–2027 Operational Plan.
MPKG2667	Kerb and Gutter Renewal Hassall Street Left side from House Number 122 to Widemere Road (25m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$14,625.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2611	New Footpath First Avenue Left side from Carcoola Street to First Lane (102m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2612	Footpath Renewal Program Carcoola Street Right side from First Avenue to West Street (92m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$20,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2613	Footpath Renewal Program Hedges Street Right side from Polding Street North to Loscoe Street (100m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2616	Footpath Renewal Program Fitzgerald Avenue Right side from Smithfield Road to House Number 16 (115m)	Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project and the allocated budget of \$24,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2617	Footpath Renewal Program Moorina Close Right side from Ryder Road to Cul-De-Sac (100m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000.00 from General fund into the Draft 2026–2027 Operational Plan.

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ID No	Project Title	Comments
MPNF2618	Footpath Renewal Program Smithfield Road Left side from House Number 672 to Fitzgerald Avenue (45m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$14,300.00 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2621	Footpath Renewal Program Donato Street Right side from Oxford Street to Cul-De-Sac (92m)	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$19,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPRR2641	Roads and Transport Program Hamilton Road From Scarfe Street to Cambridge Street Repair pavement failures and resurfacing with hot mix asphalt (450m).	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$247,876.00 from General fund into the Draft 2026–2027 Operational Plan.
MPRR2667	Roads and Transport Program Moorhouse Crescent From Weeroona Road to Rhys Place Repair pavement failures and resurfacing with hot mix asphalt (205m).	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$130,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPRR2668	Roads and Transport Program King Road From Polding Street to Smithfield Road Kerb and gutter replacement, repair pavement failures, mill and Re-sheeting (433m).	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$270,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPRR2669	Roads and Transport Program Rothbury Street From Markovina Street to Swan Road Provide sub soil drainage, repair pavement failures and resurfacing with hot mix asphalt (315m).	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$350,865.45 from General fund into the Draft 2026–2027 Operational Plan.
MPSFR2606	Street Furniture Renewal The Crescent Next to the Railway Station pedestrian crossing, Fairfield Replace faulty Big Belly Bin with standard bin.	Project has been delayed due to supply issues, with the standard bin enclosure specified for Fairfield CBD no longer in production. It is therefore proposed to defer the project and the allocated budget of \$4,000.00 from General fund into the Draft 2026–2027 Operational Plan.

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ID No	Project Title	Comments
MPSL2601	Street Light Upgrade Upgrade of streetlights at various locations after investigation warrants.	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$165,960.00 from General fund into the Draft 2026–2027 Operational Plan.
MPSLP2627	Stormwater Levy Program Basin telemetry system Maintenance of existing water depth gauges and installation of new gauge in Hassall Street Detention Basin, Wetherill Park.	Project delayed due to resourcing constraints. Therefore, it is proposed to postpone this project and its budget of \$10,000.00 from Stormwater Levy Reserve in the Draft 2026-2027 Operational Plan.
MPTFR2603	Traffic Facilities Renewal John Street, Raised Pedestrian Crossing between Hill Street and Park Road (near Shop 76) Replace pedestrian crossing with concrete and strengthening of road pavement approaches.	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$40,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPTFR2604	Roads and Transport Program John Street, Raised Pedestrian Crossing between Park Road and Cabramatta Road (outside Commonwealth Bank) Replace pedestrian crossing with concrete and strengthening of road pavement approaches.	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$45,000.00 from General fund into the Draft 2026–2027 Operational Plan.
MPVDR2371	King Park Detention Basin, Outlet Control Structure Repairs to concrete segmental retaining crib wall and box culvert.	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$150,000.00 from General fund into the Draft 2026–2027 Operational Plan.

Previously Adopted Amendments to be Included into the 2025-2026 Operational Plan

Attachment A also identifies several projects and amendments that were adopted by Council during the quarter for inclusion in the 2025-2026 OP, which have impacted Council’s overall budget result. This includes 3 projects that are to be introduced this quarter.

ELEMENT 3: COUNCIL’S FINANCIAL POSITION

An important part of the quarterly report is to prepare an assessment of Council’s full year predicted financial situation. In this way, the quarterly report provides a revision of the budget to incorporate new information and acts as a ‘rolling forecast’ to adjust the budgeted full year financial position.

The Income and Expenses Budget Review Statement in Attachment A provides a detailed analysis of the variances between the budgeted and actual financial performance, as well as providing a reconciliation between the original budget at the start of the financial year and the projected year end result.

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Quarterly budget adjustments are proposed when matters are identified that will result in an overall variance or permanent change to the expected budget position. It is important that the permanent adjustments are identified in the quarterly report to ensure that Council's revised budget reflects the most recent information available.

The Quarter 3 adjustments proposed within this report are driven by actual revenue achieved during the first 9 months, savings realised, prior year experience, operational requirements or amendments required to recognise new grant funding arrangements.

Within the Quarter 3 Report, a list of proposed project and service budget adjustments are detailed under Section 4 (Item 7), which are identified in the following tables:

- Table 1 – Project budget adjustments – with no overall budget impact: These budget adjustments have been reallocated within existing projects or have changes to funding types and have no overall budget increases.
- Table 2 – Project budget adjustments – increased costs: These budget adjustments represent changes to project scopes, increased costs due to supply demands or inflation, as well as new projects.
- Table 3 – Project budget adjustments – decreased costs: These budget adjustments represent project changes based on an assessment of scope, including decreased costs and discontinued projects.
- Table 4 – Project budget adjustments – timing review: These budget adjustments represent changes due to a review of delivery schedules and renewal policy.
- Table 5 – Project budget adjustments – prioritisation review: These budget adjustments represent changes based on a prioritisation review, including postponed projects.
- Table 6 – Project budget adjustments already adopted by Council: These budget adjustments summarise Council's resolutions which have impacts on the 2025-2026 OP and budgets during the quarter.
- Table 7 – Service budget adjustments: These service budget adjustments represent service budget corrections and alignments, which is based on actual trends identified year to date.

Further information on the financial position at the end of the quarter January to March 2026 is provided in Attachment A and covers:

- Statement by the Responsible Accounting Officer
- Quarterly Budget Review Statement Financial Overview
- Income and Expenses Budget Review Statement
- Capital Budget Review Statement
- Cash and Investments Budget Review Statement
- Summary of Developer Contributions
- Quarter 3 2025-2026 Budget Review Adjustments
- Key Performance Indicators Budget Review
- Contracts and Other Expenses Budget Review

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Council's income and expenditure is increasingly affected by economic impacts arising from the middle eastern conflict, with there being an oil pass through impact on both non-fuel prices and fuel costs. Council is working to contain the financial impact through careful cost control and the reprioritisation of work. Therefore, whilst there may be budget variances in income and expenditure line items, Council is still forecasting to achieve a small net operating surplus before capital funding.

CARRY FORWARD PROJECTS AND MAJOR PROGRAMS

Each year, Council undertakes an internal review of the remaining projects detailed in the OP to determine an anticipated project status at the end of the financial year. Projects that are not likely to be completed are then assessed as to whether Council should continue or discontinue the project into the next financial year. If Council chooses to continue the project, it is then flagged as delayed at Quarter 3 and included as part of Preliminary Carry Forward List.

Carry forward refers to an allocation of funds (income or expense) that has not been used or received by the end of the financial year but will be used or received in the next financial year.

Carry forward of projects and major programs may also be needed because a budget is normally assigned in an OP for a limited period such as 1 financial year, but due to timing issues the project sometimes crosses financial years. Carry forward of projects should be based on an exception and justified through practical considerations. It is just 1 of many budget mechanisms used to streamline the transition between 2 financial years.

2025-2026 PRELIMINARY CARRY FORWARD LIST – PROJECTS AND MAJOR PROGRAMS (ATTACHMENT B)

The 2025-2026 Preliminary Carry Forward List identifies 34 projects and major programs that will not be completed by the end of the financial year and be considered as a carry forward into the 2026-2027 OP (as provided in Attachment B) in order for the projects and major programs to continue and be able to be completed in the next financial year. A further 59 projects and major programs have been identified as being on track to be practically completed, but with potential further costs to be incurred due to timing and outstanding invoices.

A further report will be provided to Council on the 2025-2026 Final Carry Forward List - Projects and Major Programs including the associated budgets upon finalisation of the 2025-2026 accounts.

CONCLUSION

The Quarterly Report for January to March 2026 is submitted to Council for adoption. This includes the proposed amendments to the 2025-2026 Operational Plan, covering projects, major programs and the proposed budget adjustments outlined in Section 4 (Item 7) of Attachment A.

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 45

Julie Lien
**Acting Co-ordinator Integrated
Planning and Reporting**

Authorisation:
Deputy General Manager & CFO

Outcomes Supplementary Reports - 19 May 2026

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***** END OF ITEM 45 *****

JAN TO MAR 2026 QUARTERLY REPORT

OUTLINING PROGRESS ON
THE 2025-2026 OPERATIONAL
PLAN AND 2025/26-2028/29
DELIVERY PROGRAM

INTEGRATED PLANNING AND
REPORTING FRAMEWORK

Our home
Our City **Our future**


FairfieldCity
Celebrating diversity

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework (**Figure 1**) aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Strategy (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five Themes identified by the community in the Fairfield City Plan:

- Theme 1: Community Wellbeing
- Theme 2: Places and Infrastructure
- Theme 3: Environmental Sustainability
- Theme 4: Strong and Resilient Economy
- Theme 5: Good Governance and Leadership

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub-plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available on Council's website.



INTRODUCTION

QUARTERLY REPORT

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SECTION 1

PURPOSE OF THIS REPORT

Fairfield City Council's January to March 2026 Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2025/26-2028/29 Delivery Program and the 2025-2026 Operational Plan.

The report is structured to provide concise information on the outcomes, which have been achieved for the community as well as any items that require attention that have occurred during the quarter of the financial year, from January to March 2026.










This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

The report contains three elements:

- **Element 1** Focuses on how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the 2025/26-2028/29 Delivery Program.
- **Element 2** Focuses on the implementation of the 2025-2026 Operational Plan including the status of the projects and programs by exception. Exception refers to projects and programs that have been completed are required to be changed, or added for Council's consideration.
- **Element 3** Details Council's financial position for the quarter against the 2025-2026 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	A review has been conducted into the feasibility of this project and it is recommended / resolved not to proceed.
	Budget Adjustment:	Budget adjustment for a project is recommended.
	Scope Adjustment:	The scope of the project has changed and is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 Only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.



SECTION 2

EXECUTIVE SUMMARY

The Quarterly Report for the January to March 2026 quarter presents an overview of the performance of the Council in alignment with the 2025/26-2028/29 Delivery Program and the 2025-2026 Operational Plan. It highlights the achievement of various performance measures, the status of projects, service accomplishments and advocacy efforts within five identified themes.

For the 9 months ended 31 March 2026, Council generated a net operating surplus (before capital grants and contributions) of \$3.34m, which surpasses the year-to-date budget deficit of \$1.13m. The better than budget result is primarily due to above budget income from operating grants for childcare services, below budget depreciation expense on infrastructure assets, savings in consultancy costs and external contractors' costs due to delayed commencement of projects, savings in maintenance and repair costs, and above budget interest income. These favourable budget variances were partially mitigated by below budget revenue from the Sustainable Resource Centre due to a downturn in demolition activity in the construction industry, and below budget fine income following a regulatory change from 1 July 2025 to the method of issuing infringement notices.

Council's income and expenditure is being increasingly affected by economic impacts arising from the middle eastern conflict, with there being an oil pass through impact on both non-fuel prices and fuel costs. Council is working to contain the financial impact through careful cost control and the reprioritisation of work, which will still enable it to achieve a small net operating surplus before capital funding this financial year.

Council is working hard to deliver services to the community and remain financially sustainable through revenue growth and effective cost management, but it also recognises the important role that it plays in supporting the community. Therefore, it has actively worked to deliver community activities in a safe and coordinated approach as well as upgrade public spaces. This included celebrating Australia Day with free community access to Prairiewood and Fairfield Leisure Centres, free bus trips for residents to Watsons Bay, Manly and Bondi beaches during the summer school holidays, and the annual Lunar New Year festival at Cabramatta Town Centre. Council is also working on the delivery of a range of projects for the Fairfield City community including new parks and playgrounds, and a new Community and Events Centre.

The report emphasises Council's long-standing commitment to prudent financial management which allows it to invest in community infrastructure and maintain a substantial capital works program that generates jobs, opportunities and services for the community. This was evidenced by Council receiving an unqualified opinion from its external auditors on its financial statements for the year ended 30 June 2025 and achieving all of the Long Term Financial Plan financial benchmarks for this period.

In summary, the report highlights the Council's strong financial performance, resilience and commitment to both financial sustainability and achieving the community needs, and aspiration as specified in the 2025-2026 Operational Plan. Additional information on council's financial performance for the nine months ended March 31, 2026 has been included in this report under Section 4 - Quarterly Budget Review Statement.

Key Highlights during the Quarter

- Celebrated Australia Day with free community access to Prairiewood and Fairfield Leisure Centres and the Fairfield Youth and Community Centre, as well as featuring fireworks display and a diverse range of food trucks at Adams Park.
- Provided free bus trips for 280 residents to Watsons Bay, Manly and Bondi beaches during the summer school holidays, which offered an affordable day out during Sydney's cost-of-living crisis.
- Held the Seniors Festival Expo at Fairfield Showground featuring the popular Seniors Got Talent Show, also attracting more than 600 attendees and offered over 66 stalls of information and services for our senior community.
- Held the Seniors on the Green event at Fairfield Showground engaging 14 seniors to participate in gentle physical exercise and strengthen connections with the community.
- Renewed Nelson Park playground including new features such as an embankment slide, flying fox, fitness equipment and a dedicated junior quiet play area for residents to visit and enjoy.
- Upgraded the flood detention basin at Mimosa Road, Greenfield Park, to support flood mitigation strategies.
- Upgrade works to Stockdale Reserve flood detention basin completed.
- Planted additional street trees in Villawood Town Centre to enhance the visual amenity and contribute to the ongoing beautification of the town centre.
- Coordinated 279 volunteer hours at the Fairfield Community Nursery and 41 volunteer hours dedicated to maintaining bushland and creeks.
- Delivered 2 educational environmental sustainability activities, engaging 22 community members. Activities included Biodiversity in your Backyard and Breakfast with the Birds.
- Removed over 80.3 tonnes of rubbish from gross pollutant traps and creek cleaning efforts, to improve water quality and aesthetics.
- Celebrated the Year of the Horse with the annual Lunar New Year festival at Cabramatta Town Centre. Over 10,000 visitors enjoyed performances by lion and dragon dancing teams, and the popular Children's Chopstick Challenge, with traditional firecrackers and fireworks display to conclude the evening.
- Held the Spirit of Bonnyrigg Fair celebrating our vibrant community and many cultures and faiths that make Bonnyrigg special. The celebration including cultural performances and activities including face painting, henna tattoos and inflatable rides.
- Donated a total of \$6,500.00 to 6 deserving recipients through the Mayoral Donations Fund (\$2,000.00), Mayoral Scholarship Fund (\$1,000.00), Mayoral Community Benefit Fund (\$1,000.00) and the Cultural Event Sponsorship Fund (\$2,500.00) supporting initiatives such as participation of students in the 2026 NSW Youth Parliament Program, and medical studies with the University of NSW, Assyrian New Year, Chaldean Babylonian New Year and Multicultural Eid Festival and Fair.
- Offered 9 work experience opportunities within Council to provide valuable training and exposure to workplace environments.



Australia Day Community Awards



Free Beach Bus Trip to Bondi Beach



Lunar New Year Festival at Cabramatta Town Centre



Seniors Festival



Measuring Our Progress - 2025/26-2028/29 Delivery Program

The Delivery Program is a four-year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2025/26-2028/29 Delivery Program as a whole through its indicator measures for services, and delivery of its projects and major programs to ensure that Council is achieving what was identified to be delivered.

The projects, major programs and services that are identified to be delivered during the four-year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are requested and approved through the Quarterly Reports.

Currently Council is implementing the first year of the 2025/26-2028/29 Delivery Program with Council's performance on its projects and major programs to date since July 2025 demonstrated in **Figure 2**.

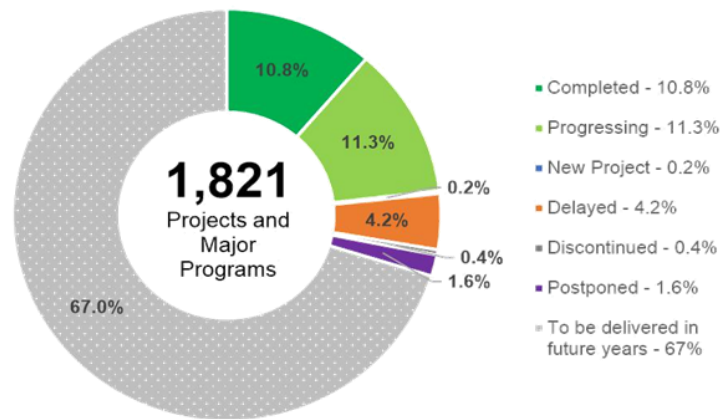


Figure 2: Overall status of projects and major programs identified in the 2025/26-2028/29 Delivery Program and subsequent Operational Plans

Of the 1,821 projects identified in the 2025/26-2028/29 DP, 10.8% are completed, 11.3% are progressing, 0.4% are discontinued, 4.2% are delayed, 0.2% are to be introduced, 1.6% are postponed, with 67% to be delivered in future years. Overall, Council is progressing well with the implementation of its projects and major programs.



Service Indicator Measures

Indicator measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the 2025-2035 Fairfield City Plan. They are applied to the services outlined in the Delivery Program and in more detail the Operational Plan.

The trend in the performance of these Indicators is reviewed each quarter with the overall performance for January to March 2026 provided below in **Figure 3**. As can be seen during this quarter, Council is in a positive position with 86% of its indicators demonstrating that Council is working towards the Community's Vision. The 11% of indicators working away from achieving the community's vision is due to a number of staff vacancies which have delayed the commencement of services. There has been no change to 3% of indicators.



Figure 3: Overall performance of Council's indicators for the Quarter

2025-2026 Operational Plan

Council reports to the community each quarter on projects and major programs identified in the 2025-2026 Operational Plan by exception, which means this report identifies projects that have been completed, delayed, introduced, discontinued and postponed projects or those that had a budget and / or scope change.

Over the 3 months from January to March 2026, 64 projects and major programs have been completed, with 205 progressing, 76 delayed, 7 projects to be discontinued, 4 projects to be introduced (of which 3 projects were identified through previous Council Reports) and 29 projects to be postponed to a future year. **Figure 4** graphically demonstrates the year to date percentage status of the projects and major programs.

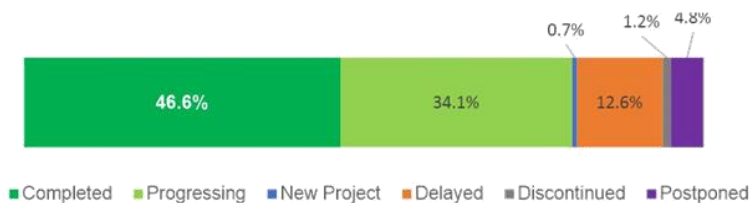


Figure 4: Year to date status of all projects and major programs identified in the 2025-2026 Operational Plan

Categories	Completed	Progressing	Delayed	New Projects	Discontinued	Postponed
Asset Renewal	40	60	28	3	4	14
Building and Facility Improvements	-	31	6	-	-	1
Business Improvements	1	3	-	-	1	-
Disability Inclusion Improvements	1	5	-	-	-	-
Environment and Sustainability	1	11	-	1	-	-
Flood Mitigation	3	12	10	-	-	2
New Footpath Construction	2	3	-	-	-	7
Open Space Renewal	-	11	6	-	-	-
Parks, Sportsfields and Playground Improvements	2	1	3	-	-	-
Street Beautification and Gardens	-	5	2	-	-	2
Town Centre Improvements	3	5	3	-	1	-
Traffic Improvement and Pedestrian Safety	6	5	13	-	-	2
Other	5	53	5	-	1	1
Grand Total	64	205	76	4	7	29



Prioritisation Review

Council conducted a detailed review of the 2025-2026 capital works program to evaluate any impacts on the implementation of the Draft 2026-2027 OP, while ensuring essential works are prioritised, and Council remains financially responsible and sustainable.

The prioritisation review identified 29 projects with a collective budget of \$1.928m that will be delayed and included in the 2026-2027 OP. A further 26 projects will be split across financial years with budgeted expenditure totalling \$12.951m to be deferred and included in the 2026-2027 OP.

This review was completed while carefully considering the ongoing fuel supply issue, and its impacts for Council with relation to increasing costs, higher fuel prices, possible supply constraints, and the likelihood that suppliers may pass on increased fuel and transport costs. Council also identified primary project deliverables, particularly focusing on infrastructure and community-based projects. This included ensuring appropriate resource allocation, meeting legislative obligations, assessing financial risk factors, addressing contractor delivery capacity and updating project cash flow projections to better align with expenditure while still achieving the OLG financial benchmarks.

As a result of this review, certain projects have been either postponed for consideration in the Draft 2026-2027 OP or split across 2 financial years. These adjustments will assist Council in delivering these projects in a suitable timeframe.



SECTION 3

EXCEPTION COMMENTS BY THEME – PROJECTS AND MAJOR PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2025-2026 Operational Plan by exception, which means this report identifies projects that are completed, postponed, discontinued, scope change, delayed and a new project.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the quantitative result delivered for the quarter.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life the community enjoys living, working, playing, or visiting Fairfield City. It's about a good relationship with neighbours, the opportunities the community has to meet their daily needs and achieve their ambitions, a sense of belonging, respect for the things the community values, the support that's available when it is required, and the pride experienced by the diverse community and neighbourhoods.

Key Highlights

- Celebrated Australia Day with free community access to Prairiewood and Fairfield Leisure Centres and the Fairfield Youth and Community Centre, as well as featuring fireworks display and a diverse range of food trucks at Adams Park.
- Provided free bus trips for 280 residents to Watsons Bay, Manly and Bondi beaches during the summer school holidays, which offered an affordable day out during Sydney's cost-of-living crisis.
- Held the Seniors Festival Expo at Fairfield Showground featuring the popular Seniors Got Talent Show, also attracting more than 600 attendees and offered over 66 stalls of information and services for our senior community.
- Held the Seniors on the Green event at Fairfield Showground engaging 14 seniors to participate in gentle physical exercise and strengthen connections with the community.
- Welcomed 625 new Australian citizenship recipients at a ceremony at Fairfield Showground.
- Attracted 4,802 visitors to Fairfield City Museum and Gallery featuring exhibitions like 'Relic', a group show developed in partnership with Parramatta Artist Studio, 'James Nguyen: Song, Song, Song' and in the Old Council Chambers, The Big Brother Movement.
- Attracted 128,612 visits to Fairfield City Open Libraries, which hosted 99 programs across 656 sessions, including Australia Day Craft, Creative Writing Club and Senior's Festival – Saving Family Memories.
- Welcomed 357,918 visitors to Fairfield City's Leisure Centre pools.
- Provided \$207,015 in community subsidies at Fairfield City's Leisure Centres, which consists of 13,082 free entries for seniors and 14,520 free entries for residents with a Disability Pension or pension card.
- Attracted 47,485 visitors to Aquatopia, with 15 days reaching full capacity. Additionally, 1,438 children under 2 years received free entry to help ease cost-of-living pressures.
- Achieved a 91% utilisation rate at Council's Early Education and Care Services.
- Provided 1,456 hours of Face-to-Face sessions and 15 hours Telehealth Therapy sessions by the Fairstart Early Intervention team.
- Received 121,563 unique visits to Council's website.
- Received 234,900 visits to Fairfield Showground, enjoying the Fairfield Markets, Pickers Bazaar and function rooms.
- Grew Council's total social media following to 44,539 across Facebook, Instagram and LinkedIn, keeping the community informed with updates on our services.
- Secured donations of 160 bicycles and spare parts through the Western Sydney Cycling Network (WSCN). As a result of these donations, a total of 71 bikes were recycled, and 44 bicycles were sold to the community. WSCN volunteers dedicated over 700 hours to recycling bikes and supporting local residents.
- Hosted 32 community bike rides with a total of 357 participants, including trishaw rides specially designed for individuals with accessibility needs.

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Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN251032	Golf Course Master Plan - Stage 1 Develop a Golf Course Master Plan.	Manager Property Strategy and Services	\$-	!	Draft concepts and footprint awaiting endorsement. Delayed due to Code of Meeting Practice.
IN261032	Golf Course Master Plan - Stage 2 Develop a Golf Course Master Plan.	Manager Property Strategy and Services	\$-	✘	This project is subject to the completion of IN251032 (Golf Course Master Plan - Stage 1). Therefore, it is proposed to discontinue this project and introduce a new project for consideration in the Draft 2026-2027 Operational Plan.
IN261188	Aboriginal Artwork Seek Grant Funding The project seeks to reinstate a mural that was removed as part of the rebuilding of a wall that had become unstable. The project aims to work with Aboriginal residents, workers and students to develop an artwork to acknowledge the strong ties the Aboriginal community has to Bonnyrigg. Aligns with priorities to enhance neighbourhoods with mural. Note: Council will seek grant opportunities for this project. <i>Year 1 of a 3 year project</i>	Manager Social Planning and Community Development	\$15,000	📄	No grant funding opportunities have been identified. Therefore, it is proposed to postpone this project to the Draft 2026-2027 Operational Plan.
IN251203*	Create NSW 2025 Grant Develop and deliver 3 exhibitions, and a youth arts and digital media event. <i>Year 2 of a 2 year project</i>	Manager Library and Museum Services	\$60,000	✓	Project completed with three exhibitions delivered: 'Within Heaven and Earth', 15 March - 28 June 2025, 'Louise Zhang: Tapestry', 12 July - 15 November 2025, and 'Relic' 28 November 2025 - 14 March 2026. The youth arts event was 'Todo' held on 10 May 2025.
IN261210	Free Beach Bus Program Deliver a schedule of free buses for the community to access and experience Sydney beaches.	Manager Social Planning and Community Development	\$15,000	✓	The Free Beach Bus program was delivered in January 2026 with 280 residents enjoying trips to Watsons Bay, Manly and Bondi, as well as an exchange trip to Cabramatta coinciding with the Bondi visit. The program provided free recreation and intercultural exchanges, promoted community harmony and improved access to beaches for Fairfield City residents.
MPDIAP2602	Inclusion Enhancements Implement works to improve inclusion as per audit recommendations of Accessible Public Spaces	Manager Social Planning and Community Development	\$-	✓	Project completed with audit recommendations to improve inclusion included when scoping works and updating community facilities. Internal staff directly engage with access consultants to when required.
MPLS2503	Library Strategic Plan and Customer Survey Develop a Library Strategic Plan and engage the community with a Customer Survey to better understand their needs.	Manager Library and Museum Services	\$-	✘	This project is unable to progress due to ongoing service review activity, which may impact future strategic direction. Therefore, it is proposed to discontinue this project, with a new project to be reconsidered once strategic direction is established.
MPLS2601	Local Priority Grant 2025-2026 This is a non-competitive annual grant provided by the State Library of NSW. Project to be identified in consultation with the State Library of NSW.	Manager Library and Museum Services	\$68,000	✓	Project completed with works to be aligned to existing projects.

✓ Completed ➔ Progressing ✘ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME ONE COMMUNITY WELLBEING



2025/26-2028/29 DELIVERY PROGRAM INDICATORS

Service	Indicator Measure	Result
Children and Family Services	% Residents satisfied with children and family service survey	●
	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	●
Communications and Marketing	# Community engagement promotions	●
	# News items reported by Council	●
	# Information items translated into community languages	●
	% Community feels Council communicates well with residents	●
Community Compliance	# Community compliance matters investigated	●
	# Traffic related matters within school zones investigated	●
Community Facilities	% Casual hirers satisfied with Council's Facilities (Annual Survey)	●
	% Regular hire satisfied with Council's Facilities (Annual Survey)	●
	% Regular hirers satisfied with Council's buses (Annual Survey)	●
Leisure Centres	\$ Leisure centres subsidies provided to local seniors and people with a disability	●
	% Leisure centres customer satisfaction survey (Annual)	●
Library Services	% Libraries Customer satisfaction survey	●
Museum and Gallery	% Community satisfaction with the Museum and Gallery (Annual survey)	●
Showground and Golf Course	% Fairfield Showground markets customer satisfaction survey (Biannual survey rating quality/value of markets)	●
	# Events and activities hired / hosted at the showground	●
Social Planning and Community Development	% Cultural and community events or activities that makes residents feel part of their community (survey)	●
	# Programs and services delivered through grant funding	●
	% of residents that feel Council supports the health and wellbeing of our communities	●
	# Community safety education and awareness raising programs delivered	●
	% Annual satisfaction survey with partners	●
	\$ Financial support provided to community and social groups	●
	# Advocacy to support community issues	●
	% Satisfied with services in Council's youth facilities (survey)	●
	% Satisfied with Council's services for the elderly	●
	% Organisations who attend interagency networks that feel supported by Council (annual survey)	●

Key Trends

- Working towards the community's goals ● No change ● Working away from the community's goals

2025-2026 OPERATIONAL PLAN INDICATORS

Services	Indicator Measure	Quarterly Target	Result
Children and Family Services	% Utilisation rate for childcare and long day care service	90%	91%
	# Sessions delivered by Fairstart	1,680	1,471
	# Family Day Care registered educators	40	33
	% Compliance visits undertaken for Family Day Care	100%	100%
	# Children with additional learning needs enrolled at Early Childhood Education Centre service	5	111
Communications and Marketing	# Publications produced	15	8
	# Graphic design jobs completed within the agreed timeframe	Nil	93
	# Total social media followers	500 growth	44,539
	# Unique visits to website	300,000	121,563
	# Total visits to website	Nil	160,304
	% Printing jobs completed within the agreed timeframe	100%	100%
Community Compliance	# Cats and dogs impounded	Nil	71
	# Cats and dogs returned/rehoused	Nil	52
	# Community compliance education programs	0.25	Nil
Community Facilities	# Community Buses Bookings	25	7
	# Community Centres/Halls Bookings	2,000	1,704
	# Sportsfields Bookings	2,500	2,462
	# of Tennis Court Bookings	1,000	2,778
	# Futsal Court Bookings	200	978
Leisure Centres	# Average number of reportable safety incidents at each leisure centre	5	4.3
	# Visits at aquatic and dry recreation at leisure centres	250,000	357,918
	% Water quality compliance with health regulations	100%	100%
	# Health and wellbeing programs delivered at the leisure centres	8	35
Library Services	# Visits to Fairfield City Open Libraries	150,000	128,612
	# Active library memberships	130,000	161,293
	# Library program sessions delivered	250	656
	# People attending Library programs	5,000	8,607
Museum and Gallery	# Visitors to the Museum	2,500	4,802
	# Exhibitions held	1.5	3
Showground and Golf Course	# Visitors to the Showground	200,000	234,900
	# Reportable safety incidents at the Fairfield Showground	1.25	1
	% Occupancy at Fairfield Markets	70%	84%
	# Rounds of golf	5,000	5,644
Social Planning and Community Development	# Cultural and community events or activities delivered and supported by Council	17.5	68
	\$ Grant funds received to deliver services and programs	Nil	\$80,490
	# People accessing Community Profile website	1,250	1,389
	# Health programs and activities provided	37.5	62
	# Initiatives to promote community safety	1.25	0
	# Capacity building programs or skills development opportunities delivered	7.5	10
	# Youth programs and events delivered	15	12
	# Senior programs and events delivered	4	7
# Initiatives that promote accessibility and inclusion	10	10	

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THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and other built structures that the community uses to meet their day-to-day and future needs. Place is more than just a location. It is about strengthening the connection between the community and a public space by preserving, restoring, and improving the historic character through place making. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to the wellbeing of the community. The quality of places and infrastructure create a first impression for visitors to the City and helps shape the pride the community takes in their area.

Key Highlights

- Renewed Nelson Park playground including new features such as an embankment slide, flying fox, fitness equipment and a dedicated junior quiet play area for residents to visit and enjoy.
- Upgraded the flood detention basin at Mimosa Road, Greenfield Park, to support flood mitigation strategies.
- Planted additional street trees in Villawood Town Centre to enhance the visual amenity and contribute to the ongoing beautification of the town centre.
- Installed a pedestrian path around the Event Arena at Fairfield Showground giving the community.
- Renewed over 0.8km of roads, kerbs and gutters throughout the City.
- Renewed over 3.8km of footpaths throughout the City.
- Constructed 1.8km of new footpaths throughout the City.
- Undertook 28 instances of graffiti removal on Council properties, business premises and private property.
- Refurbished planter boxes installed along Cabramatta Road East, Cabramatta, to improve the aesthetic appearance of neighbourhood centres.



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN24996	Voluntary House Raising Property Sales Sale of properties with proceeds to be returned into the Voluntary House Raising Reserve.	Manager Property Strategy and Services	\$45,034	✓	Project completed with final property settled on 21 January 2026.
IN251002*	Arthur Street Car Park Shade Structure for Major Events Install a 20 x 20 shade structure over Arthur Street Car Park. <i>Year 2 of a 2 year project</i>	Manager Design Services	\$10,000	✗	Following an internal review, an analysis of the overall cost benefit has identified this project is not feasible. Therefore, it is proposed to discontinue this project.
IN251196*	Traffic Intersection Improvement -Sackville Street and Pevensy Street, Fairfield Install traffic signals with filter right turns, "No Right Turn" signs, and street lighting at the intersection. <i>Year 2 of a 3 year project</i>	Manager Design Services	\$255,870	!	Project delayed as traffic investigation is still ongoing.
IN25795*	Open Space Embellishment - Nelson Park - New Playground Enables new embellishments to be implemented that are responsive to community needs for open spaces throughout the City. These may include playground/fitness equipment, seating, pathways, etc. This year works will be completed at Nelson Park. <i>Year 2 of a 2 year project</i>	Manager Design Services	\$869,981	✓	Project completed with Nelson Park, Fairfield, open to residents to visit and enjoy. New features include an embankment slide, a flying fox, a dedicated junior quiet play area and fitness equipment.
IN25935	Town Centre Street Trees Plant appropriate feature species in prominent locations in the town centres of Cabramatta, Fairfield, Canley Vale, Canley Heights, Fairfield Heights, Carramar, Smithfield, Yennora and Villawood.	Manager City Assets	\$189,304	✓	Works completed, with street trees planted in Villawood Town Centre to enhance the visual amenity and contribute to the ongoing beautification of the town centre.
IN261023	Prairiewood Leisure Centre - 24/7 Gym Entry Construct separate gym entry and path with security lighting, internal gym bathroom, access control, security cameras, lockable shutter to prevent access to pools while in use etc. <i>Year 1 of a 2 year project</i>	Manager Design Services	\$50,000	!	As a result of updated project timeline and cashflow forecasts, it is proposed split this project as follows: Year 1 (Bathroom) in 2025-2026; and Year 2 (24/7 Gym Entry) in 2026-2027.
IN261027	Pedestrian Path around the Event Arena Fairfield Showground Pedestrian Path around the outside of the Event Arena at Fairfield Showground.	Manager Major Projects and Planning	\$200,000	✓	Construction works completed.
IN261082-1	King Park Install new seating for public spectators, fitness equipment, solar lighting, water station, dugout station, dog park siab / storage and extension to the dog park.	Manager City Assets	\$400,000	!	Project delayed due to longer than anticipated approvals and procurement process.
IN261082-2	Endeavour Sports Park New line marking for courts, fencing and required lighting.	Manager City Assets	\$205,000	!	Project delayed due to longer than anticipated lead times for materials ordered. Therefore, it is proposed to stage this project as follows: Year 1 (Planning and Procurement) in 2025-2026; and Year 2 (Construction) in 2026-2027.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
➕ New Project
↶ Carry Forward

THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN261082-3	Wetherill Park Reserve Install new playground, fitness equipment, picnic areas and shelters, Exeoo toilets with linked paths. <i>Year 1 of a 2 year project</i>	Manager City Assets	\$45,000	✘	Initial planning investigations have identified scope issues that require further resolution prior to any works proceeding. As a result, it is proposed to discontinue the project.
IN261166	Fairfield Showground Up Lighting Fig Trees Extension of the feature lighting on the site with the uplighting of the trees along the main access road through the Showground.	Manager Major Projects and Planning	\$130,000	!	Project delayed due to required redesign based on geotechnical report received. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) in 2025-2026; and Year 2 (Construction) in 2026-2027.
IN261170	Avenel Park - Play Equipment Installation of play piece at Avenel Park. <i>Year 1 of a 2 year project</i>	Manager Major Projects and Planning	\$-	!	Awaiting further Aboriginal Heritage Impact Permit approval in order to proceed with design.
IN261192	Fairfield Showground Exhibition Hall Design Develop design for the upgrade and refurbish the exhibition hall including a new kitchen, toilets, floorings, doors, shutters and outdoor entertainment area.	Manager Major Projects and Planning	\$10,000	!	Project delayed due to scope clarification required, with the designer preparing feasibility sketches.
IN261228	Boat Ramps and Access Maintenance Undertake maintenance works to boat ramps, pontoons, and wharf infrastructure at Bradbury Wharf, Floyd Bay and Shearer Park <i>Year 1 of a year 2 project</i>	?	\$-	+	It was adopted at the February 2026 Council Meeting, Services Committee, Item 6, to introduce a new project and accept grant funding of \$53,870 from Transport for NSW under their Boating Infrastructure Maintenance Grants program, for the maintenance of boating infrastructure in Fairfield City.
IN261229	Cooler Streets in Fairfield City Street Tree Planting in 11 priority suburbs including: Bonnyrigg, Cabramatta, Canley Vale, Edensor Park, Fairfield, Fairfield Heights, Greenfield Park, Prairiewood, Smithfield, Wakeley and Wetherill Park <i>Year 1 of a 2 year project</i>	?	\$-	+	It was adopted at the February 2026 Council Meeting, Services Committee, Item 1, to introduce a new project and accept grant funding of \$70,970.90 from the NSW Department of Planning, Housing and Infrastructure as part of their Greening our City Grant Program for street tree planting in priority suburbs in Fairfield City.
MPBAR26101	Whitlam Library Annual HVAC renewals for Whitlam Library boilers.	Manager Infrastructure Services	\$74,000	!	Project delayed due to longer than anticipated quotation process.
MPBAR26105	SES Generator and Electrical Cabling Renewal of the aged power generator and electrical cabling works	Manager Infrastructure Services	\$20,134	!	Project delayed due to longer than anticipated procurement process, with documentation currently being prepared.
MPBAR2620	Dutton Lane Carpark Sika flex all cracks from the top and bottom of the slab, apply structural fibre glass above cracks and seal with terrafuse structural concrete cover 2,300m2.	Manager City Assets	\$121,180	!	Following an internal review and a reassessment of asset condition and priorities, it is proposed to defer entry doors works and only undertake structural slab remediation. Therefore, it is proposed to split this project as follows: Year 1 (Planning and Procurement) in 2025-2026; and Year 2 (Construction) in 2026-2027.

✓ Completed ➔ Progressing ✘ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPBAR2622	Wakeley Administration Centre - Stage 1 Renewal of 1,350m2 metal roofing - Stage 1	Manager Major Projects and Planning	\$151,027	!	Following an internal review, it has been determined that the roof requires repairs only at this time. Therefore, it is proposed to amend the scope to repairs only.
MPBAR2625	Administration centre fire addressable detectors and corrective actions arising from AFSS inspections. (Stage 1) Renewal of fire safety components.	Manager City Assets	\$118,566	!	Project delayed due to longer than anticipated design to be completed by the fire engineer.
MPBAR2626	Electrical Distribution Board Renewal Administration Centre, Prairiewood Leisure Centre Canteen, SRC portable shower and toilet block and Brian Wunsch Centre.	Manager City Assets	\$125,000	!	Following an internal review and a reassessment of asset condition and priorities, it is proposed to split this project as follows: Year 1 (Prairiewood Leisure Centre and Sustainable Resource Centre) in 2025-2026; and Year 2 (Administration Centre and Brian Wunsch Centre) in 2026-2027.
MPBAR2690	Leisure Centres Shower and bathroom toilet renewals Installation of partitions with doors in showers and change rooms (Fairfield Leisure, Cabramatta Leisure and Prairiewood Leisure Centres) and renewal of partitions to accommodate ambulant access in the toilets.	Manager City Assets	\$150,000	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPBP2501	Black Spot Program Brenan Street and Gipps Street Modification to the roundabout at the intersection of Brenan Street and Gipps Street, Smithfield.	Manager Design Services	\$208,705	✓	Works completed.
MPBP2512	Black Spot Program Oxford Street and Polding Street, Fairfield Heights Install street lighting at the intersection and move stop/give-way lines forward using kerb extensions.	Manager Design Services	\$85,274	✓	Works completed.
MPBP2513	Black Spot Program Polding Street and Marlborough Street, Smithfield Improve the deflection angle of the existing roundabout, install raised thresholds, and a pedestrian refuge.	Manager Design Services	\$296,132	✓	Works completed.
MPBP2601	Black Spot Program Intersection of Avoca Road and Rosedale Street, Wakeley Installation of pedestrian refuge island, signage and line marking and lighting upgrade	Manager Design Services	\$80,000	!	It was adopted at the February 2026 Council Meeting, Services Committee, Item 5, to accept grant funding of \$113,000 from the Australian Government Black Spot Program. As this was higher than anticipated, budget is to be increased by \$33,000 in Grant funds.
MPBP2603	Black Spot Program Davis Road at its intersection with the T-way, Wetherill Park Lighting assessment and upgrade.	Manager Design Services	\$150,000	!	It was adopted at the February 2026 Council Meeting, Services Committee, Item 5, to accept \$299,000 in grant funding from the Australian Government Black Spot Program. As this was higher than anticipated, budget is to be increased by \$149,000 in Grant funds.
MPBST2601	New Bus Stops Construction of concrete pads and tactile indicator at various bus stops to meet DDA requirements	Manager City Assets	\$100,000	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects.

✓ Completed ➔ Progressing ✕ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPCPR2601	City Wide Renewal Reline marking for various car parks within the City and to address accessible parking, dedicated crossing, speed safety signages in Cabramatta, Fairfield and Prairiewood Leisure Centres.	Manager City Assets	\$5,000	✘	An internal review has determined that no works are required at this time. It is therefore proposed to discontinue the project, allowing resources to be reallocated to higher priority initiatives.
MPCPR2604	Endeavour Sports Reserve near Cycleway Car Park Rebuild the base and resurface with hot mix asphalt overlay (3200m2)	Manager City Assets	\$277,000	✔	Works completed.
MPCPR2606	Wyde Park/Devenish Reserve Car Park Replacement of kerbs (20m), repair median and concrete joints, joint sealing and reline marking.	Manager City Assets	\$35,000	📄	Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project into the Draft 2026-2027 Operational Plan.
MPCPR2607	Wetherill Park Reserve Car Park To provide wheel stoppers for Wetherill Park Reserve Car Park	Manager City Assets	\$5,000	✔	Works completed.
MPCPR2608	Chisholm Park Car Park Formalising the shape of car park to provide additional spaces and reline marking entire carpark	Manager City Assets	\$50,000	✔	Works completed.
MPDR2207**	The Horsley Drive - Construction Between rear of Castlereagh Street house number 53 to house number 73 Southern side of Embankment - To modify the embankment and provide a suitable retaining wall to control the erosion (200m) <i>Year 3 of a 3 year project</i>	Manager City Assets	\$310,000	!	Project has been delayed due to a required redesign following findings from the geotechnical report. It is therefore proposed to stage the project, with Year 1 (Design and Procurement) in 2025-2026, and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPDR2601	Drainage Renewal Upgrade drainage sites across the city in response to poor asset condition and community requests.	Manager City Assets	\$300,000	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years, with Year 1 in 2025-2026, and Year 2 in the Draft 2026-2027 Operational Plan.
MPPMP2433**	Flood detention basin upgrade, Mimososa Road - Construction Construct basin upgrade works. <i>Year 2 of a 2 year program</i>	Manager Major Projects and Planning	\$2,996,844	✔	Detention Basin works completed at Mimososa Road Detention Basin to improve flood mitigation.
MPPFR2588	Footpath Renewal Program The Crescent Road - Both sides from The Crescent to cul-de-sac (30m)	Manager City Assets	\$32,200	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPPFR2604	Footpath Renewal Program Cabramatta Road West Right side from Elizabeth Drive to Tarlington Parade(50m)	Manager City Assets	\$19,500	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.

✔ Completed ➔ Progressing ✘ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPFRP2605	Footpath Renewal Program Humphries Road Right side from Cabramatta Road to Salechich Place (40m)	Manager City Assets	\$15,600		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPFRP2606	Footpath Renewal Program Elizabeth Drive Right side from Cabramatta Road to Montgomery Road (40m)	Manager City Assets	\$15,600		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPFRP2608	Footpath Renewal Program Gambler Street Both sides from Mulligan Street to Garnet Street (100m)	Manager City Assets	\$30,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPFRP2611	Footpath Renewal Program Willmot Street Left side from Mulligan Street to Cul-De-Sac (70m)	Manager City Assets	\$21,000		Works completed.
MPFRP2612	Footpath Renewal Program Mulligan Street Both sides from Sarah Place to Barrington Street (45m)	Manager City Assets	\$16,500		Works completed.
MPFRP2615	Footpath Renewal Program Cumberland Street Both sides from Cabramatta Road to Cul-De-Sac (180m)	Manager City Assets	\$57,000		Works completed.
MPFRP2616	Footpath Renewal Program Devenish Street Both sides from Hair Close to Greenfield Road (100m)	Manager City Assets	\$9,000		Works completed.
MPFRP2625	Footpath Renewal Program CBD Town Centre Replace cracked or damaged pavers (50sqm)	Manager City Assets	\$60,000		Works completed.
MPFRP2626	Footpath Renewal Program Weeroona Road Both sides from Boomerang Road to Swan Road (285m)	Manager City Assets	\$24,000		Works completed.
MPFRP2627	Footpath Renewal Program Saxonvale Crescent Both sides from Coonawarra Street to Coonawarra Street (200m)	Manager City Assets	\$19,500		Works completed.
MPFRP2628	Footpath Renewal Program Flitzgerald Avenue Both sides from Smithfield Road to Smithfield Road (200m)	Manager City Assets	\$18,750		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.

Completed Progressing Discontinued Scope Change Postponed Delayed Budget Change New Project Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPPFRP2629	Footpath Renewal Program Kalang Road North Road Both sides from Hanwood Close to Edensor Road (80m)	Manager City Assets	\$18,000	✓	Works completed.
MPPFRP2630	Footpath Renewal Program Kalang Road Both sides from Cuthbert Crescent to Cuthbert Crescent (65m)	Manager City Assets	\$16,500	✓	Works completed.
MPPFRP2632	Footpath Renewal Program Kalang Road Right side from Dobson Close to Swan Road (45m)	Manager City Assets	\$50,375	✓	Works completed.
MPPFRP2639	Footpath Renewal Program Mimosa Road Both sides from Smithfield Road to Powhatan Road (220m)	Manager City Assets	\$12,000	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPPFRP2640	Footpath Renewal Program Blacksmith Street Both sides from Smithfield Road to Greenfield Road (130m)	Manager City Assets	\$72,000	✓	Works completed.
MPPFRP2643	Footpath Renewal Program Prairie Vale Road Both sides from Polding Street to Restwell Road (40m)	Manager City Assets	\$15,600	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPPFRP2644	Footpath Renewal Program Dunleavy Street Left side from Westwood Street to Redford Place (40m)	Manager City Assets	\$12,000	✓	Works completed.
MPPFRP2658	Footpath Renewal Program Milton Close Both sides from Wordsworth Street to cul-de-sac (45m)	Manager City Assets	\$15,000	✓	Works completed.
MPPFRP2659	Footpath Renewal Program Marvell Road Both sides from Blackmore Street to Lily Street (20m)	Manager City Assets	\$6,000	✓	Works completed.
MPKG2625	Kerb and Gutter Renewal Kurrajong Street Both sides from Bolivia Street to Cabramatta Road (190m)	Manager City Assets	\$106,600	✓	Works completed.
MPKG2640	Kerb and Gutter Renewal Hamilton Road Both sides from Scarfe Street to Cambridge Street (65m)	Manager City Assets	\$26,000	✓	Works completed.
MPKG2654	Kerb and Gutter Renewal Stalwart Street Both sides from Corio Road to Revingstone Street (80m)	Manager City Assets	\$32,000	✓	Works completed.

✓ Completed ➔ Progressing ✕ Discontinued ▲ Scope Change 📄 Postponed ! Delayed \$ Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



Projects and Major Programs Report by Exception

THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPKG2667	Kerb and Gutter Renewal Hassall Street Left side from House Number 122 to Widemere Road (25m)	Manager City Assets	\$14,625		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPLTM2414	Local Area and Traffic Management Mimosa Road Intersection Mimosa Road and Quarry Road, Bossley Park - Investigating options of traffic signals.	Manager Design Services	\$104,543		Project delayed as traffic investigation is still ongoing and additional survey work has been requested by the consultant.
MPLTM2415	Local Area and Traffic Management Humphries Road Intersection Humphries Road and Cabramatta Road, Bossley Park - Investigating traffic conditions in line with Traffic Control Safety Plan.	Manager Design Services	\$25,248		Project delayed due to late receipt of the consultant report, which is currently being reviewed by Council Officers.
MPLTM2601	Local Area and Traffic Management Avenel Street, Canley Vale Installation of two raised thresholds.	Manager Design Services	\$190,000		Project delayed due to longer than anticipated approval process, which has disrupted delivery timelines.
MPLTM2603	Local Area and Traffic Management Horton Street Mount Pritchard Installation of a watts profile road hump to assist in the reduction of speeding.	Manager Design Services	\$71,540		Project delayed due to longer than anticipated approval process, which has disrupted delivery timelines.
MPNF2611	New Footpath Connection Program First Avenue Left side from Carcoola Street to First Lane (102m)	Manager City Assets	\$21,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPNF2612	New Footpath Connection Program Carcoola Street Right side from First Avenue to West Street (92m)	Manager City Assets	\$20,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPNF2613	New Footpath Connection Program Hedges Street Right side from Polding Street North to Loscoe Street (100m)	Manager City Assets	\$21,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPNF2614	New Footpath Connection Program Seville Street Left side from Victory Street to Crown Street (382m)	Manager City Assets	\$115,000		Works completed.
MPNF2615	New Footpath Connection Program Bligh Street Left side from House Number 79 to Mandarin Street (237m)	Manager City Assets	\$45,000		Works completed.

Completed
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Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPNF2616	New Footpath Connection Program Fitzgerald Avenue Right side from Smithfield Road to House Number 16 (115m)	Manager City Assets	\$24,000		Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project into the Draft 2026-2027 Operational Plan.
MPNF2617	New Footpath Connection Program Moorina Close Right side from Ryder Road to Cul-De-Sac (100m)	Manager City Assets	\$21,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPNF2618	New Footpath Connection Program Smithfield Road Left side from House Number 672 to Fitzgerald Avenue (45m)	Manager City Assets	\$14,300		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPNF2621	New Footpath Connection Program Donato Street Right side from Oxford Street to Cul-De-Sac (92m)	Manager City Assets	\$19,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPOS2603	Lalich Park Playground Equipment, Rubber Softfall, Timber Bollard Replacement	Manager City Assets	\$197,000		Project delayed due to longer than anticipated procurement process. Therefore, it is proposed to stage the project across two financial years, with Year 1 (Design and Procurement) in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPOS2606	Fairfield Adventure Park Playground Equipment Replacement, Fountain Small, BBQ, Rubber Softfall Renewal. Year 1 of a 2 year project	Manager City Assets	\$200,000		This is a multi-year project. Delivery timeframes have been impacted by procurement timelines, with the tender currently out to market.
MPOS2610	Chisholm Park Playground Equipment Replacement, Rubber Softfall	Manager City Assets	\$197,000		Project delayed due to longer than anticipated lead times on delivery of the playground equipment. Therefore, it is proposed to stage this project as follows: Year 1 (Design and Procurement) in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPOS2612	Unplanned Asset Renewal And Forward Planning Unplanned Renewal of Various Assets and Forward Planning Open space infrastructure renewal to enable investigations and concept plans to be developed for projects and assist with grant funding applications	Manager City Assets	\$100,000		Project delivery has been delayed as the project scope is still being finalised.
MPOS2613	Bold Park - Construction Remediation of Bold Park and renewal of playground equipment	Manager Major Projects and Planning	\$400,000		Project delayed due to redesign and longer than anticipated procurement process.
MPPAM2501*	Sweethaven Road Completing the 1.2m-wide footpath on the eastern side of Sweethaven Road, extending from 8A Sweethaven Road to Edensor Road. Year 2 of a 2 year project	Manager Design Services	\$110,000		Project delayed due to resource constraints, with design currently awaiting approval.

Completed Progressing Discontinued Scope Change Postponed Delayed Budget Change New Project Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE



THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPPAM2601	Pedestrian Access and Mobility Plan Program Maud Street south of Kalora Avenue, Fairfield West. Kerb extension to shorten crossing distance and footpath construction.	Manager Design Services	\$110,000	!	Project delayed as additional footpath works have been proposed.
MPPRR2600	Pram Ramp Replacement This program will upgrade pram ramps city wide to meet current standards. Year 1	Manager City Assets	\$100,000	!	Following an internal review and a reassessment of asset condition and priorities, it is proposed to split this project as follows: Year 1 (Construction) in 2025-2026; and Year 2 (Construction) in 2026-2027.
MPRBG2628	St Johns Road From Hatfield Road to Cumberland Highway Provide sub soil drainage, repair pavement failures and resurfacing with hot mix asphalt (72m)	Manager City Assets	\$183,599	✓	Works completed.
MPRBG2664	Elizabeth Street From Victoria Street to Hargraves Place Repair pavement failures and resurfacing with hot mix asphalt (275m)	Manager City Assets	\$425,000	✓	Works completed.
MPRBR2603	Seikirk (House Number 35-43) Pipe Culvert To widen the culvert the existing pipe culvert to have standard shoulder width	Manager City Assets	\$20,000	✓	Works completed.
MPRBR2604	Chandos Road From Ferrers Road To Trivett Street - Pipe Culvert To provide drop pit and culvert head wall including associated shoulder works	Manager City Assets	\$30,000	✓	Works completed.
MPRBR2606	Hollywood Drive (Chipping Norton Lakes) Jetty To provide steel capping for timber piers and replace cross beams and girders where affected and required or replace existing jetty. Year 1 of a 2 year project	Manager City Assets	\$50,000	!	Project has been delayed during the design and investigation phase due to competing priorities. In addition, the engagement of a marine consultant has taken longer than anticipated, further contributing to the delay.
MPRBR2607	Silverwater Crescent (Georges River) To investigate and find a solution and implement the solution to extend the height of the supporting column to avoid gangway moving along vertically escaping from column. Year 1 of a 2 year project	Manager City Assets	\$50,000	!	Project has been delayed during the design and investigation phase due to competing priorities. In addition, the engagement of a marine consultant has taken longer than anticipated, further contributing to the delay.
MPPRR24122**	Roads and Transport Program Railway Parade - Construction - From Bartley Street to Pevensey Street Repair pavement failures and resurfacing with hot mix asphalt (170m) - Year 2 of a 2 year project	Manager City Assets	\$144,417	!	Construction works have been delayed to allow for a review of delivery impacts resulting from recent increases in construction material and fuel costs. This review will inform project scope, timing, and budget considerations prior to proceeding.
MPPRR2619	Roads and Transport Program Restwell Road from Aspen Street to Boronia Road Repair pavement failures where required in multiple locations and re line marking (150m)	Manager City Assets	\$115,000	✓	Works completed.
MPPRR2623	Roads and Transport Program Chatham Street from Derris Street to Arbutus Street Repair pavement failures and resurfacing with hot mix asphalt (101m)	Manager City Assets	\$71,415	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage this project over two financial years: Year 1 (Construction) in 2025-2026; and Year 2 (Construction) in 2026-2027.

✓ Completed
➔ Progressing
✕ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↻ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPRR2624	Roads and Transport Program Joseph Street from St Johns Road to Mcurney Road Repair pavement failures and resurfacing with hot mix asphalt (177m)	Manager City Assets	\$133,737	✓	Works completed.
MPRR2626	Roads and Transport Program High Street from St Johns Road to House Number 31 Repair pavement failures and resurfacing with hot mix asphalt (270m)	Manager City Assets	\$240,000	✓	Works completed.
MPRR2629	Roads and Transport Program Gladstone Street from Arbutus Street to Kiara Street Repair pavement failures and resurfacing with hot mix asphalt (139m)	Manager City Assets	\$187,650	✓	Works completed.
MPRR2630	Roads and Transport Program Salisbury Street from Arbutus Street to Kiara Street Repair pavement failures and resurfacing with hot mix asphalt (80m)	Manager City Assets	\$72,829	✓	Works completed.
MPRR2637	Roads and Transport Program Weeroona Road from Swan Road to House Number 17 Repair pavement failures and resurfacing with hot mix asphalt (139m)	Manager City Assets	\$151,707	✓	Works completed.
MPRR2641	Roads and Transport Program Hamilton Road From Scarfe Street to Cambridge Street Repair pavement failures and resurfacing with hot mix asphalt (450m)	Manager City Assets	\$255,000	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPRR2642	Roads and Transport Program Kambala Crescent from Baragoola Street to Baragoola Street Repair pavement failures and resurfacing with hot mix asphalt (395m)	Manager City Assets	\$220,196	✓	Works completed.
MPRR2647	Roads and Transport Program Sioux Close from Cherokee Avenue to Cul-De-Sac Repair pavement failures and resurfacing with hot mix asphalt (51m)	Manager City Assets	\$90,435	✓	Works completed.
MPRR2648	Roads and Transport Program Dartford Street from Farmingham Street to House Number 16 Repair pavement failures and resurfacing with hot mix asphalt (151m)	Manager City Assets	\$174,324	✓	Works completed.
MPRR2651	Roads and Transport Program Meldrum Avenue from Dargie Street to Wakelin Avenue Repair pavement failures and resurfacing with hot mix asphalt (160m)	Manager City Assets	\$134,659	✓	Works completed.
MPRR2652	Roads and Transport Program Stalwart Street from Corio Road to Revingstone Street Repair pavement failures and resurfacing with hot mix asphalt (180m)	Manager City Assets	\$175,822	✓	Works completed.
MPRR2653	Roads and Transport Program The Horsley Drive From Justin Street to O'Connell Street Repair pavement failures where required in multiple locations and re line marking (910m)	Manager City Assets	\$167,500	!	Construction works have been delayed to allow for a review of delivery impacts resulting from recent increases in construction material and fuel costs. This review will inform project scope, timing, and budget considerations prior to proceeding.
MPRR2661	Roads and Transport Program Innisfail Road from Townsville Road - House Number 51 to Bulls Road Repair pavement failures and resurfacing with hot mix asphalt (212m)	Manager City Assets	\$164,198	✓	Works completed.

✓ Completed ➔ Progressing ✕ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPRR2662	Roads and Transport Program Arnold Street from Roland Street to Houseman Street Repair pavement failures and resurfacing with hot mix asphalt (183m)	Manager City Assets	\$165,593	✔	Works completed.
MPRR2663	Roads and Transport Program Elizabeth Street from Frank Street to Davis Road Repair pavement failures and resurfacing with hot mix asphalt and re line marking (480m)	Manager City Assets	\$567,955	✔	Works completed.
MPRR2665	Roads and Transport Program Fairfield Street from Mandarin Street to Matthews Street Provide sub soil drainage system, repair pavement failures and resurfacing with hot mix asphalt and re line marking (480m)	Manager City Assets	\$620,382	⚠	Construction works have been delayed to allow for a review of delivery impacts resulting from recent increases in construction material and fuel costs. This review will inform project scope, timing, and budget considerations prior to proceeding.
MPRR2666	Roads and Transport Program St Johns Road from Sackville Street to Adolphus Street Repair pavement failures and resurfacing with hot mix asphalt (190m)	Manager City Assets	\$130,000	⚠	Procurement process has been delayed to allow a review of delivery impacts resulting from the recent increases in construction material and fuel costs.
MPRR2667	Roads and Transport Program Moorhouse Crescent from Weeroona Road to Rhys Place Repair pavement failures and resurfacing with hot mix asphalt (205m)	Manager City Assets	\$130,000	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPRR2668	Roads and Transport Program King Road from Polding Street to Smithfield Road Kerb and gutter replacement, repair pavement failures, mill and Re-sheeting (433m)	Manager City Assets	\$270,000	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPRR2669	Roads and Transport Program Rothbury Street from Markovina Street to Swan Road Provide sub soil drainage, repair pavement failures and resurfacing with hot mix asphalt (315m)	Manager City Assets	\$350,865	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
MPRR2625	Roads and Transport Program Cumberland Street including Roundabout at Bridge Street Including approach from Cabramatta Road West to Boundary Lane Provide subsoil drainage system, repair pavement failures and resurfacing with hot mix asphalt (272m)	Manager City Assets	\$324,550	⚠	Construction works have been delayed to allow for a review of delivery impacts resulting from recent increases in construction material and fuel costs. This review will inform project scope, timing, and budget considerations prior to proceeding.
MPRR2650	Roads and Transport Program Hamel Road from Horton Street to House Number 10 Repair pavement failures and resurfacing with hot mix asphalt (382m)	Manager City Assets	\$255,000	✔	Works completed.
MPSPR2602	Street Furniture Renewal Corner of Cabramatta Road West and John Street Intersection Replacement damaged Bollards - (03 Nos)	Manager City Assets	\$5,000	⚠	Project has been delayed due to extended lead times for the proposed bollards, which has prevented construction from commencing.

✔ Completed ➔ Progressing ✕ Discontinued ▲ Scope Change 📄 Postponed ⚠ Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPSFR2606	Roads and Transport Program The Crescent Next to the Railway Station pedestrian crossing, Fairfield Replace faulty Big Belly Bin with standard bin.	Manager City Assets	\$4,000		Project has been delayed due to supply issues, with the standard bin enclosure specified for Fairfield CBD no longer in production. It is therefore proposed to defer the project into the Draft 2026–2027 Operational Plan.
MPSLR2601	Street Light Upgrade Upgrade of street lights at various locations after investigation warrants	Manager City Assets	\$365,960		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026–2027 Operational Plan.
MPSLR2616	GPT renewal Renewal of existing gross pollutant traps identified in an audit report. This year, works will be delivered at St Johns Park.	Manager Catchment Planning	\$50,000		Project delayed due to complex design requirements. A site inspection has been conducted and quotes to undertake work will be sought shortly.
MPSLR2628	GPT construction - one site Construction of Gross Pollutant Trap (GPT) at Maggioletto Place, Mt Pritchard.	Manager Major Projects and Planning	\$400,000		Project delayed due to longer than anticipated design process. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) in 2025-2026; and Year 2 (Construction) in 2026-2027.
MPTFR2602	Traffic Facilities Renewal Cumberland Street, Raised Pedestrian Crossing between House Number 59 and Cabramatta Road Replacement of kerb to provide gutter bridge and associated concrete works for pedestrian crossing	Manager City Assets	\$90,000		Works completed.
MPTFR2603	Traffic Facilities Renewal John Street, Raised Pedestrian Crossing between Hill Street and Park Road (near Shop 76) - Replace pedestrian crossing with concrete and strengthening of road pavement approaches	Manager City Assets	\$40,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026–2027 Operational Plan.
MPTFR2604	Traffic Facilities Renewal John Street, Raised Pedestrian Crossing between Park Road and Cabramatta Road (outside Commonwealth Bank) - Replace pedestrian crossing with concrete and strengthening of road pavement approaches	Manager City Assets	\$45,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026–2027 Operational Plan.
MPTFR2606	Traffic Facilities Renewal The Crescent, Speed Hump Rubber Cushion between Hamilton Road and Ware Street - Replace the damaged rubber cushions at 5 The Crescent Fairfield	Manager City Assets	\$10,000		Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to stage the project over two financial years, with Year 1 in 2025–2026, and Year 2 in the Draft 2026–2027 Operational Plan.
MPTFR2607	Traffic Facilities Renewal The Crescent, Speed Hump Rubber Cushion between Hamilton Road and Ware Street - Replace the damaged rubber cushions at 35 The Crescent Fairfield	Manager City Assets	\$18,000		Works completed.
MPTFR2609	Traffic Facilities Renewal The Boulevard, Rubber Speed Hump between Fording Street and Stanbrook Street - Replace existing hump with rubber speed hump across the road	Manager City Assets	\$12,000		Works completed.

Completed Discontinued Scope Change Postponed Delayed Budget Change New Project Carry Forward



THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPTR2618	Traffic Facilities Renewal Shakespeare Street, Rubber Cushions and Islands between Gower Close and Otway Close - Replace the damaged speed hump near House Number 61 and strengthen road pavement approaches	Manager City Assets	\$18,000	!	Construction works have been delayed due to competing work priorities.
MPUR2670	Milner Avenue and Old Wallgrove Road From Oakdale Close To Council's Boundary Permanent Restoration works Replacement of affected footpath and median followed by full width for Milner Avenue and lane width for Old Wallgrove Road for asphalt resurfacing with Hot mix asphalt (1570m)	Manager City Assets	\$1,072,958	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years, Year 1 (Construction in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPUR2671	Restoration Works - Brine Pipe Line Permanent restoration works in multiple locations for the Brine Pipe Line Project.	Manager City Assets	\$529,647	!	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years, Year 1 (Construction in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPVDR2371	King Park Detention Basin, Outlet Control Structure Repairs to concrete segmental retaining crib wall and box culvert.	Manager City Assets	\$150,000	📄	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project into the Draft 2026-2027 Operational Plan.
SP1230	Community Entertainment Centre Multi-storey Car Park - Design Develop design for a multi-storey car park at the Community Entertainment Centre, Prairiewood. <i>Year 1 of a 3 year project</i>	Manager Major Projects and Planning	\$-	+	It is proposed to introduce a new multi-year project to develop a design for a multi-storey car park at the Community Entertainment Centre, Prairiewood.
SP24747*	Local Roads Round 4 Application Grant Construction of 7-8 intersection treatments on the road hierarchy supporting access to: Sweethaven Road at Cheyenne Road and Edensor Road at Sweethaven Road 2 roundabouts Prairie Vale Road at Belfield Road and Allambie Road at Belfield Road 2 roundabouts Wilson Road at Simpson Road 1 roundabout Edensor Road at Newleat Parade and Humphries Road at Newleat Parade 2 roundabouts Canley Vale Road and Brisbane Road - 1 roundabout and intersection adjustment Winburndale Road	Manager Design Services	\$2,229,533	!	Project delayed due to scope increases. Therefore, it is proposed to split the project as follows: Year 1 (Construction) in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
SP24760	Avenel Park - Construction Construction of a sports/exercise playground at Avenel Park, which includes a pump track, ninja obstacle, walking and sprint tracks as well as exercise equipment, park fencing, and remediation works.	Manager Major Projects and Planning	\$321,261	!	Project has been delayed as the Gandangara Local Aboriginal Land Council is required to submit an application for approval of the Aboriginal Heritage Impact Permit for Ninja Course.
SP24913*	Community and Events Centre Develop detailed design and construct the Community and Events Centre at Fairfield Showground.	Manager Major Projects and Planning	\$5,051,388	!	This is a multi-year project that is delayed due to recent changes in scope, which has impacted the commencement of procurement.

✓ Completed
➔ Progressing
✕ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
+
New Project
↶ Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
SP25758*	Brenan Park - Construction Construction of a new inclusive district playground including Outdoor fitness station, basketball half court, flying fox, swings, water play, climbing structures, lighting and new car parking. <i>Year 2 of a 3 year project</i>	Manager Major Projects and Planning	\$2,216,093	!	This is a multi-year project that is delayed due to finalisation of the design.
SP913	Fairfield Showground - Community and Event Centre - Construction Construction of the new community and event facility at Fairfield Showground. <i>Year 1 of a 3 year project</i>	Manager Major Projects and Planning	\$3,533,302	!	This is a multi-year project that is delayed as it is dependent upon the completion of design under project SP24913.

Completed
 Progressing
 Discontinued
 Scope Change
 Postponed
 Delayed
 Budget Change
 New Project
 Carry Forward

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THEME TWO PLACES AND INFRASTRUCTURE
QUARTERLY REPORT

2025/26-2028/29 DELIVERY PROGRAM INDICATORS

Service	Indicator Measure	Result
Building Control and Compliance	# Dwellings Approved	●
	# Annual Fire Safety Statements Submitted	●
	% Swimming Pool fencing complying with the legislative requirements after 3 inspections	●
	# Secondary Dwellings Approved	●
	# Other Ancillary Residential Developments Approved	●
City Connect Bus	# People using city connect bus	●
Design Management	% Civil designs completed within the agreed timeframe	●
Development Planning	# Development approvals (industrial, residential and commercial)	●
Infrastructure Construction and Maintenance	% Asset Renewal Programs completed within Operational Plan year	●
	% New Capital Work completed within Operational Plan year	●
Land Information Services	% New property records created and addresses issued within 15 days	●
Major Projects	% Major projects on schedule	●
	% Major programs on schedule	●
	% Major projects and contracts completed with less than 10% cost variation	●
	% Major programs completed with less than 10% cost variation	●
Parks and Open Space Operations	% Community satisfied with maintenance of reserves and open space	●
Strategic Asset Management - Civil and Built	% Kerbs and Gutters in satisfactory condition and above (Annual)	●
	% Roads in satisfactory condition and above	●
	% Community facilities in satisfactory condition and above	●
	% Drainage in satisfactory condition and above (Annual)	●
	% Footpaths in satisfactory condition and above (Annual)	●
Strategic Asset Management - Open Space	% Regular hire are satisfied with sportsfields	●
	% Residents satisfied with parks and play/fitness equipment	●
	% Open space renewal projects completed/capitalised	●
	\$ Value of successful grant funding applications	●
Strategic Land Use Planning	# Development Control Plan reviews	●
	# Planning proposals reviewed	●
	# Community engagement activities delivered for major planning projects	●
	# Heritage items that are retained	●
	% Heritage items receiving rate relief	●
Traffic and Transport	# Road safety initiatives delivered (speed humps, speed radars, etc)	●
	% Initiatives with demonstrable improvement in local traffic conditions	●
	# New car spaces	●

Key Trends

● is working towards the community's goals ● is no change ● is working away from the community's goals



THEME TWO PLACES AND INFRASTRUCTURE

QUARTERLY REPORT

2025-2026 OPERATIONAL PLAN INDICATORS

Service	Indicator Measure	Quarterly Target	Result
Building Control and Compliance	% Development applications determined within 40 days	70%	24%
	# Construction Certificates determined	Nil	Nil
	% Complying Development Certificates determined within agreed timeframe	100%	100%
	# Inspections undertaken for compliance of swimming pool fencing	62.5	35
City Connect Bus	% City Connect bus service running on time	95%	95%
Design Management	# Urban and Landscaping Design Management projects where advice was provided	10	6
	# of Architectural and Interior Design Management projects where advice was provided	0.5	4
	# Surveying projects undertaken	25	25
Development Planning	% Development applications determined within 40 days	50%	10%
	% Construction Certificates determined within 40 days	80%	67%
Infrastructure Construction and Maintenance	% Road and Transport Asset maintenance completed	90%	71%
	% Stormwater Drainage Asset maintenance completed	90%	98%
	% Building and Facility Asset maintenance completed	90%	80%
	% Footpath Asset Maintenance completed	90%	76%
Land Information Services	# Internal mapping requests completed	10	23
Major Projects	# Request for Tender Contracts awarded	Nil	1
	# Request for Quotation Contracts awarded	Nil	1
Parks and Open Space Operations	% Mowing, landscaping, sportsfield maintenance completed to the specified service levels	70%	60%
	% Landscape sites and gardens maintained to the specified service levels	70%	60%
Strategic Asset Management - Civil and Built	\$ Value of Asset handover completed for new assets every 12 months	Nil	\$2,666,374
	\$ Value of Asset handover completed for renewal assets every 12 months	\$8.0m	\$3,037,541
Strategic Asset Management - Open Space	# Graffiti removals undertaken	Nil	28
	# Asset condition inspections undertaken	Nil	1,200
	# Requests for public trees to be removed	Nil	300
	# Public trees inspected for potential removal	Nil	259
	# Requests for private trees to be removed	Nil	58
	# Private trees inspected for potential removal	Nil	58
	# Customer request for open space asset maintenance	250	101



THEME TWO PLACES AND INFRASTRUCTURE

QUARTERLY REPORT

Service	Indicator Measure	Quarterly Target	Result
Strategic Land Use Planning	% Planning Proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	100%	100%
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	100%	100%
	# Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	<1%	<1% per annum
	# Heritage programs completed each year	0.5	2
	# Strategies, plans and policies reviewed and updated	Nil	Nil
	# Meetings participated in as part of State Government working groups	Nil	4
	# Community feedback on the quality of new developments	Nil	Nil
	# New technology and initiatives considered in regards to Fairfield LEP and DCP updates	Nil	Nil
	# Feedback provided in Council's City Life quarterly publication	Nil	Nil
	% Land already zoned for higher density housing that is not yet developed	Nil	67%
	# Recorded secondary dwellings	Nil	84
Traffic and Transport	# Road safety education programs	0.25	Nil
	# Community engagement provided on traffic improvements	5	10
	# Public transport advocacy initiatives	0.25	Nil
	# Traffic flow improvements projects delivered	1.25	21
	# Integrated traffic signal initiatives on regional and arterial roads	0.25	2
	# Customer requests resolved relating to traffic and transport matters	10	116
	# Heavy Vehicle Permit requests	12.5	87
# Traffic Committee reports	3.75	10	



THEME 3: ENVIRONMENTAL SUSTAINABILITY

The local environment and natural resources define the City and contribute to the community's wellbeing. In turn the activities undertaken throughout the city impact the quality and viability of many species and finite resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of the built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

Key Highlights

- Coordinated 279 volunteer hours at the Fairfield Community Nursery and 41 volunteer hours dedicated to maintaining bushland and creeks.
- Delivered 2 educational environmental sustainability activities, engaging 22 community members. Activities included Biodiversity in your Backyard and Breakfast with the Birds.
- Removed over 80.3 tonnes of rubbish from gross pollutant traps and creek cleaning efforts, to improve water quality and aesthetics.
- Propagated 8,775 native plants at the community nursery.
- Contributed 2,949 hours of work to maintain 108 hectares of bush regeneration sites through Council's regeneration program.
- Responded to 65 litter removal requests and 412 street and public amenities cleaning requests, with 95% completed on time.
- Swept 1,300km of streets to maintain clean and safe roadways.
- Collected 32 cubic metres of litter from main streets to support cleaner Town Centres.
- Continued Council's commitment to sustainability by diverting more than 25,048 tonnes of materials from landfill.
- Collected over 2,211 tonnes of material from Council clean-ups during the quarter.
- Inspected 370 food premises, with 90% meeting compliance.
- Construction of Stockdale Reserve Detention basin upgrade works have been completed.



Projects and Major Programs Report by Exception



ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN23890*	Sustainable Resource Centre Expansion - Stage 3 Expand the boundary to the east to accommodate stockpiled material. <i>Year 2 of a 2 year project</i>	Operations Manager City Services	\$300,000	!	Project delayed due to waiting on external parties to respond to a Request for Information in order to proceed.
IN251207	Litter Prevention Strategy and Litter Prevention Roadmap To develop a comprehensive Litter Prevention Strategy and Litter Prevention Roadmap aimed at reducing litter, fostering community engagement and promoting responsible waste disposal practices.	Operations Manager City Services	\$160,000	✓	Project completed with the Litter Prevention Plan and Litter Prevention Roadmap developed and endorsed, which will support litter reduction activities, community engagement and promoting responsible waste disposal practices.
IN261013	Concept Design of Sustainable Resource Centre (Master Plan) Develop a Master Plan with concept design to develop the Sustainable Resource Centre.	Manager Property Strategy and Services	\$100,000	!	Procurement of consultant in progress.
IN261173	Remote Monitoring for Flood Events - Devices Provide LOWAN devices to monitor creek depths at 4 key locations across the city.	Manager Catchment Planning	\$20,000	!	Appropriate sites have been selected, however, installation has been delayed due to resourcing constraints.
IN261233	Illegal Dumping Baseline Data Create a consistent illegal dumping database to establish a clear baseline to improve reporting, guide enforcement and support cleaner, safer public spaces for the community. This includes identifying hotspots, waste types and patterns, align data with RIDonline, and outline brief prevention strategies. <i>Year 1 of a 2 Year Project</i>	Operations Manager City Services	\$-	+	It was adopted at the March 2026 Council Meeting, Services Committee, Item 43, to introduce a new project and accept \$20,000 in Grant funding from the NSW Environment Protection Authority to establish an Illegal Dumping Dataset for Fairfield City. It is proposed to split this project into Year 1 (2025-2026) with a budget of \$5,000 in Grant funds, and Year 2 (2026-2027) with a budget of \$15,000 in Grant funds.
IN26970	Rural Fire Service - Investigation/Scope Improvements to the RFS facility to accommodate plant, equipment and volunteers.	Manager Major Projects and Planning	\$12,500	!	Project delayed due as scope briefing requirements remain unresolved.
MPESP2319**	Throsby Street Drainage Upgrade - Construction Upgrade drainage. <i>Year 3 of a 3 year project</i>	Manager Catchment Planning	\$280,000	!	Project delayed due to requirement of a peer review of the hydraulic model for the redesign. Therefore, it is proposed to split this project as follows: Year 1 (Design) in 2025-2026; and Year 2 (Construction) in the Draft 2026-2027 Operational Plan.
MPESP2523	Drainage Improvements - Gosse Place, Bonnyrigg Heights Installation of 80m of UPVC stormwater drainage pipe to reduce localised drainage problems.	Manager Catchment Planning	\$80,000	!	Project delayed due to scheduling conflicts with representatives required during the construction of works.
MPFMP2421	Flood Detention Basin, Bosnjak Park Upstream Complete Dam Risk Report.	Manager Catchment Planning	\$100,000	!	Project delayed due to longer than anticipated engagement process with the preferred consultant.
MPFMP2548*	Drainage Investigation and Design Design flood mitigation improvements between detention Basin W3 and Basin C at Greenfield Park. <i>Year 2 of a 2 year project</i>	Manager Catchment Planning	\$340,000	!	Project delayed as investigation has shown that no viable flood mitigation measure is available for this site. Resolution on a way forward to be discussed with funding body.
MPSLP2422	Orphan School Creek Bank Stabilisation, Wyde Park Construction Construction of bank stabilisation works along Orphan School Creek and Wyde Park. <i>Year 2 of a 2 year program</i>	Manager Catchment Planning	\$149,839	✓	Project completed with bank stabilisation works constructed along Orphan School Creek and Wyde Park, Greenfield Park.

✓ Completed
➔ Progressing
✕ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
+
New Project
↺ Carry Forward

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THEME THREE ENVIRONMENTAL SUSTAINABILITY



THEME THREE ENVIRONMENTAL SUSTAINABILITY

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPSLP2601	Stormwater education Deliver education programs designed to raise community awareness about stormwater issues and solutions.	Manager Catchment Planning	\$-		No stormwater education activities have been undertaken this quarter.
MPSLP2627	Basin telemetry system Maintenance of existing water depth gauges and installation of new gauge in Hassall Street Detention Basin, Wetherill Park.	Manager Catchment Planning	\$10,000		Project delayed due to resourcing constraints. Therefore, it is proposed to postpone this project into the Draft 2026-2027 Operational Plan.

- Completed
 - Progressing
 - Discontinued
 - Scope Change
 - Postponed
 - Delayed
 - Budget Change
 - New Project
 - Carry Forward
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2025/26-2028/29 DELIVERY PROGRAM INDICATORS

Service	Indicator Measure	Result
Catchment Planning	% Required dams safety reporting completed	●
	% Stormwater management initiatives completed	●
	% Monitored waterways with acceptable aesthetic quality	●
	% Floodplain risk management initiatives completed	●
Emergency Management	# Emergency events support provided on request	●
Natural Resources Management	# Rubbish collected from gross pollutant traps and creek cleaning activities	●
	# Hours worked on Bush Regeneration program	●
	# Hectares of bush regeneration sites maintained	●
	# Community partnership strengthened	●
	% Satisfied with environmental and sustainability education programs	●
	% Implementing environmental practices as a result of the education program	●
Public Health and Environment	% Food premises inspected that met compliance	●
	% Environmental and public health investigations initiated within the agreed timeframe	●
Street and Public Amenities Cleaning	# km swept by street sweeping trucks	●
	# cubic metre collected from litter picking on main streets	●
	# Requests for litter removal	●
Sustainable Resource Centre	# Tonnes internal and external materials diverted from landfill	●
	# Tonnes internal and external materials distributed from the Sustainable Resource Centre	●
Waste Management	# Tonnes of material collected from Council clean-ups	●
	% Recycling recovery rate	●
	# Successful prosecutions on littering and illegal dumping	●
	# Mobile CCTV monitored hotspots	●
	% Contamination Rates	●

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2025-2026 OPERATIONAL PLAN INDICATORS

Service	Indicator Measure	Quarterly Target	Result
Catchment Planning	# Stormwater and floodplain education programs conducted	1	Nil
	# Floodplain Risk Management Studies and Plans completed	0.25	1
	# Projects implemented as part of Council's stormwater programs	3	Nil
Emergency Management	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	Nil	1
Natural Resource Management	# Volunteer hours participating at community nursery	700	279
	# Volunteer hours maintaining bushland and creeks	55	41
	# Native plants propagated at the Community nursery	15,000	8,775
	# Native plants comprising of trees, grass, shrub planted in the City	3,000	Nil
	# Educational environmental sustainability activities undertaken	2.75	2
	# People attending natural resources educational activities	60	22
	# People participating in National Tree Day	31.25	Nil
	# Community events and educational workshops provided with Georges Riverkeeper	0.5	Nil
	# Hours bush regeneration by Corrective Services NSW teams with Georges Riverkeeper	300	256
	# Hours litter removal by Corrective Services NSW teams with Georges Riverkeeper	1,125	731
Public Health and Environment	# Food premises inspected	100	370
	# Other public health regulated premises/activities inspected	100	30
	# Environmental audits undertaken at industrial and commercial premises	5	Nil
	# Investigations undertaken by Environmental Management for pollution matters	70	145
	# Development applications reviewed regarding environmental impacts	Nil	70
	# Investigations undertaken by Community Health for environmental and public health related matters	Nil	211
Street and Public Amenities Cleaning	# Requests on street and public amenities cleaning	150	412
	% Street and public amenities cleaning requests attended to within agreed timeframe	95%	95%
Sustainable Resource Centre	# Tonnes CO2 emission saved	3,000	1,111.33
Waste Management	% Complaints on waste management resolved within Service Level Agreement	95%	98%
	# Hours patrolling for illegal dumping incidents	250	750
	# Reported illegal dumping incidents identified	Nil	386



THEME 4: STRONG AND RESILIENT ECONOMY

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres provide a range of products, services and meeting places, and represent the identity of their suburb. The Smithfield-Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Celebrated the Year of the Horse with the annual Lunar New Year festival at Cabramatta Town Centre. Over 10,000 visitors enjoyed performances by lion and dragon dancing teams, and the popular Children's Chopstick Challenge, with traditional firecrackers and fireworks display to conclude the evening.
- Held the Spirit of Bonnyrigg Fair celebrating our vibrant community and many cultures and faiths that make Bonnyrigg special. The celebration including cultural performances and activities including face painting, henna tattoos and inflatable rides.
- Delivered Wonderful Wednesday activations in Fairfield City Centre, featuring duo performances by Everyday People, Sass and a roller-skating duo.
- Presented 10 Fabulous Fairfield awards, recognising the dedication of local gardeners, in providing beautification efforts in Fairfield City, with winners receiving plants and a financial contribution for garden maintenance.
- Achieved a 98% occupancy rate of Council's commercially leased or licensed properties.
- Upgraded and installed new signage at Smithfield Town Centre and Prairiewood providing a more vibrant.



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN261044	Golf Driving Range Net Install driving range launch area netting at Fairfield Golf Course.	Manager Property Strategy and Services	\$320,000	!	Project delayed due to cost estimates being sought. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) in 2025-2026; and Year 2 (Construction) in 2026-2027.
IN261073	Public Domain - Public Art Decal Utility Infrastructure Art wraps on public utilities.	Manager Cabramatta Place	\$25,000	!	It was adopted at the March 2026 Council Meeting, Outcomes Committee, Item 17, that an additional budget of \$7,560 be allocated from the Town Centre Reserve. Project delayed as it requires approval by Endeavour Energy to proceed.
IN261076	Public Domain Presentation - Planter Boxes Upgrade Progressive upgrade of existing planter boxes in neighbourhood centres with water wells and a rendered colour treatment.	Manager Cabramatta Place	\$30,000	✓	Works completed with ten (10) refurbished planter boxes installed along Cabramatta Road East, Cabramatta, to improve the aesthetic appearance of neighbourhood centres.
IN261119	Special Entertainment Precincts - Canley Heights and Canley Vale Deliver two Special Entertainment Precincts - one in Canley Heights and one in Canley Vale. They will be interconnected by a weekend TukTuk system, as well as relocating mobile parklets.	Manager Economic Development	\$200,000	!	Project delayed due to longer than anticipated production of the Jeepney vehicle.
IN261141	Canley Heights Town Centre - Master Plan Design - Stage 3 Develop a detailed and costed Public Domain Upgrade Plan with works to follow in 2026/2027. (Canley Vale Road, northern side between Peel Street and Ascot Street).	Manager Cabramatta Place	\$-	✗	It is proposed to discontinue this project, with a new project to be reconsidered in the next Delivery Program.
MPCI2506-1	Community and Infrastructure Priorities - Town Centre Upgrades Parks - Smithfield Town Centre Signage Upgrade	Manager Fairfield and Parks Place	\$56,262	✓	Project completed with new signage installed in Smithfield Town Centre.
MPCI2506-2	Community and Infrastructure Priorities - Small Town Centre Upgrades Cabramatta Place - Deliver targeted Small Centre Upgrade Program projects, including suitable landscaping, seating and bins at Canley Heights (St Johns Road, Canley Vale Road), and Canley Vale (Canley Vale Road).	Manager Cabramatta Place	\$63,615	✓	Works at St Johns Road neighbourhood shops have been completed, including upgrades to seating, landscaping and the installation of additional bins.
MPOSA2602	Open Space Property Demolition Demolish properties on acquired land ready for open space.	Manager Property Strategy and Services	\$550,000	!	Project delayed pending outcome of a grant application which may impact some of the proposed demolitions.
MPTCI2602	Minor Town Centres Improvements Fairfield Place - Upgrade of Fairfield Heights Town Centre Signs	Manager Fairfield and Parks Place	\$83,000	!	Project delayed as an assessment of signage is required.
MPTCI2601	Minor Town Centres Improvements Parks Place - Upgrade of Horsley Park Town Centre Signs	Manager Fairfield and Parks Place	\$83,000	!	Project delayed due to consultation with Transport for NSW has advised proposed location for signage is not suitable. A new location is to be determined. Design and Procurement underway.

✓ Completed ➔ Progressing ✗ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

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THEME FOUR STRONG AND RESILIENT ECONOMY



QUARTERLY REPORT THEME FOUR STRONG AND RESILIENT ECONOMY

2025/26-2028/29 DELIVERY PROGRAM INDICATORS

Service	Indicator Measure	Result
Community Business Hub (Fairfield City HQ)	% Customer satisfaction with Community Business Hub (survey)	●
Economic Development	# Businesses and employment centres promoted and/or marketed	●
	# Advocacy to encourage variety of employment and people participating in affordable educational training through business communication initiatives	●
	# Business Forums delivered/promoted	●
	# Key strategic economic development partnerships are sustained and/or strengthened	●
Major Events	% Community satisfied with major events (Annual survey)	●
Place Management	# Place activations delivered	●
	# Contributions to public domain improvements	●
	# Key strategic Place Area partnerships are sustained and/or strengthened	●
	# of Fabulous Fairfield Awards	●
Property Strategy and Services	% Property Development projects meeting agreed milestones	●

Key Trends

- is working towards the community's goals
- is no change
- is working away from the community's goals

2025-2026 OPERATIONAL PLAN INDICATORS

Service	Indicator Measure	Quarterly Target	Result
Community Business Hub (Fairfield City HQ)	% Utilisation of co-working space (hot desk hires) at the Community Business Hub	80%	76.7%
	% Utilisation of Community Hub Space - Vic Winton (up to 60 people)	50%	19%
	% Utilisation of Business Hub Meeting Spaces (up to 12 people)	50%	38.2%
	% Utilisation of Studio HQ Suite (Photography and Videography Studio)	25%	13.6%
	% Utilisation of Audio HQ meeting space	20%	100%
	# Social Media campaigns by platform and reach	75	5
	# Network events	15	1
Economic Development	Total new businesses registered or established in the region	Nil	484
	Total income generated from tourism activities, including events and attractions	Nil	\$2,555,768
	# of local businesses participating in Council programs and partnership programs	Nil	154
Major Events	# Major events delivered	1.25	1
	# Community members attending major events	20,000	8,000
	% Event sponsors satisfied with their participation and investment in major events (annual)	85%	100%
	% of local businesses involved in the events	75%	50%
	% of attendees who report being satisfied	85%	97%
Place Management	# Businesses provided with assistance	200	130
	# Business communication initiatives	25	3,374
	100% of nominated plans strategies policies and procedures completed	100%	100%
	# Promotional place management activities delivered each year	Nil	234
Property Strategy and Services	% Property Development projects including contracts completed with less than 10% cost variation	80%	100%
	% Occupancy rate of Council's commercially leased or licensed properties	90%	98%



THEME 5: GOOD GOVERNANCE AND LEADERSHIP

In a democracy, the community wants their leaders to listen to them, represent their views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and is able to participate in the development of policies and decisions that affect them. The Fairfield community expects a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Donated a total of \$6,500.00 to 6 deserving recipients through the Mayoral Donations Fund (\$2,000.00), Mayoral Scholarship Fund (\$1,000.00), Mayoral Community Benefit Fund (\$1,000.00) and the Cultural Event Sponsorship Fund (\$2,500.00) supporting initiatives such as participation of students in the 2026 NSW Youth Parliament Program, and medical studies with the University of NSW, Assyrian New Year, Chaldean Babylonian New Year and Multicultural Eid Festival and Fair.
- Offered 9 work experience opportunities within Council to provide valuable training and exposure to workplace environments.
- Distributed over 30,517 tonnes of material at the Sustainable Resource Centre to both internal and external customers.
- Saved over 1,111 tonnes in CO2 emissions in efforts to maintain environmental sustainability.
- Processed 100% of requests for information (GIPA) within the specified timeframe for both informal and formal applications, supporting Council's commitment to transparency.
- Carried out 3 CCTV inspections at 6 sites across the City to continue to monitor community safety.
- Surveyed customers which found that 94% of customers rated the service at the Council Front Counter and through to the Call Centre as being friendly.



Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
IN261017	Data Discovery/Management Tool Implement AI assisted software tool that allows a holistic view and management of all Council's information assets in real time.	Chief Information Officer	\$150,000	✘	Data management is currently being managed via other projects, with additional tools to be introduced in a future Delivery Program if required. Therefore, it is proposed to discontinue this project.
MPBCI2603	Business Continuity Plan Testing Undertake testing of the Business Continuity Plan to make sure that the IMT and DAT teams are aware of their responsibilities, accountabilities and authority in the implementation of the plan, and the relevancy and effectiveness of the BCP process and documents.	Manager Risk, Safety & Business Continuity	\$-	✔	Project completed with Council's Business Continuity Plan (BCP) tested to ensure teams are aware of their responsibilities in the event of an unforeseen emergency, with recommended improvements to the BCP finalised.
MPCCTV2603	CCTV for Wetherill Park Library Install 8 CCTV cameras throughout Wetherill Park Library (4 to 6), at the main door, and external to building, for the safety of visitors and residents.	Chief Information Officer	\$37,000	!	Project delayed as it is dependent upon a review of the scope before proceeding.
MPCM2601	Australia Day Community Awards and Events Deliver Australia Day 2026 Community Awards and events.	Manager Communications and Marketing	\$10,000	✔	The Australia Day ceremony and associated events were successfully delivered with the support of grant funding.
MPGOV2604	Mayor's Christmas Appeal Assist families and individuals in Fairfield City experiencing hardship.	Executive Manager	\$5,000	✔	Project completed with donations collected and purchased by staff, and issued to charity to distribute to families and individuals experiencing hardship during Christmas.
MPICT2505	Mayor's Crime Prevention Committee - Mobile CCTV Cameras Relocate mobile CCTV cameras to identified hot spots as approved by the Mayor's Crime Prevention Committee.	Chief Information Officer	\$15,000	!	Project delayed due to waiting on final approval for the relocation of CCTV to Sussex Street and Railway Parade, Cabramatta.
MPICT2526	Integration into Land Register from Objective and Authority Integration of Council's property management system into register for sale of land, as required by NSW Government.	Chief Information Officer	\$2,100	!	Project delayed due to awaiting a commencement date with the Department of Land Registry.
MPICT2526*	Integration into Land Register from Objective and Authority Integration of Councils property management system into register for sale of land, as required by NSW Government.	Chief Information Officer	\$2,100	!	Project delayed as it is dependent upon a commencement date from the Department of Land Registry.
MPICT2619	Network Access Update Implement network access control platform to unify network access and add security layer to network device access	Chief Information Officer	\$80,000	!	Project delayed due to longer than anticipated procurement process, which has disrupted timelines for implementation.
MPCPER2601	Construction and Maintenance Plant and Equipment Replacement of plant and equipment that is used for the construction of roads, and trade equipment to maintain buildings	Manager Infrastructure Services	\$500,000	!	Project delayed following an internal priority review of this multi-year project and the delivery of plant and equipment.
MPPPER2601	Parks and Gardens Plant and Equipment Replacement of plant and equipment that is used for maintenance of parks and gardens.	Manager Infrastructure Services	\$171,600	!	Project delayed following an internal priority review of this multi-year project and the delivery of plant and equipment.
MPSPER2601	Sustainable Resource Centre Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use construction activities.	Manager Infrastructure Services	\$-	!	Project delayed due to long lead times for plant replacement.

✔ Completed ➔ Progressing ✘ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

QUARTERLY REPORT – January to March 2026 **42**

THEME FIVE GOOD GOVERNANCE AND LEADERSHIP



ID No.	Name	Responsible Officer	25/26 Budget	Status	Comments
MPWPER2501*	Waste Service Plant Replacement Replacement of plant and equipment, including garbage and recycling trucks, used to collect community waste. <i>Year 2 of a 2 year project</i>	Manager Infrastructure Services	\$559,400	!	Project delayed due to longer than anticipated delivery timelines for some plant items.
MPWPER2601	Waste Plant and Equipment Replacement of plant and equipment that is used for the residential waste management service.	Manager Infrastructure Services	\$205,000	!	Project delayed due to review of delivery timelines, with some plant and equipment available earlier than anticipated.

THEME FIVE GOOD GOVERNANCE AND LEADERSHIP

✓ Completed ➔ Progressing ✕ Discontinued ▲ Scope Change 📄 Postponed ! Delayed 💰 Budget Change + New Project ↶ Carry Forward

QUARTERLY REPORT – January to March 2026 **43**

2025/26-2028/29 DELIVERY PROGRAM INDICATORS

Service	Indicator Measure	Result
Business Continuity and Insurance	# Insurance claims closed	●
	% Fairfield Opportunity and Risk Management – Major Program projects implemented annually	●
Business Improvement	% Improvement compared to baseline post implementation	●
Customer Service Administration Centre	% Customers satisfied with service received at front counter and call centre	●
Financial Sustainability	% Long Term Financial Plan indicators (OLG financial benchmarks) on target	●
	# Ranking of rates and charges compared to other Councils	●
Fleet and Stores Management	% Fleet replaced as identified in the Operational Plan	●
	\$ Amount saved due to cost-saving initiatives implement per year	●
	% Inventory accuracy in stock records	●
	% Satisfaction score from feedback	●
Governance	% Codes, Plans and policies that affect the community have been placed on public exhibition prior to adoption	●
	# Code of Conduct breaches	●
	# Documents impacting the community translated into other languages	●
	# Public forum questions presented prior to Council meetings and responded to by Council	●
Information and Communication Technology	% Service levels met for helpdesk/desktop support	●
	# CCTV Requests received from NSW Police	●
Integrated Planning and Performance	# External stakeholders engaged about the community's priorities	●
	# Plans and reports developed for the community	●
	# Submissions received during exhibition on Council's Corporate Plans.	●
Internal Audit	% of planned internal audit services completed within the financial year to an acceptable quality level	●
People and Culture	# Work experience opportunities provided to the community at Council	●
	% Workforce Management Plan's actions completed on time	●
	% Staff assessed as capable and above in the annual performance review	●
Procurement	% Purchasing and tendering compliance with policy and legislative requirements	●
Quality Management	% Internal Reviews findings overdue	●
	# Continuous improvement actions implemented.	●
	# Documents managed under the quality management system.	●
Records and Information Management	% Requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	●
	% Electronic Document and Records Management System requests for support completed within 5 working days	●

Key Trends

● is working towards the community's goals ● is no change ● is working away from the community's goals

2025-2026 OPERATIONAL PLAN INDICATORS

Service	Indicator Measure	Quarterly Target	Result
Business Continuity and Insurance	# Insurance claims notified	Nil	86
Business Improvement	# Business improvement solutions identified and reviewed	12	1
	# Proof of concepts implemented, and implementation feasibility reports undertaken	2	1
Customer Service Administration Centre	% Call abandonment rate	10%	6.58%
	% Customer Service Centre enquiries managed at the first point of contact	95%	75.76%
Financial Sustainability	# Average employee leave entitlement hours per capita	300 hours	215.59
	# Breaches on the overdraft limits	Nil	Nil
	% Variance of investment return to bank bill index benchmark for past 12 months	0.50%	0.53%
	Achieving unqualified external audit opinion	Achieved	Achieved
	% Rates not collected on time	5%	6.37%
Fleet and Stores Management	% Purchasing cost increases staying within CPI as identified in the LTFP	<CPI	Calculated Annually
	# Cost saving initiatives implemented per year	5	Calculated Annually
	Average stock turnover rate per year	1	Calculated Annually
	% Stock items older than two years	0%	Calculated Annually
Governance	% Governance projects completed within time	100%	100%
	# Governance policies reviewed annually	0.25	Nil
	# Statutory reports developed and submitted	1.5	Nil
	# Training sessions on Code of Conduct delivered to Council Officials	3	3
	# New citizenship recipients	N/A	625
Information and Communication Technology	# Requests for CCTV advice for internal and external stakeholders	105	79
	# CCTV inspections carried out	2	3
	# Hours the Infrastructure and core systems are not available during business hours	2	8
	# Issues requested through service desk	500	160
	# Technology solutions implemented	0.5	Nil
Integrated Planning and Performance	# Internal stakeholders engaged about corporate planning/ community priorities	40	57
	# Proposed recommendation adopted by Council based on public submissions received during public exhibition for Council's corporate plans	1.25	Nil
Internal Audit	% of internal audit actions completed	90%	17%
	% of survey responses rated good or better (averaged) in relation to value-add, usefulness of recommendations, and overall performance	90%	100%
	Positive independent report issued detailing result of the assessment	Consistent with leading practice	100
People and Culture	% Continuous WHS Improvement Inspections completed	100%	100%
	% Satisfaction rating with service delivery of training courses	85%	92%
	% Lost Time Injury Frequency rate	10%	15.17%

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QUARTERLY REPORT THEME FIVE GOOD GOVERNANCE AND LEADERSHIP

Service	Indicator Measure	Quarterly Target	Result
Procurement	% Tender process completed and entered to contract within 2 months	75%	100%
Quality Management and Assurance	# Internal reviews of quality management system undertaken	3	1
	# Internal Review findings identified	10	20
	% Overdue documents in the quality management system	10%	5%
Records and Information Management	# Informal information (GIPA) requests received	Nil	289
	% Documents registered within 3 days of receipt	95%	98%
	# Electronic Document and Records Management System training sessions	2.5	1
	# Electronic Document and Records Management System requests for support	Nil	1,546
	# Formal information (GIPA) requests	Nil	15



SECTION 4

QUARTERLY BUDGET REVIEW STATEMENT – QUARTER ENDED MARCH 2026

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the nine months ended 31 March 2026. It includes:

- Item 1.** Statement by the Responsible Accounting Officer on Council's Financial Position
- Item 2.** QBRs Financial Overview
- Item 3.** Income and Expenses Budget Review Statement
- Item 4.** Capital Budget Review Statement
- Item 5.** Cash and Investments Budget Review Statement
- Item 6.** Summary of Developer Contributions
- Item 7.** Quarter Three 2025-2026 Budget Review Adjustments
- Item 8.** Key Performance Indicators Budget Review
- Item 9.** Contracts and Other Expenses Budget Review



Item 1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position in relation to the original estimate of income and expenditure (original budget) is to assess whether council's projected result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2021.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 March 2026 indicates that Council's projected financial position on 30 June 2026 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure."

Signed:

Date: 5 May 2026

Lachlan Gunn

Chief Financial Officer

Responsible Accounting Officer

Fairfield City Council



Item 2. QBRS Financial Overview

QBRS FINANCIAL OVERVIEW																																						
Fairfield City Council																																						
Budget review for the quarter ended 31/03/26																																						
DESCRIPTION	Previous Year		Current Year		Approved Changes		Approved Changes		Revised Budget		ACTUAL YTD																											
	Actual	Budget	Review	Review	Review	Review	Review	Review	Review	Result																												
	2024/25	2023/26	Q 1	Q 2	Q 3	2025/26	2025/26	2025/26	2025/26	2025/26	2023/26																											
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's																											
General Fund	3,532	2,109	-631	728	0	2,206	2,439	2,439	2,439	330	3,344																											
Water Fund	0	0	0	0	0	0	0	0	0	0	0																											
Sewer Fund	0	0	0	0	0	0	0	0	0	0	0																											
Consolidated	3,532	2,109	-631	728	0	2,206	2,439	2,439	2,439	330	3,344																											
Consolidated	100,468	85,202	12,821	-10,639	0	87,384	99,183	11,799	13,981	80,133																												
Total borrowings																																						
External restrictions	129,917	125,623	-3,767	8,582	0	130,438	151,208	20,770	25,565	167,614																												
Internal Allocations	39,871	45,789	505	684	0	46,988	46,990	2	1,201	45,984																												
Unallocated	14,537	20,788	1,330	2,861	0	24,979	8,804	-16,175	-11,984	24,983																												
Total Cash, Cash Equivalents and Investments	184,325	192,200	-1,932	12,137	0	202,405	207,002	4,597	14,802	238,581																												
Capital Funding	66,815	83,353	17,603	-22,556	0	78,400	64,102	-14,288	-19,291	56,863																												
Capital Expenditure	66,815	83,353	17,603	-22,556	0	78,400	64,102	-14,288	-19,291	56,863																												
Net Capital	0	0	0	0	0	0	0	0	0	0																												
<table border="1"> <thead> <tr> <th rowspan="2">Developer Contribution</th> <th>Total Cash Contributions Received</th> <th>Total Interest Earned</th> <th>Total Expended</th> <th>Total Internal Borrowings (to)/from</th> <th>Held as Restricted Asset</th> <th>Cumulative balance of Internal borrowings (to)/from</th> </tr> <tr> <th>As at 1 July 2025</th> <th>As at this Q</th> <th>As at this Q</th> <th>As at this Q</th> <th>As at this Q</th> <th>As at this Q</th> </tr> <tr> <th>\$000's</th> <th>\$000's</th> <th>\$000's</th> <th>\$000's</th> <th>\$000's</th> <th>\$000's</th> <th>\$000's</th> </tr> </thead> <tbody> <tr> <td>45,502</td> <td>37,100</td> <td>1,921</td> <td>3,556</td> <td>0</td> <td>81,047</td> <td>0</td> </tr> </tbody> </table>												Developer Contribution	Total Cash Contributions Received	Total Interest Earned	Total Expended	Total Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of Internal borrowings (to)/from	As at 1 July 2025	As at this Q	As at this Q	As at this Q	As at this Q	As at this Q	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	45,502	37,100	1,921	3,556	0	81,047	0
Developer Contribution	Total Cash Contributions Received	Total Interest Earned	Total Expended	Total Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of Internal borrowings (to)/from																																
	As at 1 July 2025	As at this Q	As at this Q	As at this Q	As at this Q	As at this Q																																
\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's																																
45,502	37,100	1,921	3,556	0	81,047	0																																

QUARTERLY BUDGET REVIEW STATEMENT

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Item 3. Income and Expenses Budget Review Statement

Background to the purpose of the Budget Review Statement

The Local Government (General) Regulation 2021 requires a Budget Review Statement (BRS) to be submitted no later than 2 months after the end of each quarter, and for it to include a revised estimate of the income and expenditure for that year. The primary purpose of the BRS is to assess Council's current financial position in light of its year-to-date performance compared to budget, and to propose changes where new information is received that results in permanent changes to assumptions used in the original budget. The incorporation of current information into the budget on a quarterly basis acts to form a 'rolling forecast' that better reflects Council's full year financial position.

Overall Position

Council's operating position is assessed by identifying the revenue and expense elements of the financial statements and comparing them to the adopted budget for the 2025/26 financial year.

Operating Result

Council's operating result before capital funding for the 9 months ended 31 March 2026 was a surplus of \$3.344m compared to a budget deficit of (\$1.125m), and a surplus of \$2.380m for the comparable period last year.

The better than budget result is primarily due to the following:

- Grant & Contribution - Operational – stronger than anticipated result in Children & Family Services due to increased Government funding and the timing of the Fresh Start Apprentice Program (FSAP) grant funding. FSAP funding for the period ended 30 June 2025 was received this financial year due to funding delays by OLG.
- Grant & Contribution Capital – unbudgeted Developer Contributions received for significant commercial works.
- Materials and Services – expenditure is currently tracking below budget, primarily due to savings in consultancy costs, external contract work, and maintenance and repair work. These savings are driven by the timing of project activities, as well as timing of maintenance works. This is considered to be a timing difference with planning performed in the first half of the year and works scheduled to be performed in the second half.
- Depreciation – the budget was prepared prior to the finalisation of the 30 June 2025 infrastructure asset revaluation. This resulted in an overestimation of depreciation when the budget was set. In addition depreciation was impacted by the timing of capital works and extension of useful lives because of Council's proactive maintenance program.

Abovementioned favourable variances were partly offset by a shortfall to budget in:

- Other Revenue - revenue from the Sustainable Resource Centre (SRC) was impacted by a reduction in demolition activity, which reduced the volume of material available for recycling. Fine Income was below budget following a regulatory change from 1 July 2025 requiring tickets to be physically placed on vehicles at the time of the offense.
- Operational Expenses – domestic waste disposal costs are above budget because the diversion rate of food organic waste from the Red Lidded Bin to the Green Lidded Bin is less than anticipated. The disposal cost for Red Lidded Bin waste is 28% higher than Green Lidded Bin waste.

QUARTERLY REPORT – January to March 2026 50



Council's income and expenditure is increasingly affected by economic impacts arising from the middle eastern conflict, with there being an oil pass through impact on both non-fuel prices and fuel costs. Council is working to contain the financial impact through careful cost control and the reprioritisation of work. Therefore, whilst there may be budget variances in income and expenditure line items, Council is still forecasting to achieve a small net operating surplus before capital funding.

QUARTERLY BUDGET REVIEW STATEMENT



Income and Expenses Budget Review Statement

Each quarterly report includes a full year rolling forecast with the below Income and Expenses Budget Review Statement providing a full reconciliation between the original budget at the start of the financial year and the revised budget at the end of the current financial year.

QUARTERLY BUDGET REVIEW STATEMENT

Income and Expenses Budget Review Statement										
Fairfield City Council										
Budget review for the quarter ended 31/03/2026										
Consolidated Fund										
Description	Previous Year Actual 2024/25 \$000's	Current Year Original Budget 2025/26 \$000's	Approved Changes Review Q 1 \$000's	Approved Changes Review Q 2 \$000's	Approved Changes Review Q 3 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Result 2025/26 \$000's	VARIANCE ORIGINAL budget v PYE 2025/26 \$000's	ACTUAL YTD 2025/26 \$000's
INCOME										
Rates and Annual Charges	133,578	138,180	0	475	0	138,655	0	138,655	475	104,475
User Charges and Fees	20,047	22,506	0	0	0	22,506	0	22,506	0	16,465
Other Revenue	14,064	16,518	94	-975	0	15,637	0	15,637	-881	10,246
Grants and Contributions - Operating	24,944	26,191	2,191	22	0	28,404	132	28,536	2,345	19,943
Grants and Contributions - Capital	58,649	38,808	14,602	-10,117	0	43,293	11,566	54,859	16,051	46,984
Interest and Investment Income	8,911	8,160	100	370	0	8,630	0	8,630	470	7,121
Other Income	9,157	9,108	0	0	0	9,108	0	9,108	0	6,934
Net gain from disposal of assets	609	500	0	0	0	500	0	500	0	518
Total Income from continuing operations	269,959	259,971	16,987	-10,225	0	266,733	11,698	278,431	18,460	212,686
EXPENSES										
Employee benefits and on-costs	93,091	93,310	1,296	0	0	94,606	0	94,606	1,296	72,373
Materials & Services	49,161	53,547	2,906	-151	0	56,302	-104	56,198	2,651	37,797
Borrowing Costs	166	135	0	0	0	135	0	135	0	123
Other Expenses	27,073	27,777	-36	565	0	28,306	3	28,309	532	22,260
Net Loss from Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	169,491	174,769	4,166	414	0	179,349	-101	179,248	4,479	132,553
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	100,468	85,202	12,821	-10,639	0	87,384	11,799	99,183	13,981	80,133
Depreciation, amortisation and impairment of non financial assets	38,287	44,285	-1,150	-1,250	0	41,885	0	41,885	-2,400	29,805
Operating result from continuing Operations	62,181	40,917	13,971	-9,389	0	45,499	11,799	57,298	16,381	50,328
Net Operating Result before grants and contributions provided for capital purposes	3,532	2,109	-631	728	0	2,206	233	2,439	330	3,344

Notes
Original Budget +/- approved budget changes in previous quarters = REVISED Budget
Revised Budget +/- recommended changes this quarter = PROJECTED year results

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Income from Continuing Operations

Total income for the 9 months ended 31 March 2026 is \$212.687m against a budget of \$179.076m. Operating income excluding capital grants was \$1.796m above budget primarily due to a favourable variance in Operating Grants from Childcare. This was partially offset by below budget revenue from the SRC and Fine Income.

The major variances to budget are as follows:

User Charges and Fees

Actual	Budget	Variance
\$16.465m	\$16.789m	(\$0.324m)

The unfavourable variance was largely attributable to a budget shortfall in Children & Family Services (CFS) fees due to the change in the funding model. This impact was partially offset by stronger than budgeted income from Leisure Centres, reflecting increased participation in aquatic programs and higher membership subscription levels.

Below budget CFS fees and charges are offset by an increase in operating grants for this service.

Interest & Investment Income

Actual	Budget	Variance
\$7.121m	\$6.558m	\$0.563m

Interest and investment income exceeded budget due to a change in economic conditions. The budget was prepared under the expectation that financial markets were pricing in rate cuts during the financial year. However, the money market is now pricing in four RBA rate hikes over the course of 2026, with the first occurring on 3 February and the second on 17 March 2026 when the board decided to increase the cash rate target by 25 basis points at each meeting

The RBA Board has judged that inflation is likely to remain above target for some time due to the combined impacts of an increase in inflationary pressures during the second half of 2025 and the oil pass through impact on both non-fuel prices and fuel costs arising from the middle eastern conflict.

Other Revenue

Actual	Budget	Variance
\$10.247m	\$11.492m	(\$1.245m)

Other Revenue – Revenue is below budget due to two main factors:

- Fine income – a regulatory change from 1 July 2025 requiring tickets to be physically placed on vehicles at the time of offense has resulted in a reduction in the volume of fines processed. The reduction in income compared to the prior year is greater than anticipated. Council will continue to assess the long-term impact of this regulatory change in order to assess future budget adjustments.
- Sustainable Resource Centre (SRC) - has received less demolition material for recycling than anticipated, leading to lower income from recycling activities. This shortfall reflects reduced construction and demolition activity compared to budget assumptions.



Grant & Contribution – Operation

Actual	Budget	Variance
\$19.943m	\$17.877m	\$2.066m

Income from Children & Family Services (CFS) and the Fresh Start Apprentice Program (FSAP) grant funding exceeded budgeted. FSAP funding for the period ended 30 June 2025 was received this financial year due to funding delays by OLG.

The financial benefit of additional funding from CFS and FSAP was partially mitigated by the annual street lighting subsidy from the State Government not being received yet. It was received in January in the prior year, and budgeted for on this basis.

Grant & Contribution – Capital

Actual	Budget	Variance
\$46.984m	\$15.170m	\$31.814m

Capital grant funding is above budget for the following reasons:

- Council received unbudgeted Developer Contributions for significant commercial works during the last quarter.
- Timing of revenue recognition. Funding received under a number of capital grants is brought to account when the performance obligations have been met. There was a timing difference between budgeted revenue recognition and project completion.

The budget surplus in capital grant funding is considered to be a permanent difference, therefore a Q3 adjustment has been proposed.

Other Income

Actual	Budget	Variance
\$6.934m	\$6.815m	\$0.119m

Other income is in line with budget.

Net gain from Disposal Assets

Actual	Budget	Variance
\$0.518m	\$0.375m	\$0.143m

The above budget gain arises from unbudgeted gains on disposal of Council's heavy and light fleet vehicles.



Expenses from Continuing Operations

Total expenditure to the end of March 2026 amounted to \$162.359 million, compared to a budget of \$165.031 million. The underspend is primarily attributable to lower-than-budgeted expenditure on Materials and Services, as well as Depreciation, reflecting the timing of operational activities and asset capitalisation relative to budget.

The major variances to budget are as follows:

Employee Costs

Actual	Budget	Variance
\$72.373m	\$71.291m	(\$1.082m)

Employee costs are \$4.013m (5.87%) higher than the prior year, and \$1.082m (1.51%) above budget.

Employee costs include a 3.0% award increase in salaries and wages, a 0.5% increase in the Superannuation Guarantee Contribution (SGC) effective from 1 July 2025, and an increase in service levels for some operations. This is primarily in response to increased customer demand for services such as Children & Family Services (CFS).

The following Employee Costs table indicates budget variances by major expense types:

EMPLOYEE COSTS	YTD March 2026		
	\$000's		
	Actual	Budget	Variance
Full Salaries & Wages Budget allocated		58,406	
Less: Additional Budget Savings assigned and achieved		(2,219)	
Salaries & Wages (Net of savings)	50,445	56,187	5,742
Overtime	3,388	1,825	(1,563)
Superannuation	6,839	6,718	(121)
Workers Compensation	579	771	192
Temporary Contract Labour	3,465	1,374	(2,091)
Movement in employee provisions	8,517	5,975	(2,542)
Training Cost	418	263	(155)
Other	(1,278)	(1,822)	(544)
Total Employee Cost	72,373	71,291	(1,082)

The major reasons for the above employee cost variances as of 31 March 2026 are:

- Salaries and wages: below budget, however, this has been offset by higher overtime and temporary contract labour costs. These variances are primarily due to short-term vacancies arising from resignations and retirements, which required some roles to be filled by temporary contract labour until permanent replacements are recruited. Current labour market shortages have also extended recruitment timelines for certain positions.
- Temporary Contract Labour: increased spend to budget due to operational requirements, illness, and resignations. CFS are required to maintain minimum staff to children's ratios so must supplement staff absences with contract labour. Offset by saving in salaries and wages.
- Movement in Employee Provisions: above budget spend due to increase in employee entitlements arising from operational demands. There is a partial offset against savings in salaries and wages whilst staff are on leave.
- Overtime: above budget overtime costs for domestic waste services and infrastructure asset maintenance due to timing of project work.



Leave Liability

The benefit of Council's strong culture has been high staff retention and experienced employees accumulating lengthy periods of service. This has resulted in several employees with large annual leave and long service leave balances, accrued in previous years by more mature employees. In recent years, proactive action was taken by Council to reduce large leave balances and to mitigate the risk of this occurring in the future. However, any leave reduction initiative needs to be carefully managed to minimise disruption to Council's services.

Leave management initiatives include active application of Council's Annual Leave Policy (i.e., maximum accrued annual leave of 8 weeks), Long Service Leave Policy (i.e., maintain leave within the parameters of the Local Government (State) Award), and a compulsory Christmas 2025/New Year 2026 close down being in place (total of 8 working days).

Operational demands have resulted in total entitlement hours increasing by 14,214 hours compared to the corresponding period in the prior year. Accrued annual leave hours as of 31 March 2026 are 8.1% higher than the same time in the prior year (2025: 123,219 hours; 2026: 134,033 hours), whilst accrued long service leave hours increased by 2.0% compared to the prior year (2025: 163,966 hours; 2026: 167,366 hours).

Council experienced a 4.7% year-on-year increase in total annual leave and long service leave (LSL) entitlement hours. This increase occurred despite the implementation of targeted leave management plans aimed at reducing high leave balances. Therefore, a concerted effort will be made to implement further initiatives and reinforce existing plans in order to reduce leave liability hours.

The Sick Leave value is a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOSL). The balance of outstanding hours are paid out as per options stipulated in the PPOSL 2013.

The outstanding leave recorded at end of March 2026 is as outlined hereunder:

Annual Leave	Hours	% Reduction / Increment
June 2017	128,856	-1%
June 2018	126,301	-2%
June 2019	128,424	2%
June 2020	138,742	8%
June 2021	143,505	3%
June 2022	132,252	-8%
June 2023	127,327	-4%
June 2024	130,244	2%
June 2025	133,326	2%
March 2026	134,033	1%

Long Service Leave	Hours	% Reduction / Increment
June 2017	256,159	-11%
June 2018	230,322	-10%
June 2019	214,198	-7%
June 2020	204,051	-5%
June 2021	192,646	-6%
June 2022	186,643	-3%
June 2023	176,327	-6%
June 2024	170,085	-4%
June 2025	164,443	-3%
March 2026	167,366	2%

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Sick Leave	Cost \$	% Reduction / Increment
June 2017	966,581	-10%
June 2018	718,298	-26%
June 2019	718,998	-0%
June 2020	435,061	-39%
June 2021	441,587	2%
June 2022	357,052	-19%
June 2023	311,984	-14%
June 2024	263,489	-18%
June 2025	272,711	3%
March 2026	280,891	3%

Note: All values sourced from Payroll Branch

Materials & Services

Actual	Budget	Variance
\$37,797m	\$41,497m	\$3.700m

Materials and Services expenditure is currently below budget, primarily reflecting lower-than-anticipated costs associated with maintenance and repairs, as well as consultancy services and external contract work. These variances are largely attributable to timing differences arising from the delayed commencement of a number of projects that remain in the planning phase. As these projects progress it is anticipated that expenditure will align more closely with budget

Borrowing Costs

Actual	Budget	Variance
\$0.123m	\$0.101m	(\$0.022m)

Borrowing costs are in line with Budget.

Depreciation

Actual	Budget	Variance
\$29,805m	\$30,803m	\$0.998m

The depreciation budget was developed prior to the finalisation of the 30 June 2025 infrastructure asset revaluation. The subsequent revaluation resulted in lower depreciable amounts and/or extended asset useful lives compared to assumptions used in the budget, leading to an overestimation of budgeted depreciation. In addition, depreciation has been impacted by the timing of capital works, with project delays and deferrals shifting capitalisation dates and deferring the commencement of depreciation on certain assets.



Other Expenses

Actual	Budget	Variance
\$22,260m	\$21,338m	(\$0.922m)

The unfavourable variance is primarily driven by higher than budgeted waste disposal tonnages and lower diversion of domestic waste from landfill to FOGO than assumed in the budget. Council is reinforcing its waste education program to encourage residents to dispose of waste in the correct bins, which is expected to improve diversion outcomes over time. At present FOGO disposal costs remain lower than landfill disposal costs, and increased diversion to FOGO is anticipated to deliver cost benefits in future periods.

Behavioural change by residents following the implementation of a new service takes time.

Quarter 3 Budget Adjustments

An important part of the quarterly report is to prepare an assessment of Council's full year predicted financial situation. In this way, the quarterly report provides a revision of the budget to incorporate new information and acts as a 'rolling forecast' to adjust the budgeted full year financial position.

To provide Council with a more accurate assessment of this predicted financial position a detailed analysis and assessment of the financial results year-to-date is included within this report. This report provides detailed analysis of the variances between budgeted and actual financial performance, with the commentary incorporating insights into the reasons behind these differences.

Quarterly budget adjustments are proposed when matters are identified that will result in an overall variance or permanent change to the expected budget position. The adjustments are based on new information that was not available or considered at the time the budget was prepared. It is important that the permanent adjustments are identified in the quarterly report to ensure that Council's revised budget reflects the most recent information available.

There is no need to make adjustments where variances between actual and budgeted results are considered to be 'timing differences. Timing differences arise where there is a difference between the month the budget is predicted, and the actual month that this item is incurred. Therefore, these timing differences are expected to reconcile to original budget levels by the end of the financial year, and do not need to be adjusted.

A review of proposed Q3 changes to the full year budget is contained within the table on the following page titled 'Income and Expenditure Statement'. The Q3 adjustments proposed within this report are driven by actual revenue achieved during the first 9 months, savings realised, prior year experience, operational requirements, or amendments required to recognize new grant funding arrangements. A full list of the Quarter 3 budget adjustments is noted below at 'Item 7'. Quarter Three 2025 – 26 Budget Review Adjustments'



Item 4. Capital Budget Review Statement

The following Capital Budget Review Statement shows:

- I. Actual capital expenditure as at end of March 2026 of \$56.863m
- II. Revised 2025/2026 budget at the end Quarter 3 of the current financial year is \$64.102m and is inclusive of 2024/25 projects carried over into the current financial year plus the current quarter budget adjustments.

Capital Budget Review Statement Fairfield City Council Budget review for the quarter ended 31/03/2026										
Description	Previous Year	Current Year	Approved Changes			Revised	Recommended changes for council resolution	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Original	Budget	Review	Review	Budget	Review	Result	ORIGINAL budget v PYE	2025/26
	2024/25	2025/26	Q 1	Q 2	Q 3	\$000 's	\$000 's	\$000 's	2025/26	2025/26
	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's	\$000 's
CAPITAL FUNDING										
Rates & other unified funding	1,816	27,698	1,552	-3,383		25,857	-5,214	20,643	-7,045	42,201
Capital Grants & Contributions	48,729	38,808	12,704	-10,073		41,439	-9,934	31,505	-7,303	10,898
Reserves - External Restractions	776	14,963	2,952	-8,446		9,469	860	10,329	-4,634	3,434
Reserves - Internally Allocated	15,494	1,934	395	-694		1,635	-10	1,625	-309	330
New Loans						0		0	0	
Proceeds from sale of assets						0		0	0	
Other						0		0	0	
Total Capital Funding	66,815	83,393	17,603	-22,596	0	78,400	-14,298	64,102	-19,291	56,863
CAPITAL EXPENDITURE										
WIP	2,584			-22,596		-22,596	-14,298	-36,894	-36,894	45,735
New Assets	26,564	44,928	7,399			52,327		52,327	7,399	4,018
Asset Renewal	37,667	38,465	10,204			48,669		48,669	10,204	7,110
Other		0				0		0	0	
Total Capital Expenditure	66,815	83,393	17,603	-22,596	0	78,400	-14,298	64,102	-19,291	56,863
Net Capital Funding - Surplus /(Deficit)	0	0	0	0	0	0	0	0	0	0

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget
Revised Budget +/- recommended changes this quarter = PROJECTED year results

Note: Refer to next page for commentary

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Note:

The YTD actual capital expenditure reflects the current position (as per supplier invoices received and processed) whilst the Projected Year End (PYE) Result reflects what is expected as the full year result as at the end of the financial year. It is noted that Council had carried forward projects (\$19,255m) that were still in progress at 2024/25 year-end, of which some were substantially complete but could not be closed because final creditor's invoices had not yet been received by year-end and some projects were cancelled, whilst others were delivered below budget. The total carry forward projects amount are comprised of \$16.547m of capital and \$2.708m of non-capital projects. The carry forward capital items are included in the 'Approved changes – Review – Q1' column in the table on the previous page.

Detailed listings of all carry forward projects were appended to Outcomes Supplementary Report 94, dated 23 September 2025, titled "2024-2025 Carry Forward Listing of Projects and Major Programs for Inclusion in the 2025-2026 Operational Plan".

QUARTERLY BUDGET REVIEW STATEMENT



Item 5. Cash and Investments Budget Review Statement

The table below shows the original budgeted cash and investment position, the revised position, and the actual position as at the end of Quarter 3.

Cash and Investments Budget Review Statement											
Fairfield City Council											
Budget review for the quarter ended 31/03/2026											
Description	Previous Year		Current Year		Approved Changes		Revised		Projected Year End (PYE) Result	VARIANCE ORIGINAL budget v PYE	ACTUAL YTD
	Actual	Budget	Original	Budget	Q 1	Q 2	Q 3	Budget			
	2024/25 \$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's	\$000's	\$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
Total Cash, Cash Equivalents & Investments	184,325	192,200	192,200	-1,932	12,137	0	202,405	4,597	207,002	14,802	238,581
EXTERNALLY RESTRICTED											
Water Fund							0		0	0	
Sewer Fund							0		0	0	
Developer contributions - General	45,502	42,930	42,930	-2,158	4,856		45,628	20,670	66,298	23,368	81,047
Developer contributions - Water							0		0	0	
Developer contributions - Sewer							0		0	0	
Transport for NSW Contributions							0		0	0	
Domestic waste management	65,458	64,008	64,008	-736	3,590		66,862	-300	66,562	2,554	62,429
Stormwater management	807	534	534	-627	136		-93	400	307	-227	1,474
Other	18,150	18,151	18,151	-246			18,041		18,041	-110	22,664
Total Externally Restricted	129,917	125,623	125,623	-3,767	8,582	0	130,438	20,770	151,208	25,585	167,614
Cash, cash equivalents & investments not subject to external restrictions	54,408	66,577	66,577	1,835	3,555	0	71,967	-16,173	55,794	-10,783	70,967
INTERNAL ALLOCATIONS											
Employee entitlements							0		0	0	
Infrastructure Reserve	14,698	19,376	19,376	-199			19,177		19,177	-199	18,515
Property Development	16,035	16,959	16,959				16,959		16,959	0	17,075
Town Funds	2,657	2,679	2,679	704	287		3,670	2	3,672	993	3,839
Insurance Claims Reserve	2,114	2,114	2,114				2,114		2,114	0	2,130
Sustainable Resource Centre Plant Reserve	1,590	1,634	1,634		407		2,041		2,041	407	1,654
Other	2,777	3,027	3,027				3,027		3,027	0	2,771
Total Internally Allocated	39,871	45,789	45,789	505	694	0	46,988	2	46,990	1,201	45,984
Unallocated	14,537	20,788	20,788	1,330	2,861	0	24,979	-16,175	8,804	-11,984	24,983

External Restrictions - must be used for a specific purpose and are not to be used for general operations. The funds are bound by legislation or third party agreement that restricts their use.
Internal Allocations - Council have allocated by resolution or policy to identified programs of work and any forward plans identified by Council. These allocations are at the discretion of council.

Note: Refer to next page for commentary.

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Note:

The Actual Year-To-Date (YTD) 31 March 2026 figures reflect the cash position at that date.

The first column in the previous table indicates Council's prior year unrestricted cash position was \$14.537m. This balance took into consideration the income and expenditure from the original budget, as well as the \$83.393m of capital expenditure from the original budget. However, the inclusion of Carry Forward projects of \$19.255m (\$16.547m capital and \$2.708m non-capital) in the 2025-2026 Operational Plan, adjustments to rephase costs for multiyear projects to subsequent financial years, plus all changes approved by Council, has resulted in a revised unrestricted cash forecast as of 30 June 2026 of a surplus of \$8.804m, and a revised capital budget of \$64.102m. This forecast was prepared on the basis that all projects will be delivered on time and there will be no carry forward projects as of 30 June 2026, which will not be the case based on historical experience. Therefore, Council will perform a detailed review of the timing of its capital works to prioritise those that will be completed by 30 June 2026 and ensure that works are performed within Council's funding limits.

QUARTERLY BUDGET REVIEW STATEMENT



Item 6. Summary of Developer Contributions

Developer Contributions Summary Fairfield City Council 31/03/2026															
Purpose	Opening Balance As at 1 July 2025 \$000's	Developer Contributions						Interest Earned Q1 \$000's	Interest Earned Q2 \$000's	Interest Earned Q3 \$000's	Amounts Expended Q1 \$000's	Amounts Expended Q2 \$000's	Amounts Expended Q3 \$000's	Held as Restricted Asset As at this Q \$000's	Cumulative balance of internal borrowings (to)/from As at this Q \$000's
		Received			Expended										
		Cash	Cash	Cash	Cash	Cash	Cash								
	Q1 \$000's	Q2 \$000's	Q3 \$000's	Q1 \$000's	Q2 \$000's	Q3 \$000's	Q1 \$000's	Q2 \$000's	Q3 \$000's	Q1 \$000's	Q2 \$000's	Q3 \$000's	As at this Q \$000's	As at this Q \$000's	
Drainage	259	61	49	51	3	3	4						430		
Roads													0		
Traffic facilities													0		
Parking													0		
Open space	4,347	2,799	1,454	3,912	72	64	111			1,620	62		11,077		
Community facilities	6,071	1,176	775	1,674	72	74	97			41	235		9,663		
Other	2,085	331	347	346	22	24	30			196			2,989		
Total S7.11 Under plans	12,762	4,367	2,625	5,983	169	165	242			196	1,661	297	24,159	0	
S7.11 Not under plans													0		
S7.12 Levies	31,965	502	1,524	22,089	324	442	570				620		56,796		
S7.4 Planning agreements	775		90		7	1	1				782		92		
S64 Contributions													0		
Other													0		
Total Developer Contributions	45,502	4,869	4,239	28,072	500	608	813			196	3,063	297	81,047	0	

Notes

All developer contributions received are to be disclosed, and distinguished as cash or non cash. Recognition occurs when council gains control over the asset (cash or non cash). Councils have obligations to provide facilities from contribution revenue levied on developers under the provisions of s7.4, s7.11 and s7.12 of the Environmental Planning and Assessment Act 1979. Developer contributions may only be expended for the purpose for which the contributions were required, however council may apply contributions according to the priorities established in work schedules for the contribution plan. 'Amounts Expended' only includes monetary expenditure. The result should be a positive and not negative result.



Item 7. Quarter Three 2025-2026 Budget Review Adjustments

TABLE 1: BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET IMPACT)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GRANT (\$)	TOTAL (\$)	REPORT COMMENTS
MPLS2601	Local Priority Grant 2025-2026 This is a non-competitive annual grant provided by the State Library of NSW. Project to be identified in consultation with the State Library of NSW.	68,000	(68,000)	-	Project completed with works to be aligned to existing projects. Therefore, it is proposed to reallocate the budget of \$68,000 from Grant funds into IN24899 (Wetherill Park Library - Fit-out).
IN24899*	Wetherill Park Library - Fit-out Council will apply for grant funding from the State Library of NSW. This year will include applying for grant funding and construction. Year 2 of a 3 year project	110,000	68,000	178,000	Budget to be increased by \$68,000 from Grant funds, which is being reallocated from existing project MPLS2601 (Local Priority Grant 2025-2026).
Totals		178,000	-	178,000	

QUARTERLY BUDGET REVIEW STATEMENT



QUARTERLY BUDGET REVIEW STATEMENT

TABLE 2: BUDGET ADJUSTMENTS – INCREASED COSTS, SCOPE CHANGES AND NEW PROJECTS (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	SECTION 7.12 (\$)	WASTE RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
SP1230	Community Entertainment Centre Multi-storey Car Park – Design Develop design for a multi-storey car park at the Community Entertainment Centre, Prairiewood. <i>Year 1 of a 3 year project</i>	-	-	50,000	-	50,000	It is proposed to introduce a new multi-year project and allocate a budget of \$50,000 from Section 7.12 funds to develop a design for a multi-storey car park at the Community Entertainment Centre, Prairiewood.
IN261023	Prairiewood Leisure Centre - 24/7 Gym Entry Construct separate gym entry and path with security lighting, internal gym bathroom, access control, security cameras, lockable shutter to prevent access to pools while in use etc. <i>Year 1 of a 2 year project</i>	50,000	80,000	-	-	130,000	As a result of updated project timeline and cashflow forecasts, it is proposed split this project as follows: Year 1 (Bathroom) with a proposed budget increase of \$80,000 from General fund (for a total budget of \$130,000) in 2025-2026; and Year 2 (24/7 Gym Entry) with budget to be advised in the Draft 2025-2027 Operational Plan.
IN261030	Intercom at Early Learning Centres Install intercoms at Early Learning Centres, Family Day Care administration centre and Fairstart Early Intervention Centre (10 services) across Fairfield City to ensure child safety standards.	40,500	10,000	-	-	50,500	Site locations require complex cable runs which has increased material costs. Therefore, it is proposed to increase the budget by \$10,000 from Grant fund.
IN261191	Fairfield Showground AFL Field - New Stage (Feasibility and Design) Develop and construct a raised stage to the Fairfield Showground AFL Field to allow for multi-purpose events to be held. <i>Year 1 of a 3 Year project</i>	50,000	-	800,000	-	850,000	This is a multi-year project with concept design completed. Therefore, it is proposed to increase the budget by \$500,000 from Developer Contributions to begin construction of the new stage.
MP1CT2603	Booking Application/Community Facilities Development of automated keyless bookings of Community facilities and centres.	120,000	50,000	-	-	170,000	Additional resources are required to support critical business application functions. Therefore, it is proposed to increase the budget by \$50,000 from General fund.
MPQSR2611	King Park Sportsfield lighting and alloy bench renewal.	300,000	25,000	-	-	325,000	During construction, latent site conditions were encountered along the flood wall embankment, requiring specialist backfilling works in accordance with dam safety requirements. These additional works were not identified during initial planning and have resulted in increased project costs. It is therefore proposed to increase the project budget by \$25,000 from General fund.
MPWPER2601	Waste Plant and Equipment Replacement of plant and equipment that is used for the residential waste management service.	205,000	-	-	300,000	505,000	Project delayed due to review of delivery timelines, with some plant and equipment available earlier than anticipated. Therefore, it is proposed to increase the budget by \$300,000 from the Waste Reserve.
MPBAR26101	Whitlam Library Annual HVAC renewals for Whitlam Library boilers.	74,000	35,000	-	-	109,000	Project delayed due to longer than anticipated quotation process. Quotations have since been received and were higher than anticipated. Therefore, it is proposed to increase the budget by \$35,000 from General fund.
Totals		839,500	200,000	950,000	300,000	2,289,500	



QUARTERLY BUDGET REVIEW STATEMENT

TABLE 3 – BUDGET ADJUSTMENTS - DECREASED COSTS AND DISCONTINUED PROJECTS (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	TOWN CENTRE RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
IN251002*	Arthur Street Car Park Shade Structure for Major Events Install a 20 x 20 shade structure over Arthur Street Car Park. Year 2 of a 2 year project	10,000	-	(10,000)	-	Following an internal review, an analysis of the overall cost benefit has identified this project is not feasible. Therefore, it is proposed to discontinue this project and return the budget of \$10,000 to the Town Centre Reserve.
IN261082-3	Wetherill Park Reserve Install new playground, fitness equipment, picnic areas and shelters, Eycleo toilets with linked paths. Year 1 of a 2 year project	45,000	(45,000)	-	-	Initial planning investigations have identified scope issues that require further resolution prior to any works proceeding. As a result, it is proposed to discontinue the project and return the allocated budget of \$45,000 to the General Fund.
IN261017	Data Discovery/Management Tool Implement AI assisted software tool that allows a holistic view and management of all Council's information assets in real time.	150,000	(150,000)	-	-	Data management is currently being managed via other projects with additional tools to be introduced in a future Delivery Program if required. Therefore, it is proposed to discontinue this project and return \$150,000 to General Fund.
MPBAR2622	Wakeley Administration Centre - Stage 1 Renewal of 1,350m ² metal roofing – Stage 1	151,027	(85,000)	-	66,027	Following an internal review, it has been determined that the roof requires repairs only at this time. Therefore, it is proposed to amend the scope to repairs only and return \$85,000 to General fund.
MPBST2601	New Bus Stops Construction of concrete pads and tactile indicator at various bus stops to meet DCA requirements	100,000	(50,000)	-	50,000	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. As a result, it is proposed to reduce the project budget by \$50,000 and return the funds to General Fund.
MPCFR2601	City Wide Renewal Re-line marking for various car parks within the City and to address accessible parking, dedicated crossing, speed safety signages in Cabramatta, Fairfield and Pralinewood Leisure Centres.	5,000	(5,000)	-	-	An internal review has determined that no works are required at this time. It is therefore proposed to discontinue the project and return the allocated budget of \$5,000 to the General Fund, allowing resources to be reallocated to higher priority initiatives.
MPTCM2601	Town Centre Minor Renewal Works Undertake minor renewal works in Town Centres across Fairfield City.	100,000	(50,000)	-	50,000	This is a reactive project that delivers minor renewal works across town centres as required. Following a review of delivery to date and the remaining timeframe within the current financial year, it is proposed to reduce the budget by \$50,000 and return the funds to General fund.
Totals		561,027	(385,000)	(10,000)	166,027	



QUARTERLY BUDGET REVIEW STATEMENT

TABLE 4 – BUDGET ADJUSTMENTS – REVIEW OF DELIVERY SCHEDULES AND RENEWAL POLICY (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL GRANT (\$)	WESTINVEST GRANT (\$)	STORMWATER LEVY (\$)	DEVELOPMENT CONTRIBUTIONS (\$)	TOTAL (\$)	REPORT COMMENTS
SP913	Fairfield Showground - Community and Event Centre - Construction Construction of the new community and event facility at Fairfield Showground. Year 1 of a 3 year project.	3,533,302	-	(2,801,100)	-	-	732,202	This is a multi-year project that is delayed as it is dependent upon the completion of design under project SP24913. Therefore, it is proposed to reallocate \$2,801,100 from Westinvest Grant to SP913 in the Draft 2026-2027 Operational Plan.
SP25758*	Brenan Park - Construction Construction of a new inclusive district playground including Outdoor fitness station, basketball half court, flying fox, swings, water play, climbing structures, lighting and new car parking. Year 2 of a 3 year project.	2,216,093	-	(1,841,735)	-	-	374,358	This is a multi-year project that is delayed due to finalisation of the design. Therefore, it is proposed to reallocate \$1,841,735 from Westinvest Grant to project SP-25758** in the Draft 2026-2027 Operational Plan.
SP24747*	Local Roads Round 4 Application Grant Construction of 7-8 intersection treatments on the road hierarchy supporting access to: <ul style="list-style-type: none"> Sweethaven Road at Cheyenne Road and Edensor Road at Sweethaven Road - 2 roundabouts Prairie Vale Road at Belfield Road and Allambie Road at Belfield Road - 2 roundabouts Wilson Road at Simpson Road - 1 roundabout Edensor Road at Newleaf Parade and Humphries Road at Newleaf Parade - 2 roundabouts Canley Vale Road and Brisbane Road - 1 roundabout, and intersection adjustment Winburdale Road 	2,229,533	(900,000)	-	-	-	1,329,533	Project delayed due to scope increases. Therefore, it is proposed to split the project as follows: Year 1 (Construction) with a budget of \$1,329,533 from Grant funds in 2025-2026; and Year 2 (Construction) with a budget of \$900,000 from Grant funds in the Draft 2026-2027 Operational Plan.
SP24913*	Community and Events Centre Develop detailed design and construct the Community and Events Centre at Fairfield Showground.	5,051,388	-	(3,000,000)	-	-	2,051,388	This is a multi-year project that is delayed due to recent changes in scope, which has impacted the commencement of procurement. Therefore, it is proposed to reallocate \$3,000,000 from Westinvest Grant to project SP24913 in the Draft 2026-2027 Operational Plan.
IN261044	Golf Driving Range Net Install driving range launch area netting at Fairfield Golf Course.	320,000	(300,000)	-	-	-	20,000	Project delayed due to cost estimates being sought. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) with a budget of \$20,000 from General fund in 2025-2026; and Year 2 (Construction) with a budget of \$300,000 from General fund in the Draft 2026-2027 Operational Plan.
IN261166	Fairfield Showground - Up Lighting Fig Trees Extension of the feature lighting on the site with the uplighting of the trees along the main access road through the Showground.	130,000	(115,000)	-	-	-	15,000	Project delayed due to required redesign based on geotechnical report received. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) with a budget of \$15,000 from General fund in 2025-2026; and Year 2 (Construction) with a budget of \$115,000 from General fund in the Draft 2026-2027 Operational Plan.
IN261082-2	Endeavour Sports Park New line marking for courts, fencing and required lighting.	205,000	(144,000)	-	-	-	61,000	Project delayed due to longer than anticipated lead times for materials ordered. Therefore, it is proposed to stage this project as follows: Year 1 (Planning and Procurement) with a budget of \$61,000 from General fund in 2025-2026; and Year 2 (Construction) with a budget of \$144,000 from General fund in the Draft 2026-2027 Operational Plan.

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TABLE 4 – BUDGET ADJUSTMENTS – REVIEW OF DELIVERY SCHEDULES AND RENEWAL POLICY (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	WESTINVEST GRANT (\$)	STORMWATER LEVY (\$)	DEVELOPMENT CONTRIBUTIONS (\$)	TOTAL (\$)	REPORT COMMENTS
INZ61045	FCMG Strategic Plan 2027-2031 Develop and implement a new 5-year Strategic Plan for the Museum and Gallery 2027-2031. <i>Year 1 of a 2 year project</i>	15,000	(3,000)	-	-	-	-	12,000	Following an internal review of timelines for this multi-year project, it is proposed to reallocate \$3,000 from General fund to INZ71045 (FCMG Strategic Plan 2027-2031) in the Draft 2026-2027 Operational Plan.
MPBAR2620	Dutton Lane Carpark Sika fix all cracks from the top and bottom of the slab, apply structural fibre glass above cracks and seal with terrazole structural concrete cover. 2,300m ² .	121,180	(90,000)	-	-	-	-	31,180	Following an internal review and a reassessment of asset condition and priorities, it is proposed to defer entry doors works and only undertake structural slab remediation. Therefore, it is proposed to split this project as follows: Year 1 (Planning and Procurement) with a budget of \$31,180 from General fund in 2025-2026; and Year 2 (Construction) with a budget of \$90,000 from General fund in the Draft 2026-2027 Operational Plan.
MPBAR2626	Electrical Distribution Board Renewal Administration Centre, Pralinewood Leisure Centre Canteen, SRC portable shower and toilet block and Brian Wunsch Centre.	125,000	(75,000)	-	-	-	-	50,000	Following an internal review and a reassessment of asset condition and priorities, it is proposed to split this project as follows: Year 1 (Pralinewood Leisure Centre and Sustainable Resource Centre) with a budget of \$50,000 from General fund in 2025-2026; and Year 2 (Administration Centre and Brian Wunsch Centre) with a budget of \$75,000 from General fund in the Draft 2026-2027 Operational Plan.
MPDR2601	Drainage Renewal Upgrade drainage sites across the city in response to poor asset condition and community requests.	300,000	(150,000)	-	-	-	-	150,000	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years, with Year 1 allocated a budget of \$150,000 from General fund in 2025-2026; and Year 2 allocated a budget of \$50,000 from General fund in the Draft 2026-2027 Operational Plan. In addition, it is proposed that \$100,000 be returned to General Fund.
MPDR2207**	Drainage Renewal The Horsley Drive – Construction Between rear of Castlereagh Street house number 53 to house number 73 Southern side of Embankment To modify the embankment and provide a suitable retaining wall to control the erosion (200m) <i>Year 3 of a 3 year project</i>	310,000	(270,000)	-	-	-	-	40,000	Project has been delayed due to a required redesign following findings from the geotechnical report. It is therefore proposed to stage the project, with Year 1 (Design and Procurement) allocated a budget of \$40,000 from General fund in 2025-2026; and Year 2 (Construction) allocated a budget of \$270,000 from General fund in the Draft 2026-2027 Operational Plan.
MPCFER2601	Construction and Maintenance Plant and Equipment Replacement of plant and equipment that is used for the construction of roads, and trade equipment to maintain buildings	500,000	(430,000)	-	-	-	-	70,000	Project delayed following an internal priority review of this multi-year project and the delivery of plant and equipment. Therefore, it is proposed to reallocate \$430,000 from General fund to MPCFER2701 in the Draft 2026-2027 Operational Plan.
MPPER2601	Parks and Gardens Plant and Equipment Replacement of plant and equipment that is used for maintenance of parks and gardens.	171,600	(100,000)	-	-	-	-	71,600	Project delayed following an internal priority review of this multi-year project and the delivery of plant and equipment. Therefore, it is proposed to reallocate \$100,000 from General fund to MPPER2701 in the Draft 2026-2027 Operational Plan.
MPESP2614	Existing Stormwater Management Program Rural Area Culvert Upgrades Construction - Lincoln Road Upgrade works along Lincoln Road.	500,000	(450,000)	-	-	-	-	50,000	Due to revised project timelines following adjustments to the design, it is proposed to split the project as follows: Year 1 (Design and Procurement) with a budget of \$50,000 from General fund in 2025-2026; and Year 2 (Construction) with a budget of \$450,000 from General fund in the Draft 2026-2027 Operational Plan.

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TABLE 4 – BUDGET ADJUSTMENTS – REVIEW OF DELIVERY SCHEDULES AND RENEWAL POLICY (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	WESTIAVEST GRANT (\$)	STORMWATER LEVY (\$)	DEVELOPMENT CONTRIBUTIONS (\$)	TOTAL (\$)	REPORT COMMENTS
MPESP2319**	Existing Stormwater Management Program Trenchy Street Drainage Upgrade – Construction Upgrade drainage Year 3 of a 3 year Project	260,000	(240,000)	-	-	-	-	20,000	Project delayed due to requirement of a peer review of the hydraulic model for the redesign. Therefore, it is proposed to split this project as follows: Year 1 (Design) with a budget of \$20,000 from General Fund in 2025-2026; and Year 2 (Construction) with a budget of \$240,000 from General Fund in the Draft 2026-2027 Operational Plan.
MPKG2639	Kerb and Gutter Renewal Lescoe Street Left side from Jarvis Street to Cul-De-Sac (40m)	33,000	(30,000)	-	-	-	-	3,000	Following an internal review, it has been determined that a detailed design is required to adequately address site conditions prior to construction. It is therefore proposed to stage the project, with Year 1 (Design) allocated a budget of \$3,000 from General Fund in 2025-2026, and Year 2 (Construction) allocated a budget of \$30,000 from General Fund into the Draft 2026-2027 Operational Plan.
MPOS2603	Lalich Park Playground Equipment, Rubber Softfall, Timber Bollard Replacement	197,000	(162,000)	(25,000)	-	-	-	10,000	Project delayed due to longer than anticipated procurement process. Therefore, it is proposed to stage the project across two financial years, with Year 1 (Design and Procurement) with \$10,000 from General Fund in 2025-2026; and Year 2 (Construction) with \$187,000 (\$162,000 from General Fund and \$25,000 from Grant fund) in the Draft 2026-2027 Operational Plan.
MPOS2610	Chisholm Park Playground Equipment Replacement, Rubber Softfall	197,000	(134,000)	-	-	-	-	63,000	Project delayed due to longer than anticipated lead times on delivery of the playground equipment. Therefore, it is proposed to stage this project as follows: Year 1 (Design and Procurement) with a budget of \$63,000 from General Fund in 2025-2026; and Year 2 (Construction) with a budget of \$134,000 from General Fund in the Draft 2026-2027 Operational Plan.
MPRR2623	Roads and Transport Renewal Chatham Street From Derris Street to Arbutus Street Repair pavement failures and resurfacing with hot mix asphalt (101m)	71,415	(35,708)	-	-	-	-	35,707	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage this project over two financial years: Year 1 (Construction) with a budget of \$35,707.52 from General Fund in 2025-2026; and Year 2 (Construction) with a budget of \$35,707.52 from General Fund in the Draft 2026-2027 Operational Plan.
MPUR2670	Roads and Transport Renewal Milner Avenue and Old Wellgrove Road From Oakdale Close To Council's Boundary Permanent Restoration works – Replacement of affected footpath and median followed by full width for Milner Avenue and lane width for Old Wellgrove Road for asphalt resurfacing with Hot mix asphalt (1570m)	1,072,958	-	(1,009,270)	-	-	-	63,688	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years: Year 1 (Construction) with a budget of \$63,688.13 from Grant funds in 2025-2026; and Year 2 (Construction) with a budget of \$1,009,269.87 from Grant Funds in the Draft 2026-2027 Operational Plan.
MPUR2671	Roads and Transport Renewal Restoration Works - Brine Pipe Line Permanent restoration works in multiple locations for the Brine Pipe Line Project.	529,647	-	(160,244)	-	-	-	349,403	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years: Year 1 (Construction) with a budget of \$349,402.86 from Grant funds in 2025-2026; and Year 2 (Construction) with a budget of \$160,244.14 from Grant funds in the Draft 2026-2027 Operational Plan.

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 4 – BUDGET ADJUSTMENTS – REVIEW OF DELIVERY SCHEDULES AND RENEWAL POLICY (WITH OVERALL BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL GRANT (\$)	WESTINVEST GRANT (\$)	STORMWATER LEVY (\$)	DEVELOPMENT CONTRIBUTIONS (\$)	TOTAL (\$)	REPORT COMMENTS
MPSLP2512	Car Parking Study Develop a car parking study to consider car parking rates and local infrastructure contribution rates for car parking.	120,000	-	-	-	(120,000)	-	Project delayed due to longer than anticipated procurement process. Therefore, it is proposed to split this project as follows: Year 1 (Scoping and Planning) with no budget in 2025-2026; and Year 2 (Procurement) with a budget of \$120,000 from the Local Infrastructure Contributions Plan 2023 – Administration Account, in the Draft 2026-2027 Operational Plan.
MPSLP2628	Stormwater Levy Program GPT construction - one site Construction of Gross Pollutant Trap (GPT) at Maggietto Place, Mt Pritchard.	400,000	-	-	(390,000)	-	10,000	Project delayed due to longer than anticipated design process. Therefore, it is proposed to split this project as follows: Year 1 (Design and Procurement) with a budget of \$10,000 from Stormwater Levy in 2025-2026; and Year 2 (Construction) with a budget of \$390,000 from Stormwater Levy in the Draft 2026-2027 Operational Plan.
MPTFR2606	Traffic Facilities Renewal The Crescent, Speed Hump Rubber Cushion between Hamilton Road and Ware Street Replace the damaged rubber cushions at 5 The Crescent, Fairfield	10,000	(5,000)	-	-	-	5,000	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is proposed to stage the project over two financial years, with Year 1 with a budget of \$5,000 from General Fund in 2025-2026, and Year 2 with a budget of \$5,000 from General Fund in the Draft 2026-2027 Operational Plan.
MPPRR2600	Pram Ramp Replacement This program will upgrade pram ramps city wide to meet current standards. Year 1	100,000	(50,000)	-	-	-	50,000	Following an internal review and a reassessment of asset condition and priorities, it is proposed to split this project as follows: Year 1 (Construction) with a budget of \$50,000 from General Fund in 2025-2026; and Year 2 (Construction) with a budget of \$50,000 from General Fund in the Draft 2026-2027 Operational Plan.
Totals		18,719,116	(2,793,708)	(7,642,835)	(390,000)	(120,000)	5,668,059	

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 6 - BUDGET ADJUSTMENTS - PRIORITISATION REVIEW INCLUDING POSTPONED PROJECTS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	STORMWATER LEVY RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
IN261188	<p>Aboriginal Artwork - Seek Grant Funding The project seeks to reinstate a mural that was removed as part of the rebuilding of a wall that had become unstable. The project aims to work with Aboriginal residents, workers and students to develop an artwork to acknowledge the strong ties the Aboriginal community has to Bonnyrigg. Aligns with priorities to enhance neighbourhoods with mural.</p> <p>Note: Council will seek grant opportunities for this project. Year 1 of a 3 year project.</p>	15,000	-	(15,000)	-	-	No grant funding opportunities have been identified. Therefore, it is proposed to postpone this project and its budget of \$15,000 from Grant funds to the Draft 2026-2027 Operational Plan.
MPBAR2690	<p>Leisure Centres - Shower and bathroom toilet renewals Installation of partitions with doors in showers and change rooms (Fairfield Leisure, Cabramatta Leisure, and Prariewood Leisure Centres) and renewal of partitions to accommodate ambulant access in the toilets.</p>	150,000	(150,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$150,000 from General fund into the Draft 2026-2027 Operational Plan.
MPCFR2606	<p>Wide Park/Davenish Reserve Car Park Replacement of kerbs (20m), repair median and concrete joints, joint sealing and reline marking.</p>	35,000	(35,000)	-	-	-	Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project and the allocated budget of \$35,000 from General fund into the Draft 2026-2027 Operational Plan.
MPVDR2371	<p>Drainage Renewal King Park Detention Basin, Outlet Control Structure Repairs to concrete segmental retaining crib wall and box culvert.</p>	150,000	(150,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$150,000 from General fund into the Draft 2026-2027 Operational Plan.
MPFRP2688	<p>Footpath Renewal The Crescent Road Both sides from The Crescent to cul-de-sac (30m)</p>	32,200	(32,200)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$32,200 from General fund into the Draft 2026-2027 Operational Plan.
MPFRP2604	<p>Footpath Renewal Cabramatta Road West Right side from Elizabeth Drive to Tallington Parade (50m)</p>	19,500	(19,500)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$19,500 from General fund into the Draft 2026-2027 Operational Plan.
MPFRP2605	<p>Footpath Renewal Humphries Road Right side from Cabramatta Road to Saleech Place (40m)</p>	15,600	(15,600)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600 from General fund into the Draft 2026-2027 Operational Plan.
MPFRP2606	<p>Footpath Renewal Elizabeth Drive Right side from Cabramatta Road to Montgomery Road (40m)</p>	15,600	(15,600)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600 from General fund into the Draft 2026-2027 Operational Plan.

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 5 – BUDGET ADJUSTMENTS – PRIORITISATION REVIEW INCLUDING POSTPONED PROJECTS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	STORMWATER LEVY RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
MPFRP2608	Footpath Renewal Gambler Street Both sides from Mulligan Street to Garnet Street (100m)	30,000	(30,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$30,000 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2628	Footpath Renewal Fitzgerald Avenue Both sides from Smithfield Road to Smithfield Road (200m)	18,750	(18,750)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$18,750 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2639	Footpath Renewal Mimosa Road Both sides from Smithfield Road to Powhatan Road (220m)	12,000	(12,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$12,000 from General fund into the Draft 2026–2027 Operational Plan.
MPFRP2643	Footpath Renewal Prairie Vale Road Both sides from Polding Street to Restwell Road (40m)	15,600	(15,600)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$15,600 from General fund into the Draft 2026–2027 Operational Plan.
MPKG2667	Kerb and Gutter Renewal Hassall Street Left side from House Number 122 to Widemere Road (25m)	14,625	(14,625)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$14,625 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2611	New Footpath Construction First Avenue Left side from Caroola Street to First Lane (102m)	21,000	(21,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2612	New Footpath Construction Caroola Street Right side from First Avenue to West Street (92m)	20,000	(20,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$20,000 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2613	New Footpath Construction Hedges Street Right side from Polding Street North to Loscoe Street (100m)	21,000	(21,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000 from General fund into the Draft 2026–2027 Operational Plan.
MPNF2616	New Footpath Construction Fitzgerald Avenue Right side from Smithfield Road to House Number 16 (115m)	24,000	(24,000)	-	-	-	Project has been delayed due to contractor scheduling constraints. It is therefore proposed to defer the project and the allocated budget of \$24,000 from General fund into the Draft 2026–2027 Operational Plan.

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 5 – BUDGET ADJUSTMENTS – PRIORITISATION REVIEW INCLUDING POSTPONED PROJECTS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	STORMWATER LEVY RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
MPNF2617	New Footpath Construction Moorina Close Right side from Ryder Road to Cul-De-Sac (100m)	21,000	(21,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$21,000 from General fund into the Draft 2026-2027 Operational Plan.
MPNF2618	New Footpath Construction Smithfield Road Left side from House Number 672 to Fitzgerald Avenue (45m)	14,300	(14,300)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$14,300 from General fund into the Draft 2026-2027 Operational Plan.
MPNF2621	New Footpath Construction Donato Street Right side from Oxford Street to Cul-De-Sac (92m)	19,000	(19,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$19,000 from General fund into the Draft 2026-2027 Operational Plan.
MPPRR2641	Roads and Transport Renewal Hamilton Road From Scarie Street to Cambridge Street Repair pavement failures and resurfacing with hot mix asphalt (450m)	255,000	(247,876)	-	-	7,124	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$247,876 from General fund into the Draft 2026-2027 Operational Plan.
MPPRR2687	Roads and Transport Renewal Moonee Crescent From Weerona Road to Rhye Place Repair pavement failures and resurfacing with hot mix asphalt (205m)	130,000	(130,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$130,000 from General fund into the Draft 2026-2027 Operational Plan.
MPPRR2688	Roads and Transport Renewal King Road From Polding Street To Smithfield Road Kerb and gutter replacement, repair pavement failures, mill and Re-sheeting (433m)	270,000	(270,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$270,000 from General fund into the Draft 2026-2027 Operational Plan.
MPPRR2689	Roads and Transport Renewal Robnury Street From Markovina Street To Swan Road Provide sub soil drainage, repair pavement failures and resurfacing with hot mix asphalt (315m)	350,965	(350,965)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$350,965 from General fund into the Draft 2026-2027 Operational Plan.
MPSFR2606	Street Furniture Renewal The Crescent Next to the Railway Station pedestrian crossing, Fairfield Replace faulty Big Belly Bin with standard bin.	4,000	(4,000)	-	-	-	Project has been delayed due to supply issues, with the standard bin enclosure specified for Fairfield CBD no longer in production. It is therefore proposed to defer the project and the allocated budget of \$4,000 from General fund into the Draft 2026-2027 Operational Plan.
MPSL2601	Street Light Upgrade Upgrade of street lights at various locations after investigation warrants	165,960	(165,960)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$165,960 from General fund into the Draft 2026-2027 Operational Plan.

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 5 – BUDGET ADJUSTMENTS – PRIORITISATION REVIEW INCLUDING POSTPONED PROJECTS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	STORMWATER LEVY RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
MPSLP2627	Basin telemetry system Maintenance of existing water depth gauges and installation of new gauge in Hassall Street Detention Basin, Wetherill Park.	10,000	-	-	(10,000)	-	Project delayed due to resourcing constraints. Therefore, it is proposed to postpone this project and its budget of \$10,000 from Stormwater Levy Reserve into the Draft 2026-2027 Operational Plan.
MPTFR2603	Traffic Facilities Renewal John Street, Raised Pedestrian Crossing between Hill Street and Park Road (near Shop 76) Replace pedestrian crossing with concrete and strengthening of road pavement approaches	40,000	(40,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$40,000 from General Fund into the Draft 2026-2027 Operational Plan.
MPTFR2604	Traffic Facilities Renewal John Street, Raised Pedestrian Crossing between Park Road and Cabramatta Road (outside Commonwealth Bank) Replace pedestrian crossing with concrete and strengthening of road pavement approaches	45,000	(45,000)	-	-	-	Due to increased project costs associated with the fuel crisis, an internal review and reassessment of asset conditions and priorities was undertaken, which has adjusted the delivery timelines for a number of projects. It is therefore proposed to defer this project and allocate the budget of \$45,000 from General Fund into the Draft 2026-2027 Operational Plan.
Totals		1,935,000	(1,902,876)	(15,000)	(10,000)	7,124	

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QUARTERLY BUDGET REVIEW STATEMENT



TABLE 6: PROJECT BUDGET ADJUSTMENTS – ALREADY ADOPTED BY COUNCIL

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET (\$)	GENERAL (\$)	GRANT (\$)	TOWN CENTRE RESERVE (\$)	TOTAL (\$)	REPORT COMMENTS
SP26416-1	NSW Weeds Action Program Inspect priority weeds on Council and Crown land, and private rural properties to educate landholders as well as controlling priority weeds along Fairfield City's creeklines <i>Year 3 of a 6 year program</i>	82,000	-	40,350	-	122,350	It was adopted at the February 2026 Council Meeting. Services Committee, Item 3, to accept \$40,350 from the NSW Government's Department of Primary Industries and Regional Development Weeds Action Program.
IN261073	Public Domain - Public Art Decal Utility Infrastructure Art wraps on public utilities.	25,000	-	-	7,560	32,560	It was adopted at the March 2026 Council Meeting. Outcomes Committee, Item 17, that an additional budget of \$7,560 be allocated from the Town Centre Reserve. Project delayed as it requires approval by Endeavour Energy to proceed.
IN261228	Boat Ramps and Access Maintenance Undertake maintenance works to boat ramps, pontoons and wharf infrastructure at Bradbury Wharf, Floyd Bay and Shearer Park. <i>Year 1 of a year 2 project</i>	-	-	53,870	-	53,870	It was adopted at the February 2026 Council Meeting. Services Committee, Item 6, to introduce a new project and accept grant funding of \$53,870 from Transport for NSW under their Boating Infrastructure Maintenance Grants program, for the maintenance of boating infrastructure in Fairfield City.
IN261229	Cooler Streets in Fairfield City Street Tree Planting in 11 priority suburbs including: Bonnyrigg, Cabramatta, Canley Vale, Edensor Park, Fairfield, Fairfield Heights, Greenfield Park, Princeswood, Smithfield, Wakeley and Wetherill Park. <i>Year 1 of a 2 year project</i>	-	-	70,971	-	70,971	It was adopted at the February 2026 Council Meeting. Services Committee, Item 1, to introduce a new project and accept grant funding of \$70,970.90 from the NSW Department of Planning, Housing and Infrastructure as part of their Greening our City Grant Program for street tree planting in priority suburbs in Fairfield City.
IN261233	Illegal Dumping Baseline Data Create a consistent illegal dumping database to establish a clear baseline to improve reporting, guide enforcement and support cleaner, safer public spaces for the community. This includes identifying hotspots, waste types and patterns, align data with RIDonline, and outline brief prevention strategies. <i>Year 1 of a 2 Year Project</i>	-	-	5,000	-	5,000	It was adopted at the March 2026 Council Meeting. Services Committee, Item 43, to introduce a new project and accept \$20,000 in Grant funding from the NSW Environment Protection Authority to establish an Illegal Dumping Dataset for Fairfield City. It is proposed to split this project into Year 1 with a budget of \$5,000 in Grant funds in 2025-2026, and Year 2 with a budget of \$15,000 in Grant funds in the Draft 2026-2027 Operational Plan.
IN261134	National Tree Planting Day Host National Tree Day activities in Fairfield City by planting 10,000 native indigenous trees and adequate maintenance of the National Tree Day revegetation sites. <i>Note: Council will apply for grant funding</i>	25,039	(11,039)	33,148	-	47,148	It was adopted at the February 2026 Council Meeting. Services Committee, Item 2 to accept grant funding of \$33,148.50 from the NSW Department of Planning, Housing and Infrastructure for the Greening Our City: National Tree Day program and return \$11,039 to General Fund.
MPBP2601	Black Spot Program Intersection of Avoca Road and Rosedale Street, Wakeley Installation of pedestrian refuge island, signage and line marking and lighting upgrade.	80,000	-	33,000	-	113,000	It was adopted at the February 2026 Council Meeting. Services Committee, Item 5, to accept grant funding of \$113,000 from the Australian Government Black Spot Program. As this was higher than anticipated, budget is to be increased by \$33,000 in Grant funds.
MPBP2603	Black Spot Program Davis Road at its intersection with the T-way, Wetherill Park Lighting assessment and upgrade.	150,000	-	149,000	-	299,000	It was adopted at the February 2026 Council Meeting. Services Committee, Item 5, to accept \$299,000 in grant funding from the Australian Government Black Spot Program. As this was higher than anticipated, budget is to be increased by \$149,000 in Grant funds.
Showground and Golf Course Service Budget	Showground Management	-	3,000	-	-	3,000	It was adopted at the March 2026 Council Meeting. Services Supplementary Report, Item 45, to add \$3,000 from General Fund into the Fairfield Showground service budget for the sponsorship of the 2026 Fowler Future Pathways Day.
Totals		362,039	(8,039)	385,339	7,560	796,899	

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TABLE 7: SERVICE BUDGET ADJUSTMENTS – BUDGET CORRECTIONS AND ALIGNMENT

PROJECT ID	SERVICE DESCRIPTION	INCOME ADJUSTMENT (\$)	EXPENSE ADJUSTMENT (\$)	REPORT COMMENTS
Service Budget	Receipt of Section 7.12 Developer Contributions	21,500,000	-	Receipt of unbudgeted Developer Contributions for significant commercial works.

QUARTERLY BUDGET REVIEW STATEMENT

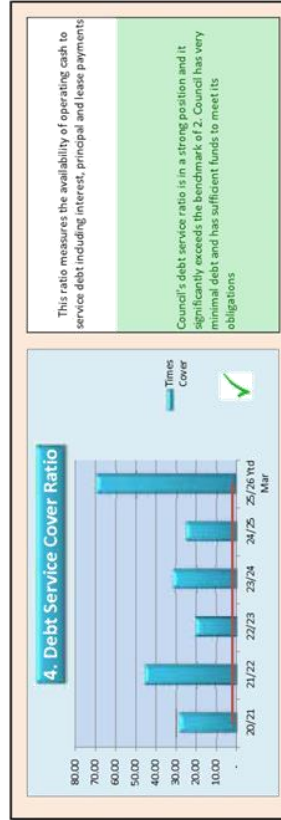
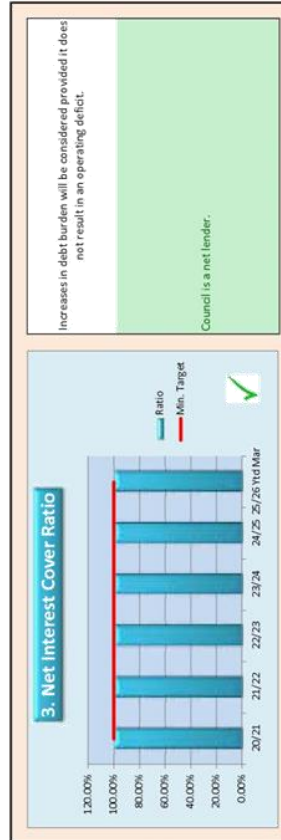
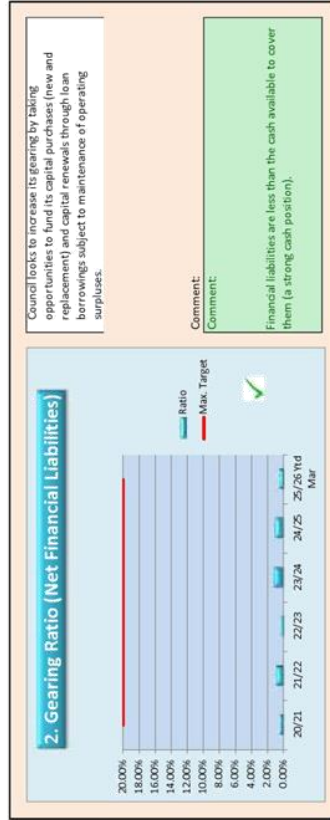
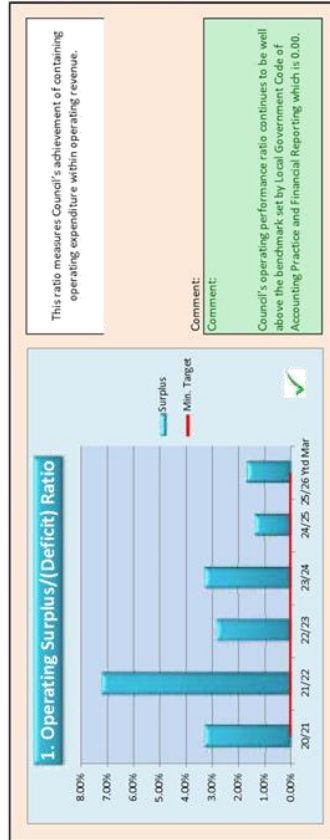
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Item 8. Key Performance Indicators Budget review

The Office of Local Government (OLG) has removed Key Performance Indicators from Council's audited financial statements. However, in the absence of the OLG providing alternative financial benchmarks, Council continues to include the ratios in its reporting as an important measure of financial sustainability.

Key financial indicators and principles were adopted in the Long-Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets.





QUARTERLY BUDGET REVIEW STATEMENT

<p>5. Infrastructure Asset Renew/Replace</p> <p>Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.</p> <p>The ratio indicates that Council's renewal rate is below target against the benchmark of 100% set by the Local Government Code of Accounting Practice and Financial Reporting. This indicates that council is currently not funding adequately in asset maintenance to minimise the infrastructure maintenance backlog however, traditionally there is an upsurge in capital projects in the latter part of the year with the benchmark expected to be achieved during the term of the Delivery Program.</p>	<p>6. Unrestricted Current Ratio</p> <p>Council must maintain sufficient liquid assets to pay its commitments when due and payable.</p> <p>Council's unrestricted current ratio is 1.54 compared to the benchmark set by Local Government Code of Accounting Practice and Financial Reporting which is 1.50. Council has consistently maintained this ratio above the benchmark and has sufficient liquid funds to meet its obligations.</p>
<p>7. Asset Maintenance Required</p> <p>Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets</p> <p>Council's asset maintenance ratio is 50.1% which is below the benchmark set by Local Government Code of Accounting Practice and Financial Reporting of 100%. This indicates that council is funding adequately in asset maintenance to minimise any infrastructure maintenance backlog. Traditionally there is an increase in works in the last quarter of the financial year so it is expected that the benchmark will be achieved for the full financial year, as has been the case in prior years.</p>	<p>8. Outstanding Rates, Charges & Fees</p> <p>Compares the outstanding rates, charges and fees against total rates charges and fees annual income</p> <p>Outstanding rates, charges and fees are 6.37% which is higher than the benchmark set by Local Government Code of Accounting Practice and Financial Reporting of 5.00%. The result is impacted by the rising cost of living and the financial challenges faced by many ratepayers. There has been a slight deterioration in the ratio compared to prior years due to challenging business conditions but this is being proactively managed. Council has consistently maintained this ratio within the benchmark which shows that debt management processes are working well.</p>
<p>9. Other Debtors Outstanding</p> <p>Compares the outstanding Other Debtors against total invoices related</p> <p>Outstanding Other Debtors of 3.3% is below the benchmark set by Local Government Code of Accounting Practice of 10%. The ratio as at March 2025 shows an improvement compared to the same period last year (4.43%) and is still well within the GLG benchmarks. Overdue debtors are being continually monitored and investigated.</p>	<p>Overall, the ratios point to strong results for Council, which is the product of operating surplus' and a strong cash position. Council continues to invest in its assets by prioritising and ensuring maintenance is maintained to at least the minimal requirements, and ensuring the level achieves and enhances the useful life of the assets.</p>



Item 9. Contracts and Other Expenses Budget Review

9 a. Contracts Budget Review

The Contracts Budget Review identifies contracts entered into by Council in excess of \$50,000 for the quarter ended 31 March 2026, which are not from Councils Preferred Supplier List. The purpose of this report is to make Councillors aware of other material contracts entered into by Council.

It is noted that there have not been any purchase orders greater than \$50,000 for the quarter ended March 2026 that do not comply with this policy framework.

9 b. Complying contracts with vendors not sourced through tender.

The Local Government Act stipulates circumstances where contracts greater than \$250,000 are not required to comply with the legislated tendering requirements (contracts established under Local Government Procurement and Procurement Australia agreements). Council utilises contracts from these sources where appropriate. For transparency, detailed below are those contracts established in this manner (with expenditure exceeding \$250,000) for the quarter ended 31 March 2026:

Supplier	Description of Services	Contract Type for LGP and Procurement Australia only including Identifying Contract No	Total cost including GST
BUCHER MUNICIPAL PTY LTD	Heavy Fleet	Trucks, Specialised Trucks, Bodies & Trailers NPN123	543,092.91
DATA#3 LIMITED	ICT - Software Licensing	IT&C Products, Services & Consulting (LGP115-2)	132,991.93
FINDSTAFF PTY LTD	Temporary Labour	HR – Perm, Temp Placements & Services (LGP808-4)	86,851.00
MAXI-TANKERS PTY LTD	Fuel	Bulk Fuel, Fuel Card, Oil, Lubes (NPN117-2)	384,797.60
ORIGIN ENERGY LPG LIMITED	Utilities - Gas	NSW State Govt Contract - Retail Supply of Natural Gas Contract C4000	173,778.42
PETER WARREN AUTOMOTIVE PTY LTD	Motor Vehicle	NSW State Govt Contract SCM0653	72,768.30
SULO MGB AUSTRALIA PTY LTD	Garbage Bins	LGP Bins (MGBs) + Waste Prods & Servs (NPN111-3)	141,617.96
Total			\$1,535,898.11

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9 c. Procurement Policy Exemptions

The following services were procured under the provisions of Council's Procurement Policy Exemption Rules for the quarter ended 31 March 2026.

Supplier	Description of Services	Total Cost Including GST
ASI SOLUTIONS	ICT Software Licensing & Support	88,906.40
PROGRESSIVE RISK MANAGEMENT PTY LTD	Consultancy Services	81,620.00
Total		\$170,526.40

QUARTERLY BUDGET REVIEW STATEMENT



9 d. Other Expenses Budget Review

For information purposes, listed below is year-to-date expenditure for Consultancies and Legal Fees.

Legal fees in relation to debt recovery and consultancy costs for delivery of training are excluded from the Legal Fees and Consultancy costs shown below.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision-making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 31 March, 2026		
Consultancy and Legal Expenses		
	Expenditure YTD \$	Budgeted (Y/N)
Expense		
Consultancies	\$500,309	Y
Legal Fees	\$717,565	Y

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QUARTERLY BUDGET REVIEW STATEMENT

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed due to competing works scheduled which is already at capacity to deliver all the works required					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPLTM2601	Local Area and Traffic Management	Local Area and Traffic Management Program Avenel Street, Canley Vale Installation of two raised thresholds.	Traffic and Transport	190,000	25%
MPRR24122**	Roads and Transport	Railway Parade - Construction - From Bartley Street to Pevensey Street Repair pavement failures and resurfacing with hot mix asphalt (170m) <i>Year 2 of a 2 year project</i>	Strategic Asset Management - Civil and Built	144,417	10%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed due to complex design, scope and approvals process					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
IN261073	Project	Public Domain - Public Art Decal Utility Infrastructure Art wraps on public utilities.	Place Management	25,000	25%
IN261192	Project	Fairfield Showground Exhibition Hall - Design Develop design for the upgrade and refurbish the exhibition hall including a new kitchen, toilets, floorings, doors, shutters and outdoor entertainment area.	Major Projects	10,000	10%
IN26970	Project	Rural Fire Service - Investigation/Scope Improvements to the RFS facility to accommodate plant, equipment, and volunteers.	Emergency Management	12,500	5%
MPBAR2625	Building and Facilities Renewal	Administration centre fire addressable detectors and corrective actions arising from AFSS inspections. (Stage 1) Renewal of fire safety components. Wiring for addressable fire detectors in the Administration Centre and corrective actions that arise from AFSS inspections.	Strategic Asset Management - Civil and Built	118,566	15%
MPFMP2421	Flood Mitigation Program	Flood Detention Basin, Bosnjak Park Upstream Complete Dam Risk Report.	Catchment Planning	100,000	5%
MPICT2526	Information and Communication Technology Renewal	Integration into Land Register from Objective and Authority Integration of Council's property management system into register for sale of land, as required by NSW Government.	Information and Communication Technology	2,100	0%
MPICT2526*	Information and Communication Technology Renewal	Integration into Land Register from Objective and Authority Integration of Council's property management system into register for sale of land, as required by NSW Government.	Information and Communication Technology	2,100	0%
MPLTM2414	Local Area and Traffic Management	Mimosa Road Intersection Mimosa Road and Quarry Road, Bossley Park Investigating options of traffic signals.	Traffic and Transport	104,543	60%
MPLTM2415	Local Area and Traffic Management	Humphries Road Intersection Humphries Road and Cabramatta Road, Bossley Park Investigating traffic conditions in line with Traffic Control Safety Plan.	Traffic and Transport	25,248	60%
MPOSR2613	Open Space Asset Renewal	Bold Park – Construction Remediation of Bold Park and renewal of playground equipment	Major Projects	400,000	20%
MPSLP2616	Stormwater Levy Program	GPT renewal Renewal of existing gross pollutant traps identified in an audit report. This year, works will be delivered at St Johns Park.	Catchment Planning	50,000	5%
MPTCI2601	Town Centre Improvement Program	Minor Town Centres Improvements - Parks Place Upgrade of Horsley Park Town Centre Signs	Place Management	83,000	25%
MPTCI2602	Town Centre Improvement Program	Minor Town Centres Improvements - Fairfield Place Upgrade of Fairfield Heights Town Centre Signs	Place Management	83,000	40%
SP24760	Project	Avenel Park – Construction Construction of a sports/exercise playground at Avenel Park, which includes a pump track, ninja obstacle, walking and sprint tracks as well as exercise equipment, park fencing, and remediation works.	Major Projects	321,261	90%
MPPAM2601	Pedestrian Access and Mobility Plan	Pedestrian Access and Mobility Plan Program Maud Street south of Kalora Avenue, Fairfield West Kerb extension to shorten crossing distance and footpath construction.	Traffic and Transport	110,000	50%
MPCCTV2603	CCTV Camera Renewal	CCTV for Wetherill Park Library Install 8 CCTV cameras throughout Wetherill Park Library (4 to 6), at the main door, and external to building, for the safety of visitors and residents.	Information and Communication Technology	37,000	5%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed due to resource constraints and competing priorities					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
IN23890*	Project	Sustainable Resource Centre Expansion - Stage 3 Expand the boundary to the east to accommodate stockpiled material. <i>Year 2 of a 2 year project</i>	Sustainable Resource Centre	300,000	95%
IN261173	Project	Remote Monitoring for Flood Events – Devices Provide LOWAN devices to monitor creek depths at 4 key locations across the city.	Emergency Management	20,000	25%
MPICT2505	Information and Communication Technology Renewal	Mayor's Crime Prevention Committee - Mobile CCTV Cameras Relocate mobile CCTV cameras to identified hot spots as approved by the Mayor's Crime Prevention Committee.	Information and Communication Technology	15,000	20%
MPICT2619	Information and Communication Technology Renewal	Network Access - Update Implement network access control platform to unify network access and add security layer to network device access	Information and Communication Technology	80,000	25%
MPLTM2603	Local Area and Traffic Management	Horton Street Mount Pritchard Installation of a watts profile road hump to assist in the reduction of speeding.	Traffic and Transport	71,540	25%
MPPAM2501*	Pedestrian Access and Mobility Plan	Sweethaven Road Completing the 1.2m-wide footpath on the eastern side of Sweethaven Road, extending from 8A Sweethaven Road to Edensor Road. <i>Year 2 of a 2 year project</i>	Traffic and Transport	110,000	20%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed due to lengthy procurement process					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
IN261013	Project	Concept Design of Sustainable Resource Centre (Master Plan) Develop a Master Plan with concept design to develop the Sustainable Resource Centre.	Sustainable Resource Centre	100,000	40%
IN261119	Project	Special Entertainment Precincts - Canley Heights and Canley Vale Deliver two Special Entertainment Precincts - one in Canley Heights and one in Canley Vale. They will be interconnected by a weekend TukTuk system, as well as relocating mobile parklets.	Economic Development	200,000	90%
MPBAR26101	Building and Facilities Renewal	Whitlam Library Annual HVAC renewals for Whitlam Library boilers.	Infrastructure Construction and Maintenance	74,000	30%
MPSPER2601	Plant and Equipment Replacement	Sustainable Resource Centre Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use construction activities.	Fleet and Stores Management	-	5%
MPWPER2601	Plant and Equipment Replacement	Waste Plant and Equipment Replacement of plant and equipment that is used for the residential waste management service.	Fleet and Stores Management	205,000	50%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed due to timing difference					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPBP2601	Black Spot Program	Black Spot Program Intersection of Avoca Road and Rosedale Street, Wakeley Installation of pedestrian refuge island, signage and line marking and lighting upgrade	Traffic and Transport	80,000	0%
MPBP2603	Black Spot Program	Black Spot Program Davis Road at its intersection with the T-way, Wetherill Park Lighting assessment and upgrade.	Traffic and Transport	150,000	0%
MPOSA2602	Open Space Land Acquisition and Embellishment	Open Space Property Demolition Demolish properties on acquired land ready for open space.	Property Strategy and Services	550,000	25%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project delayed – Other					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPFMP2548*	Flood Mitigation Program	Drainage Investigation and Design Design flood mitigation improvements between detention Basin W3 and Basin C at Greenfield Park. <i>Year 2 of a 2 year project</i>	Catchment Planning	340,000	60%
MPRR2666	Roads and Transport	St Johns Road From Sackville Street to Adolphus Street Repair pavement failures and resurfacing with hot mix asphalt (190m)	Strategic Asset Management - Civil and Built	130,000	5%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project progressing - With potential outstanding invoices					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
IN251025	Project	Water Bore - Fairfield Showground Alternate Water Supply Construct alternate water supply access with bore and base, pump and control, metering, and head works.	Showground and Golf Course	160,000	50%
IN251032	Project	Golf Course Master Plan - Stage 1 Develop a Golf Course Master Plan.	Showground and Golf Course	-	75%
IN251186	Project	Fairfield Leisure Centre Master Plan Finalise the Fairfield Leisure Centre Master Plan.	Leisure Centres	-	70%
IN261030	Project	Intercom at Early Learning Centres Install intercoms at Early Learning Centres, Family Day Care administration centre and Fairstart Early Intervention Centre (10 services) across Fairfield City to ensure child safety standards.	Children and Family Services	40,500	20%
IN261080	Project	Fairfield City Centre Upgrade - Kenyon Street Pavement Upgrade from Fruitland to Downey Lane Kenyon Street pavement works - From Fruitland to Downey Lane	Major Projects	70,000	50%
IN261082-1	Project	King Park Install new seating for public spectators, fitness equipment, solar lighting, water station, dugout station, dog park slab / storage and extension to the dog park.	Strategic Asset Management - Open Space	400,000	70%
MPBAR2601	Building and Facilities Renewal	Bonnyrigg Early Learning Centre Renewal of fencing (80m) and re-lining sewer pipe in the building.	Strategic Asset Management - Civil and Built	65,600	75%
MPBAR2602	Building and Facilities Renewal	Canley Vale Early Learning Centre Renewal of colourbond fencing and internal painting works.	Strategic Asset Management - Civil and Built	50,000	60%
MPBAR2603	Building and Facilities Renewal	Hughes Street Carpark Rectification of minor rust, spalling and efflorescence throughout carpark.	Strategic Asset Management - Civil and Built	50,000	25%
MPBAR2605	Building and Facilities Renewal	Showgrounds Parklands Renewal of internal non-slip stair tiling 120m2 (outside of showground's Parklands Office) and tactile strips.	Strategic Asset Management - Civil and Built	80,000	55%
MPBAR2606	Building and Facilities Renewal	Cabravale Leisure Centre Renewal of carpet (250m2) in the training rooms, meeting rooms, consultation rooms (x 3), consultation common area and gym entry area.	Strategic Asset Management - Civil and Built	78,500	60%
MPBAR26100	Building and Facilities Renewal	Annual Fire Renewals Annual fire renewals for various sites	Infrastructure Construction and Maintenance	70,000	75%
MPBAR26105	Building and Facilities Renewal	SES Generator and Electrical Cabling Renewal of the aged power generator and electrical cabling works	Infrastructure Construction and Maintenance	20,134	20%
MPBAR2612	Building and Facilities Renewal	Cabramatta War Memorial Bandstand Address minor repairs as required.	Strategic Asset Management - Civil and Built	35,000	95%
MPBAR2627	Building and Facilities Renewal	Forward Planning Budget Various condition audits, structural and architectural planning for renewal program roll out. (Electrical RCD Board Condition Assessment, roofing design for Fairfield golf course toilet block and Administration Centre accessible bathroom designs.)	Strategic Asset Management - Civil and Built	70,000	45%
MPBAR2629	Building and Facilities Renewal	Fairfield Library Renewal of roof safety ladder and lift control panel replacement.	Strategic Asset Management - Civil and Built	111,000	40%
MPBAR2699	Building and Facilities Renewal	32-36 Harris Street, Fairfield Roof and Facade leak	Infrastructure Construction and Maintenance	37,596	25%
MPBP2611	Black Spot Program	Urgent Road Safety Works Implement city wide urgent safety works.	Traffic and Transport	50,000	75%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project progressing - With potential outstanding invoices					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPBST2601	New Bus Stop	New Bus Stops Construction of concrete pads and tactile indicator at various bus stops to meet DDA requirements.	Strategic Asset Management - Civil and Built	100,000	5%
MPCCTV2601	CCTV Camera Renewal	CCTV Camera Renewal Renew CCTV throughout Fairfield LGA.	Information and Communication Technology	70,000	90%
MPCCTV2603	CCTV Camera Renewal	CCTV for Wetherill Park Library Install 8 CCTV cameras throughout Wetherill Park Library (4 to 6), at the main door, and external to building, for the safety of visitors and residents.	Information and Communication Technology	37,000	5%
MPCPR2605	Car Park Renewal	Endeavour Sports Reserve near Baragoola Street Car Park Rebuild the base and resurface with hot mix asphalt overlay (1550m2).	Strategic Asset Management - Civil and Built	113,885	95%
MPEAF2301	Emergency Asset Failure	Severe Weather and Flood Recovery Program This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2022-2023 financial year.	Strategic Asset Management - Civil and Built	1,194,500	90%
MPEAF2601	Emergency Asset Failure	Emergency Asset Failure This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2025-2026 financial year.	Strategic Asset Management - Civil and Built	250,000	70%
MPESP2523	Existing Stormwater Management Program	Drainage Improvements - Gosse Place, Bonnyrigg Heights Installation of 80m of UPVC stormwater drainage pipe to reduce localised drainage problems.	Catchment Planning	80,000	5%
MPGR2601	Showground Renewal Program	Fairfield Golf Course Minor Equipment Replacement Upgrade of small equipment/plant at Fairfield Golf Course.	Showground and Golf Course	55,000	20%
MPICT2634	Information and Communication Technology Renewal	Purchase of New Devices Purchase of new IT devices for new starters and as required.	Information and Communication Technology	130,000	20%
MPKG2601	Kerb and Gutter Renewal	City Wide Renewal City Wide	Strategic Asset Management - Civil and Built	100,000	25%
MPKG2629	Kerb and Gutter Renewal	Railway Parade Both sides from Laneway (Vale Court) to Bridge (250m)	Strategic Asset Management - Civil and Built	130,000	5%
MPKG2655	Kerb and Gutter Renewal	Marlborough Street Both sides from Brenan Street to Lang Street (25m)	Strategic Asset Management - Civil and Built	11,250	5%
MPKG2656	Kerb and Gutter Renewal	Rhondda Street Both sides from Chifley Street to Shamrock Street (100m)	Strategic Asset Management - Civil and Built	53,500	5%
MPKG2657	Kerb and Gutter Renewal	Dublin Street Including Roundabout the Intersection of Chifley Street Both sides From Eyre Street to Chifley Street (100m)	Strategic Asset Management - Civil and Built	52,000	5%
MPLPER2601	Leisure Centres, Pool and Plant Equipment Renewal	Cabravale Leisure Centre - Pool and Plant Equipment Renewal Upgrade pool and plant equipment to operate the aquatic services at Council's Cabravale Leisure Centre.	Leisure Centres	50,000	30%
MPLPER2602	Leisure Centres, Pool and Plant Equipment Renewal	Fairfield Leisure Centre - Pool and Plant Equipment Renewal Upgrade pool and plant equipment to operate the aquatic services at Council's Fairfield Leisure Centre.	Leisure Centres	50,000	70%
MPLPER2603	Leisure Centres, Pool and Plant Equipment Renewal	Prairiewood Leisure Centre - Pool and Plant Equipment Renewal Upgrade pool and plant equipment to operate the aquatic services at Council's Prairiewood Leisure Centre.	Leisure Centres	60,000	55%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project progressing - With potential outstanding invoices					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPLTM2602	Local Area and Traffic Management	Renewal of Signs and Lines City wide renewal of signs and lines.	Traffic and Transport	551,000	50%
MPLTM2604	Local Area and Traffic Management	Traffic Investigations City wide traffic investigations conducted as required.	Traffic and Transport	25,000	75%
MPOSR2601	Open Space Asset Renewal	Heysen Park Playground Equipment, Rubber Softfall, Access Gate, Steel Bollard, Steel Fence Renewal and Basketball Hoop.	Strategic Asset Management - Open Space	200,000	90%
MPOSR2602	Open Space Asset Renewal	Province Park Renew access gate and bollards/sandstone logs.	Strategic Asset Management - Open Space	8,550	95%
MPOSR2605	Open Space Asset Renewal	Kinghorne Park Playground Equipment, Steel Bollard, Rubber Softfall Replacement	Strategic Asset Management - Open Space	197,000	20%
MPOSR2607	Open Space Asset Renewal	Allambie Park Renew irrigation tank and pump, park name sign, steel fence, goal post renewal.	Strategic Asset Management - Open Space	150,000	95%
MPOSR2608	Open Space Asset Renewal	Powhatan Park Installation of 30-metre steel lighting poles with new footings, fitted with LED light fixtures.	Strategic Asset Management - Open Space	250,000	65%
MPOSR2611	Open Space Asset Renewal	King Park Sportsfield lighting and alloy bench renewal.	Strategic Asset Management - Open Space	300,000	65%
MPOSR2612	Open Space Asset Renewal	Unplanned Asset Renewal and Forward Planning Unplanned Renewal of Various Assets and Forward Planning Open space infrastructure renewal to enable investigations and concept plans to be developed for projects and assist with grant funding applications	Strategic Asset Management - Open Space	100,000	2%
MPRBR2605	Road Bridge Renewal	Chandos Road (Ferrers Road) Pipe Culvert To replace damaged road safety barrier	Strategic Asset Management - Civil and Built	5,000	5%
MPRR2631	Roads and Transport	Salisbury Street From Wyong Street to Derria Street Repair pavement failures and resurfacing with hot mix asphalt (80m)	Strategic Asset Management - Civil and Built	71,942	75%
MPRR2634	Roads and Transport	Pavement Investigations 2025-2026 Investigations for Road Renewal Program 2025-2026 and design requiring projects.	Strategic Asset Management - Civil and Built	100,000	10%
MPRR2635	Roads and Transport	Unplanned Heavy Patching Works City Wide unplanned heavy patching works.	Strategic Asset Management - Civil and Built	150,000	90%
MPRR2643	Roads and Transport	Maud Street and Baragoola Street From Thorney Road to Kambala Crescent Repair pavement failures and resurfacing with hot mix asphalt (265m)	Strategic Asset Management - Civil and Built	242,164	95%
MPRR2653	Roads and Transport	The Horsley Drive from Justin Street to O'Connell Street Repair pavement failures where required in multiple locations and re line marking (910m)	Strategic Asset Management - Civil and Built	167,500	50%
MPRR2665	Roads and Transport	Fairfield Street from Mandarin Street to Matthews Street Provide sub soil drainage system, repair pavement failures and resurfacing with hot mix asphalt and re line marking (480m).	Strategic Asset Management - Civil and Built	620,382	50%
MPRRP2625	Roads and Transport	Cumberland Street Including Roundabout at Bridge Street Including Approach from Cabramatta Road West to Boundary Lane Provide subsoil drainage system, repair pavement failures and resurfacing with hot mix asphalt (272m).	Strategic Asset Management - Civil and Built	324,550	50%
MPRRP2640	Roads and Transport	Hamersley Street From Cambewarra Road to Atherton Street Repair pavement failures and resurfacing with hot mix asphalt (227m)	Strategic Asset Management - Civil and Built	170,000	75%

Preliminary Carry Forward Projects and Major Programs

ATTACHMENT B

Project progressing - With potential outstanding invoices					
Project ID	Type	Project Description	Service	Budget (\$)	Percent Complete
MPUR2672	Roads and Transport	Restoration Works - City Wide Permanent restoration works in various locations across the city.	Strategic Asset Management - Civil and Built	332,793	75%
MPSFR2602	Street Furniture Renewal	Corner of Cabramatta Road West and John Street Intersection Replacement damaged Bollards - (03 Nos)	Strategic Asset Management - Civil and Built	5,000	5%
MPSFR2603	Street Furniture Renewal	City Wide Unplanned Fence and Road Safety Barrier Renewal Works	Strategic Asset Management - Civil and Built	21,000	90%
MPSLP2607	Stormwater Levy Program	Minor stormwater works Design and construction of works to reduce minor stormwater drainage issues and improve water quality in response to issues and opportunities throughout the year.	Catchment Planning	120,000	75%
MPSR2601	Showground Renewal Program	Fairfield Showground Minor Equipment Replacement Upgrade of small equipment/plant at Fairfield Showground for the sporting field zones, event arena, amenities building and Pavilion, such as goal posts, nets, flags, scorers, ice baths and small equipment.	Showground and Golf Course	50,000	15%
MPTCI2603	Town Centre Improvement Program	Minor Town Centres Improvements Cabravale Place - replace street tree, upgrade street furniture and repair pavement of Villawood Town Centre.	Place Management	84,000	25%
MPTCM2601	Town Centre Improvement Program	Town Centre Minor Renewal Works Undertake minor renewal works in Town Centres across Fairfield City.	Strategic Asset Management - Open Space	100,000	75%
MPTFR2618	Traffic Facilities Renewal	Shakespeare Street, Rubber Cushions and Islands between Gower Close and Otway Close - Replace the damaged speed hump near House number 61 and strengthen road pavement approaches.	Strategic Asset Management - Civil and Built	18,000	5%
MPWPER2501*	Plant and Equipment Replacement	Waste Service Plant Replacement Replacement of plant and equipment, including garbage and recycling trucks, used to collect community waste. <i>Year 2 of a 2 year project</i>	Fleet and Stores Management	559,400	50%

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OUTCOMES SUPPLEMENTARY REPORTS

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SUBJECT: Draft NSW Community Participation Plan Submission

FILE NUMBER: 26/11596

PREVIOUS ITEMS: 44 - Information Report - Draft State Wide Community Participation Plan - Outcomes Committee - 05 May 2026

REPORT BY: Elizabeth Workman, Senior Strategic Land Use Planner

RECOMMENDATION:

That the issues detailed in this report form the basis of a Council submission to the public exhibition of the draft NSW Community Participation Plan (Attachment A of the report), including the following:

- 1.1 Clarification is required on the “minimum/maximum” exhibition time limit requirements and the ability of Council to use discretion when notifying development applications considered to have higher impacts.
 - 1.2 Clarification is required regarding the use of some terminology such as “change of use” and “Council related development.”
 - 1.3 Council does not support proposed reductions in exhibition time limits for higher impact land uses such as registered clubs, function centres and places of worship from 21 days to 14 days.
 - 1.4 Council does not support the proposed exemption from notification and exhibition of applications for residential flat buildings, shop top housing and group homes.
 - 1.5 Minimum exhibition and notification requirements are required for new and amending state legislation and policy.
 - 1.6 Equitable participation in all planning decisions is essential in minimising long term land use conflicts and promoting social cohesion.
-

SUPPORTING DOCUMENTS:

AT-A ↓	Draft Community Participation Plan - April 2026	31 Pages
AT-B ↓	Community Participation Plan - Discussion Paper - April 2026	17 Pages

CITY PLAN

This report is linked to *Theme 2 Places and Infrastructure* in the Fairfield City Plan.

SUMMARY

The NSW State Government is exhibiting a draft statewide Community Participation Plan (CPP) (Attachment A) and supporting Discussion Paper (Attachment B) that are proposing changes to community participation processes in relation to consultation and public exhibition requirements for planning functions.

The stated aim of the CPP is to provide a consistent approach across the state, making it easier for stakeholders and communities to understand the minimum and typical public exhibition time limits.

There are a number of key issues arising from the ambiguity of the draft CPP and the greater emphasis on engagement at the strategic planning stage. These include:

1. Exhibition Timeframes and Exemptions from Exhibition
2. Change of Use Terminology
3. All Council Development Requiring a Minimum 28-Day Exhibition
4. Lack of Minimum Exhibition Timeframes for State Policy and Legislation
5. Inequitable Participation

Once the draft CPP is finalised, councils will no longer have their own separate CPPs for planning matters. Instead, all councils will have to follow the same statewide rules, especially around maximum exhibition periods and when consultation is required. However, councils will still be able to decide some local details through their community engagement strategy such as how and where they consult.

The report outlines the key issues to be addressed and will form the basis Council's submission to the draft CPP. It is understood that other councils will be raising similar concerns in their submissions, following discussions at the most recent Western Sydney Planners Group meeting.

BACKGROUND

Under the recently commenced NSW Planning System Reforms Act 2025, 1 of the key commitments was to create a single statewide Community Participation Plan for all councils and planning authorities. The draft NSW CPP has been prepared and commenced public exhibition on 8 April 2026.

The stated purpose of the draft CPP is to ensure consultation requirements are clear and consistent and everyone has an equal opportunity to shape the communities where they live and work. The draft CPP details how and when the community can participate in planning matters. It also explains when planning authorities are required to undertake community consultation in NSW.

Once finalised, the CPP will replace all existing council CPPs. Councils and NSW Government agencies will still be able to undertake targeted engagement with their communities that goes beyond the requirements outlined in the CPP, however community engagement strategies will not be able to include exhibition and consultation time limits for planning functions.

Key Issues

Whilst the draft CPP will reduce complexity by standardising exhibition and notification time limits, there is a risk that the proposed standardised time limits and notification exemptions will lead to a loss of local discretion and place-based engagement. Council may be left to manage community expectations and contentions without the tools to respond to issues and potential land use conflicts.

There are a number of unanswered questions that in its current form leave the draft CPP open to interpretation and failing to meet its key objective of providing certainty to all users.

These are as follows:

1. Exhibition Timeframes and Exemptions from Exhibition

The draft state-wide CPP addresses both development that is “exempt” from exhibition as well as prescribing “minimum” exhibition time limits for other development types.

Minimum/Maximum Exhibition Timeframes – Table 5 of the draft CPP provides the current minimum exhibition periods for development and planning matters under the EP&A Act 1979.

The draft CPP is proposing that these become maximums instead with unexplained provisions to allow “exhibition timeframes to be extended on a case-by-case basis.” What constitutes a “case-by-case” basis and how this provision will be facilitated and by whom is not specified.

This requires clarification as the enforcement of specific time limits which do not allow flexibility is undesirable. The specific requirements for key planning items are as follows:

- Planning Proposals – Council’s current CPP specifies exhibition periods between 10 and 30 days for planning proposals. This period is able to be extended by Council or for minor proposals exempted via the Gateway Determination process. These provisions are unchanged under the draft CPP.

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- Planning Strategies (State and Local) – Local strategic planning statements and state regional plans are currently required to be exhibited for between 28 and 45 days, respectively. These will both be increased to 60 days under the draft CPP (Table 8). Given the nature of these documents this is considered reasonable.
- Development Applications/State Significant Development Applications – Council’s current CPP requires exhibition of development applications for between 14 to 28 days (with the ability to extend exhibition periods where appropriate). The draft CPP will limit development proposals for potentially “higher impact” uses such as sex services premises, restricted premises, pubs, registered clubs and places of worship to a maximum of 14 days.

Council’s submission to the draft CPP will advocate for the ability to maintain flexibility in its exhibition and notification time limits based on the potential impacts of development and identified local issues.

A further concern is the recently legislated reduction in exhibition periods for state Significant Development Applications (SSDs) for residential proposals from 28 days to 14 days. These SSDs are typically much larger in scale and size and the impacts of these proposals require more thorough consideration.

Preparation of submissions will be difficult to achieve within the allocated 14-day period. For these reasons, Council’s submission will emphasise that it is unrealistic to expect councils and the community to be able to prepare necessary submission documents within the proposed 14-day notification period.

Development Exempt from Exhibition – Table 6 of the draft CPP lists development types including Residential Flat Buildings (RFBs), shop top housing and group homes that will be “exempt” from the requirement to notify and exhibit the development proposal.

Under Council’s CPP all of these development types require notification of between 14 – 28 days.

Under the draft CPP, adjoining neighbours would only receive a notification letter 7 days prior to the commencement of works. This will leave councils unable to resolve issues such as privacy, site isolation, reduced amenity, overshadowing and the like at such a late stage in the process.

These impacts are often most acutely felt by immediate neighbours, who may otherwise have no formal opportunity to understand or respond to proposals if notification and exhibition are removed.

For these reasons, Council will seek that RFBs, shop top housing and groups homes all be removed from the exemption table and instead require a 14–28-day exhibition consistent with Council’s present requirements.

The current minimum 28-day public exhibition time limit for high impact development such as development that requires an Environmental Impact Statement (other than residential development), designated development and nominated integrated development will remain unchanged.

2. 'Change of Use' Terminology Requires Clarification

In both the commercial and industrial development category, 'change of use' is proposed to be exempt from public exhibition and notification. 'Change of use' is a broad term and could be taken to include all manner of uses including high impact land uses such as service stations, function centres, clubs, waste or resource transfer stations, landscape material supplies and the like.

Council's submission will request that consideration be given to clarifying what specific land uses will be covered by the "change of use" umbrella term and the potential for specific land uses to be excluded. This could include listing development for a "specified purpose" as is currently done in the Codes SEPP which lists land uses that are covered by the specific provisions and identifies land uses that are not a "specified purpose."

3. 'All Council Development' Requires a Minimum 28-Day Exhibition

Mandatory minimum exhibition time limits for development refer to 'All Council Development' requiring a 28-day notification and exhibition period. In its current form, this reference is broad and could be interpreted to capture infrastructure works undertaken as part of Council's Operational Plan, including minor scale projects the currently do not need to be placed on public exhibition such as road and footpath maintenance, shade structures, creek bank stabilisation works etc.

Clarification needs to be included within the draft CPP as to the specific development that this category relates to. If it is intended to relate to an existing clause in Schedule 1 of the Environmental Planning and Assessment Act (EP&A Act), regarding council-related development applications this needs to be noted in the document as the current wording in the table makes no reference to this and is open to interpretation.

Alternatively, there should be a note which specifically states that, "this clause does not apply to council works carried out under Part 5 of the EP&A Act, including those that do not require preparation of an EIS or development application."

In addition, the draft CPP implies that only environmental protection works and modification applications are exempt from being exhibited. This should be expanded to cover council infrastructure works including those activities covered under the SEPP (Transport and Infrastructure).

4. Lack of Minimum Exhibition Timeframes for State Policy and Legislation

The draft CPP is heavily skewed to the requirements of notification and exhibition for council related development however is noticeably silent on the requirements for exhibitions and notification of state led planning functions such as amendments to the NSW EP&A Act or Regulations and new or amending State Environmental Planning Policies.

Recently there has been a shift in the preparation of new and amending state legislation and policies whereby there is no longer adequate, timely, clear and effective consultation with councils and other stakeholders.

In particular, there is an emerging emphasis on the preparation of Explanation of Intended Effects (EIE) in the absence of draft legislation. These EIEs attempt to explain legislation and policy in “plain English” however are often light on detail and clarity and are not legally required to be notified on planning certificates as opposed to the requirement to include any draft SEPP notification. Whilst these EIEs are exhibited and published on the Department’s website, there is often minimal, delayed and ad-hoc consultation with councils and the broader community.

If the objective of the draft CPP is to front-load notification and exhibition early in the strategic planning stage it is imperative that new and amending state legislation and policy be given the highest priority. Mandated minimum exhibition time limits that consider the competing priorities and pressures on councils whilst also aligning with councils reporting cycles must be included in the CPP when finalised.

6. Inequitable Participation

Front loading the public exhibition and notification requirements at the strategic/policy planning stage at the expense of time relevant notifications at development stage does not equate to equitable engagement and will lead to instances where the community will feel unheard in the development decision-making process.

Often strategic policies and plans are finalised years prior to actual development and during this time the community changes or has forgotten previous consultation and implications. Inevitably there will be instances where local communities feel left out of the decisions shaping notable change within their neighbourhoods.

Formal notification ensures accessible participation, rather than placing the burden entirely on individuals to monitor planning systems themselves.

CONSULTATION & SUBMISSION

The draft CPP and associated Discussion Paper are on public exhibition until Wednesday 3 June 2026. Following consideration of the issues raised in this report and endorsement of the associated recommendations, a submission will be made to the NSW DPHI. A copy of Council’s finalised submission will be forwarded to Councillors.

It is understood that other councils will be raising similar concerns in their submissions, following discussions at the most recent Western Sydney Planners Group meeting.

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CONCLUSION

The draft CPP has been prepared in response to the outcomes of recent reforms to the NSW planning system. The draft Plan proposes changes to notification time limits for local and residential state significant development applications, complying development certificates and strategic planning instruments as well as other planning matters.

Councils will no longer be able to specify their own individual notification and exhibition time limits and must adhere to the requirements of the statewide CPP. How Council engages with its local community will continue to be specified in Council's Community Engagement Strategy including methods of engagement such as deciding the nature of notification, who is notified and the extent of area notified.

The NSW Government is seeking feedback on the exhibited draft CPP and in its current form, Council officers consider there to be some ambiguities and failings which could lead to uncertainty, inequitable consultation, poorer planning outcomes and increased land use conflicts.

The recommendations to this report will provide the basis for Council's submission to the NSW Government in relation to the draft statewide CPP.

Elizabeth Workman
Senior Strategic Land Use Planner

Authorisation:
Executive Strategic Planner
Manager Strategic Land Use Planning
Director City Strategy

Outcomes Supplementary Reports - 19 May 2026

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***** END OF ITEM 46 *****

Department of Planning, Housing and Infrastructure

Draft Community Participation Plan

April 2026





Acknowledgement of Country

The Department of Planning, Housing and Infrastructure acknowledges that it stands on Aboriginal land. We acknowledge the Traditional Custodians of the land, and we show our respect for Elders past, present and emerging through thoughtful and collaborative approaches to our work, seeking to demonstrate our ongoing commitment to providing places in which Aboriginal people are included socially, culturally and economically.

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Draft Community Participation Plan

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Secretary's foreword



A message from Kiersten Fishburn

We know that planning works best when it reflects what communities need and value. Local knowledge plays a vital role in shaping strategic plans and assessing development proposals.

The *Planning System Reforms Act 2025* lays the foundation for a modern planning system that is faster, fairer and focused on outcomes. One of its key commitments is creating a single statewide Community Participation Plan for all councils and planning authorities.

This plan brings consistency to consultation timeframes across NSW. It ensures communities have a strong voice in the planning system and sets clear expectations that engagement should match the scale and impact of a proposal or strategic plan.

We also understand that the planning system can seem complicated or daunting. That's why this plan aims to make participation easier. It explains the different ways you and your community can get involved at both the local and state level. It also encourages planning authorities to consult widely so decisions reflect your values, priorities and concerns.

Good participation must be accessible to everyone. The plan emphasises the importance of engaging respectfully with Aboriginal communities and people from culturally and linguistically diverse backgrounds. Everyone should be able to navigate a planning system that works for them.

Planning authorities will still develop their own engagement strategies. These strategies outline how they will work with their communities and ensure local context guides their approach.

This Community Participation Plan applies to the planning functions of the Minister for Planning and Public Spaces, the Department of Planning, Housing and Infrastructure and its Secretary, as well as all councils and relevant planning authorities across NSW.

Planning should be a partnership with people who know their communities best. The plan sets out how and when you can share your views, alongside the many other factors that inform planning decisions, and the development of plans and projects.

I hope you find this plan a useful and helpful guide to participate in planning in NSW.

A Statewide Community Participation Plan

What is a Community Participation Plan?

A Community Participation Plan (CPP) sets out how and when planning authorities will engage the community and stakeholders in decision-making processes related to planning decisions.

This plan will be used by multiple planning authorities including the Department of Planning, Housing and Infrastructure (the Department), local councils and other planning authorities. It is designed to clearly outline how and when the community can participate in planning decisions and processes, and when planning authorities exercise their relevant planning functions.

The plan has been prepared by the Secretary of the Department of Planning, Housing and Infrastructure to meet the mandatory requirements outlined in Division 2.6 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) for community participation which planning authorities must comply with.

Our commitment to community participation

Consistency and proportionality are key to the success of community participation. The new Community Participation Plan will standardise consultation timeframes across all planning authorities, ensuring that engagement is consistent and tailored to the scale and impact of proposals.

The Plan is intended to be used as a reference tool for people wanting to know how and when they can participate in planning matters. The community is broadly defined as anyone affected by, or interested in, NSW's planning system including individuals, groups, organisations and government bodies.

Public exhibition timeframes

The Community Participation Plan emphasises the importance of upfront consultation during the preparation of strategic plans, which set the direction and establish objectives to deliver a liveable, productive and sustainable planning framework in NSW. Input at the early strategic planning stage results in better community understanding of how their area will change over time. This means that when development is planned and occurs in an area there is less confusion and more consensus about what is changing.

Planning functions have different exhibition requirements depending on the scale and impact of a plan or development. These different functions often include planning framework matters such as amendments to planning legislation and policies, strategic planning matters such as creating or amending regional plans, and local and state development assessment matters. For example, low impact development listed in Table 6 that meets relevant planning controls will not be required to be exhibited.

Requirements in tables 5, 6, 7 and 8 are mandatory requirements for public participation.

Council and Agency Engagement Strategies

Further information on how different planning authorities such as councils and NSW Government agencies will specifically engage with their community and stakeholders on planning matters can be found in the relevant authority's engagement strategy.

This includes engagement strategies for determining authorities which are separate to this Community Participation Plan and can continue to outline specific mechanisms and tools for how that planning authority will engage with communities and stakeholders.

Importantly, this will ensure that harder-to-reach audiences, including young people, people living with disabilities, the elderly, those living in rural areas, Aboriginal and Torres Strait Islanders and culturally and linguistically diverse people, can engage effectively.

An engagement strategy prepared by a planning authority must be consistent with the Community Participation Plan, the community participation objectives and the requirements under any other Act or legislation. An engagement strategy must not specify timeframes for exhibition of planning functions.

Independent Planning Commission

The Independent Planning Commission is the declared consent authority for certain State Significant Development applications.

Unlike a typical consent authority, some of the ordinary consent authority functions of the Commission are carried out by the Planning Secretary (through the Department of Planning, Housing and Infrastructure) on behalf of the Commission. Among these functions are, at section 4.6(d) of the *Environmental Planning and Assessment Act 1979*, "carrying out the community participation requirements of Division 2.6 [of the EP&A Act]".

As part of its commitment to public engagement, the Commission will typically conduct further processes in addition to the formal statutory community participation requirements that are already carried out on its behalf by the Department. Some of these processes are mandatory – the Commission must conduct a public hearing when directed to do so by the Minister – while others are discretionary but standard practice. For example, the Commission will always accept written submissions on matters on which it is deliberating, and may, in certain circumstances, also conduct stakeholder meetings, public meeting or local meetings.

The Commission's Engagement Strategy sets out in more detail the public engagement undertaken by the Commission.

Community participation objectives

Community participation is an essential part in the planning process and is integral to improving the design of projects, promoting built and cultural heritage including Aboriginal cultural heritage, informing decision-making and building confidence in the planning system.

This can be achieved by:

- Facilitating discussion between stakeholders so they can hear each other's concerns and ideas
- Creating opportunities for upfront discussions that can reduce potential disputes
- Assisting decision makers identify community concerns
- Utilising local knowledge and expertise
- Empowering local communities in the planning process

Community participation principles in section 2.23(2) of the EP&A Act have been considered when developing the community participation objectives in this CPP. These objectives are included below and are used when engaging with the community and stakeholders on planning matters.

Open and Inclusive Planning authorities will keep the community informed and promote equitable participation. This includes incorporating culturally appropriate practices where relevant and conducting engagement in a safe environment so that all community members can join in.

Easy to Access Planning authorities will advise the community early about how and when they can participate and will make materials and events easy to access by hosting these activities at convenient times and locations.

Relevant Planning authorities will clearly identify what aspects of the project can be discussed and ensure as many community members as possible can participate. Engagement activities will acknowledge previous community input and be tailored to the context – such as location, application type, assessment stage, and earlier engagement – as well as the scale, nature, and impacts of the proposal.

Timely Planning authorities will start community participation as early as possible and continue it for an appropriate period, providing regular project updates so people stay informed. The community will be given reasonable time to provide feedback, and authorities will maintain ongoing engagement through local networks.

Meaningful Planning authorities will clearly explain how community feedback influenced decisions and be upfront about what aspects of a plan the community can shape. Decision makers will engage directly, provide relevant responses, and genuinely consider all input.

Participating in planning functions

Planning functions

Planning authorities use several participation methods to ensure communities are informed of planning functions and can have their say on planning matters that are relevant to them.

The planning functions are:

State Planning Framework

Setting the rules and regulations

Environmental Planning and Assessment Act 1979
 Environmental Planning and Assessment Regulation 2021
 State Environmental Planning Policies (SEPPs)

Strategic Planning

How my region and community will change over time

Regional or District strategic plans
 Local strategic planning statements (LSPSs)
 Local Environmental Plans (LEPs) and Planning Proposals to amend or create a new LEP
 Masterplans for urban renewal areas
 Development Controls Plans (DCPs)
 Contribution Plans
 The Community Participation Plan

Development Assessment

Development that may impact where I live and work

State significant projects
 Regionally significant development
 Local development
 Designated development
 Nominated integrated development
 Threatened species development
 Division 5.1 Environmental impact assessment
 Complying development

Further detail on how to participate for each planning function and the relevant exhibition timeframes are provided below.

State planning framework – setting the rules and regulations

Acts, regulations and policies set the structure for the NSW planning system, providing a regulatory framework for planning decisions, including the assessment of development applications, making planning instruments and strategic planning.

You may be asked to provide feedback on the following:








- the *Environmental Planning and Assessment Act 1979*
- the *Environmental Planning and Assessment Regulation 2021*, and
- State Environmental Planning Policies (SEPPs)





Case study – Providing feedback on a housing policy change

- Yao was reading the morning news when he came across an announcement from the NSW Government that it would soon be easier to build more types of housing in places with access to good infrastructure.
- Within the article was a link to the Department of Planning, Housing and Infrastructure's website, which had further information on how different types of development would now be supported around well-established town centres and infrastructure.
- Yao was supportive of these changes, and happy he would get a chance to give his feedback on the policy, as he currently found himself living further from the parts of the city with services and jobs.
- He was worried that since he didn't understand technical planning language, that he would not be able to contribute to the discussion, but he found helpful infographics, videos and plain-English guides on the webpage.
- The Department had prepared an Explanation of Intended Effect (EIE). This document outlined the proposed changes to what was now permissible, and indication of where the changes would apply across NSW.
- Yao submitted feedback through a guided form and subscribed to updates on the policy.
- When the policy was finalised, he was able to go back on the website and read a 'What we heard' document and see how everyone responded, and that he had the chance to contribute to an important change.

Participating in State planning framework changes

Table 1: Legislative amendments that you may be asked to provide feedback on

 Stay informed	 Have your say	 Implementation
<p>NSW Government will undertake targeted stakeholder engagement in the development of framework changes.</p> <ul style="list-style-type: none"> Engage with the NSW Government about how and when you can provide feedback. 	<p>NSW Government may release draft policy and planning changes for public feedback.</p> <ul style="list-style-type: none"> Visit the NSW Planning Portal to access and read the draft changes. Prepare your submission and lodge it via the NSW Planning Portal during the public exhibition period. 	<p>NSW Government considers feedback and releases final changes following approval.</p> <ul style="list-style-type: none"> The final policy is adopted and posted on the NSW Legislation website.
 The Environmental Planning and Assessment Act 1979 (EP&A Act)		
<p>The EP&A Act sets the structure for the NSW planning system. It is the principal legislation regulating land use in NSW and allows plans to be made to guide the process of development and regulate competing land uses.</p>	<p>The Department develops legislative changes as needed.</p> <p>The NSW Government determines if public exhibition is required and sets a timeframe. </p>	<p>Changes to the Act are enacted through a bill in Parliament.</p> <p>These changes are notified on the NSW Legislation website.</p> <p>Visit the NSW Planning website for supporting information.</p>
 The Environmental Planning and Assessment Regulation 2021 (EP&A Regulation)		
<p>The EP&A Regulation sets out how the procedural matters and requirements of the EP&A Act are carried out, including the provisions planning authorities must follow when assessing development applications.</p>	<p>The Department develops regulation changes as needed.</p> <p>The Minister determines if public exhibition is required and sets a timeframe. </p>	<p>Once finalised, the changes are made to the regulations</p> <p>These changes are notified on the NSW Legislation website.</p> <p>Visit the NSW Planning website for supporting information.</p>

 <p>Stay informed</p>	 <p>Have your say</p>	 <p>Implementation</p>
 State Environmental Planning Policies (SEPPs)		
<p>Environmental planning policies for state significant or statewide planning matters. They inform how land can be developed and how natural resources can be used, managed and conserved in NSW.</p> <p>SEPPs are also the mechanism the NSW Government uses when undertaking state-led rezoning.</p>	<p>The Department will make SEPP changes as needed.</p> <p>A draft Explanation of Intended Effects may be exhibited unless decided otherwise due to the urgency, scale or nature of the proposal.</p>	<p>Once finalised a SEPP is made to give effect to the changes,</p> <p>These changes are notified on the NSW Legislation website.</p> <p>Visit the NSW Planning website to view supporting information and guidance.</p>

Strategic planning - how my region and community will change over time

Strategic planning helps guide how places grow, change and are protected. It is the foundation for how governments influence the shape of communities, determine where homes are built, where jobs are located, and how services and infrastructure connect across the State and how the environment is conserved.

Early engagement builds community confidence in the planning system, provides greater transparency about how decisions are made and ensures that potential concerns and priorities are explored proactively.








The Community Participation Plan aligns with the object of proportionality by encouraging and strengthening early, meaningful community consultation at the strategic planning stage. This ensures the focus of engagement is targeted on identifying issues and priorities that can be addressed prior to development assessment.










Case study: Providing feedback on the Sydney Region Plan

- Myriam sees a post pop up on her social media account about a new plan called the Sydney Region Plan.
- The post says that the Government is looking for the community to have their say on how Sydney will grow and transform over the next 20 years.
- The post has a link to the NSW Planning website which has copies of the draft Sydney Region Plan as well as some simple survey questions to fill out.
- Myriam responds to the survey questions and then uses the statewide CPP linked on the website, to help her provide planning focused feedback about the draft Sydney Region Plan.
- Myriam would like to see more housing near the local train station as she has been renting but wants more opportunities to buy a home.

Participating in strategic planning

Table 2: Strategic plans that you may be asked to provide feedback on

 Stay informed	 Have your say	 Implementation
<p>A planning authority will undertake targeted stakeholder engagement in the development of each plan.</p> <ul style="list-style-type: none"> Community participation may begin before exhibition. Sign up for mailing lists to stay informed once a draft plan is released, and project plan updates. 	<p>A planning authority will exhibit a draft plan for feedback.</p> <ul style="list-style-type: none"> Visit the planning authority's website to access and read the draft plan. Prepare your submission and lodge it during the public exhibition period. 	<p>A planning authority will consider feedback and releases a final plan following approval.</p> <ul style="list-style-type: none"> The final approved plan is posted on the planning authority's website.
 Draft regional and district strategic plans		
<p>Plans developed to support future community needs in regions and districts across NSW. These include plans for homes, jobs, community infrastructure and a healthy environment.</p>	<p>These plans are developed by the NSW Government and updated every 5 years.</p> <p>A draft plan will be exhibited for a minimum of 60 days. </p>	<p>The Minister will make a final plan for publication on the NSW Planning website.</p>
 Draft local strategic planning statements (LSPS)		
<p>Plans that detail the vision for land-use in a local area, special character values, and how change will be managed into the future.</p>	<p>These statements are developed by councils and updated every 7 years.</p> <p>A draft plan will be exhibited for a minimum of 60 days. </p>	<p>The Planning Secretary endorses an LSPS for publication on the NSW Planning website and the relevant council's website.</p>

 Stay informed	 Have your say	 Implementation
 Masterplans for urban renewal areas		
<p>Plans that set a future direction for areas by creating new communities that build on local character and provide updated housing, work, recreation and business opportunities.</p>	<p>A planning authority develops a masterplan for a precinct, in response to strategic direction.</p> <p>A draft plan may be exhibited for 42 days, unless decided otherwise due to the urgency, scale and nature of the proposal. </p>	<p>A planning authority adopts the masterplan for publication on their website.</p>
 Planning Proposals to amend or create a new Local Environmental Plan (LEP)		
<p>Planning proposals create and amend LEPs which guide planning decisions for local government areas.</p> <p>They do this through zoning and development controls, which informs how land can be used.</p>	<p>A planning authority or proponent can instigate changes to an LEP.</p> <p>A planning proposal will be exhibited for a minimum of 28 days or as specified by the gateway determination which may determine, due to the minor nature of the proposal, that no public exhibition is required </p>	<p>The local plan-making authority undertakes assessment of the planning proposal.</p> <p>Once finalised, an LEP is made to give effect to the proposal.</p>
 Draft development control plans (DCP)		
<p>Plans that provide detailed planning and design guidelines to support the planning controls in a LEP.</p>	<p>A council may draft or require a DCP to be prepared.</p> <p>A draft plan will be exhibited for a minimum of 28 days. </p>	<p>A planning authority finalises the plan for publication on the NSW Planning website and the relevant council's website.</p>

 <p>Stay informed</p>	 <p>Have your say</p>	 <p>Implementation</p>
 <p>Draft contributions plans</p>		
<p>These plans enable consent authorities to levy contributions for public amenities and services required to support development.</p>	<p>A council prepares a draft contributions plan as needed.</p> <p>A draft plan will be typically exhibited for a minimum of 28 days. </p>	<p>Council approves and adopts the plan. They can be accessed on the NSW Planning website and the relevant council's website.</p>
 <p>Draft Community Participation Plan (CPP)</p>		
<p>The plan outlines how and when community participation is undertaken when relevant planning authorities exercise their planning functions.</p>	<p>The Planning Secretary prepares a draft CPP as needed.</p> <p>A draft plan will be exhibited for a minimum of 28 days. </p>	<p>The Planning Secretary publishes the plan on the NSW Planning website.</p>

Development assessment – development that may impact where I live and work

Development assessment functions are undertaken by several planning authorities who make decisions on proposals in accordance with the relevant development standards and controls. This includes both state significant development applications and development applications assessed by councils (local development).

Exhibition requirements for development assessment are proportionate to the level of impact a project will produce. Development specified in Table 6 will be exempt from exhibition requirements if the development complies with the controls set out in the relevant council's LEP and DCP. These set out the rules for a local area and have been consulted on with communities.

Case study: My neighbour is doing works under a complying development pathway

- Matt receives a letter in the mailbox from the next-door neighbour who is building a deck at the back of their house.
- The letter states that construction of the deck extension will begin in 7 days' time.
- Matt is concerned about noise at night during construction, so he contacted the local Council who showed him the conditions that required construction to be carried out during the day. This is a relief for Matt as he enjoys reading at night and cannot focus if there is noise.
- 7 days later Matt notices that construction has started, however by the time he comes home from work he does not hear any construction noise and is able to read peacefully without any distractions.









Case study: Learning about a solar farm in my local area










- There has been a post on a community social media group that a solar farm is proposed near Anne's local town, with many comments objecting to the idea.
- This is the first time she's heard of the project and is curious, so goes online to check if there are any project documents available for her review.
- Anne discovers that the energy company is intending to host webinars next week to introduce locals to their proposal. This is suitable for Anne as she has two young children and is glad, she can join in from home.
- Upon joining the webinar, she discovers that the project is still in early development and a formal application is yet to be lodged. This puts her mind at ease.
- It is also explained that for larger scale projects, such as renewable energy, the State Government assesses their environmental impact, as they are important to the State.
- The community is being engaged as part of preparing the application, and Anne is encouraged to sign up for project updates to find out when the project moves through different stages of the planning process.
- Anne will also be able to submit formal feedback when an environmental impact statement is lodged, and the formal exhibition process opens. It is important to be able to do this, as the submissions will be considered by the NSW Government as part of its assessment of the project.

Participating in development assessment

Table 3: Development types that you may be asked to provide feedback on

 <p>Say informed</p>	 <p>Have your say</p>	 <p>Implementation</p>
<p>An applicant submits an application to the relevant planning authority.</p> <ul style="list-style-type: none"> Community participation may begin before exhibition. Sign up for mailing lists to stay informed when an application is submitted, and project plan updates. 	<p>A planning authority may exhibit an application for feedback.</p> <ul style="list-style-type: none"> Visit the planning authority's website to access and read the proposal. Prepare your submission and lodge it during the public exhibition period. 	<p>A planning authority will consider feedback and determine the application</p> <ul style="list-style-type: none"> The decision, final approved plans and supporting documents are published on the planning authority's website.
 <p>State Significant Projects</p>		
<p>Development of a large scale and economic value, environmental sensitivity, or deemed significant by the Planning Minister.</p> <p>This includes state significant developments and state significant infrastructure.</p>	<p>Application is lodged with the NSW Government. Early engagement may occur before the formal exhibition period.</p> <p>Development will be exhibited for a minimum of 14 or 28 days (depending on the type of development). </p>	<p>The Planning Minister or the Independent Planning Commission will determine the application and publish a decision and assessment report on the NSW Planning Portal</p>
 <p>Regionally Significant Development</p>		
<p>Certain development applications of a large economic value, scale and/or complexity. Regional planning panels are made up of independent experts that decide whether to approve a development.</p>	<p>Application is lodged with Council who refers the application to the NSW Government.</p> <p>Development will be exhibited for a minimum of 14 days. </p>	<p>The Council prepares a recommendation and assessment report for the Panel.</p> <p>The Panel determines the application and publishes the decision on the NSW Planning Portal.</p>

 <p>Say informed</p>	 <p>Have your say</p>	 <p>Implementation</p>
 Development exempt from notification and public exhibition		
<p>Certain development in a locality that meets relevant planning controls.</p> <p><i>Table 6 lists these development types</i></p>	<p>Council undertakes a preliminary review to determine if the proposal is in this category.</p> <p>Application is exempt from exhibition. </p>	<p>The Council assesses and determines the application. The final decision is published on the Council website.</p>
 Local Development		
<p>The most common type of development applications in NSW. Projects range from home extensions to medium sized commercial, retail, and industrial developments.</p>	<p>Application is lodged with Council.</p> <p>Development will be exhibited for a minimum of 14 days. </p>	<p>The Council assess and determines the application and publishes the decision on the Council website.</p> <p>Where the application is contentious or exceeds variations, the application may be determined by the local planning panel.</p>
 Council-related Development Applications where council is the consent authority		
<p>Councils regularly lodge development applications as an applicant to complete their own projects and achieve outcomes for the community. This includes development such as parks, affordable housing and toilet blocks, as well as commercial proposals.</p>	<p>Council lodges the application and declares how the conflict will be managed.</p> <p>Development will be exhibited for a minimum of 28 days. </p>	<p>The Council assesses and determines the application and publishes the decision on the Council website.</p>

 <p>Say informed</p>	 <p>Have your say</p>	 <p>Implementation</p>
 Development Applications with additional environmental considerations		
<p>Designated development is a category of development that involves a higher level of assessment and scrutiny due to the potential risk it poses to the environment.</p> <p>Nominated integrated development is development that requires certain approvals (such as a permit or license) from a NSW Government agency before it can be carried out.</p> <p>Threatened species development is a category of development that affects threatened species and requires a species impact statement.</p> <p>An Environmental Impact Statement is required if an activity will have a significant impact on the environment. The EIS assess the economic, environmental and social impacts of a project.</p>	<p>Development will be exhibited for a minimum of 28 days. </p>	
 Complying Development		
<p>Complying development is a fast-tracked application process that combines planning and construction approval for straight forward residential, commercial and industrial development.</p> <p>These developments are assessed and determined by a council or a registered certifier without the need for a development application.</p>	<p>Development is exempt from exhibition. </p> <p>Adjoining neighbours are notified 7 days prior to commencement of works being carried out.</p>	
 Exempt Development		
<p>Some minor building renovations or works don't need any planning or building approval. This is called exempt development. Exempt development is very low impact development that can be done for certain residential, commercial and industrial properties.</p> <p>Examples of exempt development include decks, garden sheds, carports, fences, repairing a window or painting a house.</p>	<p>Development is exempt from exhibition. </p>	

Getting involved

Guidance on getting involved

Getting involved in the development of strategic plans or providing feedback on proposed developments is a great way for the community to have a meaningful say in how their local area changes over time.

It ensures future development reflects community needs, creates well designed neighbourhoods including public open space and raises ideas that may improve projects before they are approved.

Most importantly, it ensures a transparent and fair planning system so that communities across NSW feel heard and reflected in the spaces that they live and work in.

Notification

If you are directly impacted by a proposal, you may receive a notification during the public exhibition period that provides information on how to view a proposal and how to lodge a submission. This notification may include:

- a letter
- an email
- an on-site notice

For broader engagement, the following engagement tools may be used to inform of projects happening in your area including:

- drop in sessions
 - public meetings
 - reference groups
 - website content or, social media notification
 - community newsletters and emails
 - updates to subscribers via the NSW Planning Portal.
-

What is an exhibition period?

The *Environmental Planning and Assessment Act 1979* sets out minimum community participation requirements for the public exhibition of certain planning matters.

During a public exhibition period all relevant documentation is made publicly available, and the community is invited to make a submission outlining their views on the draft policy, plan or project.

Why should I make a submission?

When making a final decision, consideration is given to the points raised during the public exhibition period, which may result in changes to the project to protect amenity or environmental impacts. In some cases, the number of submissions on a development application determines who the final consent authority is.

The community will be informed about how submissions were considered in decision-making. A report will summarise issues raised during the public exhibition period and describe how community views influence decision making.

How to write a submission

To have your say on a project you must lodge a submission before the close of the exhibition period. Submissions may be made online through the relevant planning authority's website, or in some instances a letter may be accepted. When making a submission you will be required to include:

- your full name and address
- the name of the application and the application number
- whether you 'support', 'object to' the project, or if you are simply providing comment on the project
- the reasons why you support or object to the project

Ideally a submission should be specific to the type of project or development that is being publicly exhibited. The contents of a submission may be a general response to the project, and not technically detailed. You do not need to be a specialist to have your say. Table 4 provides guidance on how you may write an effective submission.

All persons who lodge a submission are required to declare any relevant political donations and/or gifts in accordance with Section 10.4 of the *Environmental Planning and Assessment (EP&A) Act 1979*.

A submission will only be accepted if it is made directly to council or the relevant planning authority. Submissions will not be accepted or acknowledged if received through third party websites.

Table 4: Guidance on writing an effective submission

The consent authority will consider impacts, including:	An effective submission is:
<ul style="list-style-type: none"> • Consistency with planning controls • Any overshadowing Impacts • Obstruction of views • Privacy • Visual impacts • Traffic and access • Stormwater and runoff • Odour, noise and light pollution • Environmental impacts. 	<ul style="list-style-type: none"> • Unique • Clear and concise • Captures local perspectives • Relevant, • Evidence based • Not disrespectful, and does not use abusive language.

Staying up to date

There are many ways to subscribe to news and announcements about development in your local area. You can sign up for alerts on specific projects such as planning proposals or new major projects and state significant development in your local government area.

Draft plans and policies are included on the Department of Planning, Housing and Infrastructure's Have Your Say website. On this website you can filter the status of projects on exhibition and provide your feedback on these plans.

The Independent Planning Commission website provides details of any projects lodged with them and more information on how you can participate in any public meetings or hearing processes.

Councils provide details of development applications and planning proposals that have been lodged in their local government area via the applications trackers on their websites.

Planning alerts on the NSW Planning Portal

You can subscribe to receive email alerts and stay up to date about the progress of applications.

Planning Proposals – amendments to local environmental plans or large proposals

<https://www.planningportal.nsw.gov.au/news-alerts>

Major Projects – State significant projects

<https://www.planningportal.nsw.gov.au/major-projects/services/subscribe-notifications>

Exhibition timeframes

Mandatory minimum public exhibition timeframes in the EP&A Act

Requirements in tables 5, 6, 7 and 8 are mandatory requirements for public participation.

Table 5: Mandatory minimum public exhibition timeframes in the EP&A Act

Strategic planning	
Planning function	Exhibition timeframe
Draft Community Participation Plan	28 days
Planning proposals for local environmental plans subject to a gateway determination*	28 days or as specified by the gateway determination which may determine, due to the minor nature of the proposal, that no public exhibition is required
Draft development control plan	28 days
Draft contribution plans	28 days
Draft local strategic planning statements	28 days
Draft regional or district strategic plans	45 days
Development assessment	
Planning function	Exhibition timeframe**
Application for development consent (other than for complying development certificate, for designated development, State significant development or a development type listed in Table 6, Table 7 and Table 8	14 days
Application for development consent for certain residential State significant development *** including: <ul style="list-style-type: none"> Housing development carried out by certain public authorities (Planning Systems SEPP Schedule 1, Section 26) In-fill affordable housing (Planning Systems SEPP Schedule 1, Section 26A) Build-to-rent housing (Planning Systems SEPP Schedule 1, Section 27) 	14 days

<ul style="list-style-type: none"> Seniors housing (Planning Systems SEPP Schedule 1, Section 28) Development in accelerated TOD precincts (Planning Systems SEPP Schedule 2, Section 19) Development declared SSD under Section 4.36(3) of the EP&A Act that includes residential accommodation 	
Application for development consent for targeted assessment development, including any amended application under the pathway	14 days, unless a different period is specified in a state environmental planning policy
Application for modification of development consent required to be publicly exhibited by the regulations	14 days
Application for the review of a determination or decision of a consent authority (Division 8.2 review) where the application has been amended pursuant to section 8.3(3) of the EP&A Act	Exhibition timeframe is the same as the original application
Application for development consent for all other State significant development****	28 days
Application for development consent for designated development	28 days
Environmental impact statement for State significant infrastructure under Division 5.2	28 days
Application for development consent for nominated integrated development or threatened species development	28 days
Application for development consent for category 1 remediation work under Chapter 4 of SEPP (Resilience and Hazards) 2021	28 days
Environmental impact statement obtained under Division 5.1	28 days
Council related development	28 days

**exhibition of planning proposals must be carried out in accordance with the Departments Local Environmental Plan Making Guideline*

*** minimum exhibition timeframes can be extended on a case-by-case basis.*

**** for applications that rely on a rezoning exhibited by the Department, the details of the proposed amendments to the relevant planning instrument(s) will be publicly exhibited concurrently with the application.*

***** exhibition of State significant development applications must be carried out in accordance with the Departments State Significant Development Guidelines*

Development types exempt from notification and public exhibition

Exemptions apply for certain development types, listed in Table 6, where the development:

- is permissible in the relevant zone, and,
- meets the relevant planning controls in a local environmental plan, development control plan and/or state environmental planning policy and,
- does not include a 4.6 variation

A minimum 14-day exhibition period applies if the development type is not listed in Table 6, 7 or 8 and does not meet the criteria above.

Table 6: Development exempt from public exhibition and notification

Residential and related uses	
<ul style="list-style-type: none"> • Alterations – Internal alterations • Alterations and additions existing dwellings • Ancillary development (such as pools, sheds, farm buildings) • Boundary adjustment • Demolition (excluding heritage items) • Exhibition Homes and Villages • Group homes • Heritage item – minor works that does not impact item and is located behind the front façade • Residential flat buildings* 	<ul style="list-style-type: none"> • Moveable dwellings • New single and two storey dwellings, dual occupancies and attached dwellings • Temporary structures • Rural workers dwellings • Secondary dwellings • Strata and Stratum subdivision • Tree removal where they are not heritage items • Home business and/or home occupation • Shop top housing*

**a pre-commencement of works notification to adjoining neighbours is required 7 days before works commence.*

Primary production and rural development	
<ul style="list-style-type: none"> • Agritourism • Commercial farm 	<ul style="list-style-type: none"> • Extensive agriculture • Farm buildings
Commercial development	
<ul style="list-style-type: none"> • Alterations and additions • Change of use • Take away food and drink premises 	<ul style="list-style-type: none"> • Kiosks • Roadside stalls • Signage

Industrial development	
<ul style="list-style-type: none"> • Change of use 	<ul style="list-style-type: none"> • Industrial retail outlets
Community, health, education, recreational and other infrastructure	
<ul style="list-style-type: none"> • Alterations – internal and external • Environmental facility 	<ul style="list-style-type: none"> • Environmental protections works
Tourist and Visitor accommodation	
<ul style="list-style-type: none"> • Bed and Breakfast accommodation 	<ul style="list-style-type: none"> • Farm stay accommodation
Other	
Modifications involving minimal environmental impact	<ul style="list-style-type: none"> • Applications made under section 4.55(1) of the EP&A Act. • Applications made under section 4.55(1A) of the EP&A Act. • Applications made under section 4.56 of the EP&A Act with minimal environmental impact.
Application for the review of a determination or decision of a consent authority (Division 8.2 Reviews)	<ul style="list-style-type: none"> • Reviews where the application has not been amended pursuant to section 8.3(3) of the EP&A Act.

Development in the Activation Precincts and Alpine Region

Table 7 below lists the types of development that the Department are not likely to require to be publicly exhibited across the Activation Precincts and Alpine Region.

Table 7: Development in the activation precincts and alpine region

Generally
<ul style="list-style-type: none"> • Modification applications (excluding those required to be publicly exhibited by the EP&A Regulation) • Internal and external building alterations and additions (including development applications requiring approval from the NSW Rural Fire Service under section 100B of the Rural Fires Act in accordance with Section 4.46 of the EP&A Act) • Change of use of an existing building from a lawful use to another lawful use • Signage • Subdivision • Demolition

<ul style="list-style-type: none"> • Infrastructure and servicing
Activation Precincts
<ul style="list-style-type: none"> • Development demonstrating consistency with the Master Plan and Delivery Plan of the relevant Activation Precinct • Development accompanied by a current Activation Precinct certificate issued under the Precincts-Regional SEPP, Chapter 3 that applies to the development (excluding those required to be publicly exhibited by the EP&A Regulation) • Industrial building works
Alpine Region
<ul style="list-style-type: none"> • Repair, maintenance, or replacement of recreation infrastructure, lifting facility, or snow-making infrastructure (excluding development impacting a biodiversity-mapped area) • Development that is consistent with the planning framework, comprising the Snowy Mountains Activation Precinct Master Plan; Precincts-Regional SEPP and Alpine Region DCP.

Non-legislative public exhibition timeframes

For several planning functions there is no legislative requirement for public exhibition. Consistent with community participation objectives, consent authorities typically publicly exhibit documents related to the exercise of these functions and proposals for the timeframes outlined in Table 8.

Table 8: Non-legislative public exhibition timeframes

State planning framework	
Planning function	Recommended exhibition timeframe
Draft legislation, regulation, policies and guidelines (Department)	Discretionary based on the urgency, scale or nature of the proposal
Policies and guidelines	28 days unless decided otherwise due to the urgency, scale and nature of the proposal
Strategic planning	
Planning function	Recommended exhibition timeframe
Draft regional or district strategic plans	60 days*
Draft LSPS	60 days*
Masterplan for urban renewal areas (Department and council)	42 days unless decided otherwise due to the urgency, scale and nature of the proposal

Development assessment	
Planning function	Recommended exhibition timeframe
Re-exhibition of any amended application or matter (Department and council)	Discretionary based on the urgency, scale and nature of the proposal

**There is a statutory public exhibition timeframe of 45 days and 28 days as per the EP&A Act, however the Department will exhibit draft strategic plans for 60 days.*

Additionally, the Department may exhibit other proposals consistent with community participation objectives. For these functions, there may also be occasions where a government priority or administrative requirement demands immediate action, and the usual community participation process may be truncated.

Key points to note about public exhibition

- Timeframes are measured in calendar days and include weekends.
- As outlined in Schedule 1 to the EP&A Act, the period between 20 December and 10 January (inclusive of each year) is excluded from the calculation of a period of public exhibition period.
- In certain circumstances there may be merit appeal rights for a person who makes a submission to object during the public exhibition of a development application for designated development and some state significant development projects.
- Public authorities are not required to make available for inspection any part of an environmental impact statement where this publication would, in the opinion of the public authority, be contrary to the public interest due to its confidential nature or for other reasons defined in relevant legislation, such as the Government Information (Public Access) Act 2009.
- As outlined in sections 287 and 287A of the EP&A Regulation, submissions on state significant projects and other development applications where the Minister for Planning and Public Spaces, Planning Secretary or Independent Planning Commission is the consent authority, must be made through the NSW Planning Portal.
- When receiving submissions, a planning authority will adhere to its Privacy Policy and ensure defamation and discrimination laws are not breached.
- The safety of community members, other stakeholders and staff must be considered. Everyone has the right to participate in a respectful environment and are expected to behave in a manner that supports everyone’s right to present their point of view.

Glossary

Planning terms and definitions	
Alpine region	means the Alpine Region identified on the <u>State Environmental Planning Policy (Precincts – Regional) 2021, Kosciuszko Alpine Region Land Application Map</u>
Activation precinct	A dedicated area within regional New South Wales which has been identified by the NSW Government to drive regional economic development and declared to be an Activation Precinct in a Schedule made under Chapter 3 of the State Environmental Planning Policy (Precincts – Regional) 2021
Community participation plan	The community participation plan prepared and published under Division 2.6 of the EP&A Act
Contribution plans	A plan developed by councils for the purposes of imposing conditions requiring local infrastructure contributions to fund new and upgraded public amenities and/or services required to accommodate development
Delivery plan	for an Activation Precinct means a delivery plan for the Precinct that is approved by the Planning Secretary under section 3.7 of Chapter 3 of the State Environmental Planning Policy (Precincts – Regional) 2021
Designated development	Designated development refers to high-impact developments (e.g. likely to generate pollution) or those located in or near an environmentally sensitive area
Development control plans (DCP)	A plan providing detailed planning and design guidelines to support LEP planning controls
Environmental Impact Statement (EIS)	An EIS provides information on the economic, environmental, and social impacts of the project. It helps the community; government agencies and the consent authority make informed submissions or decisions on the project.
Gateway determination	A gateway determination is issued following an assessment of the strategic merit of a proposal to amend or create an LEP and allows for the proposal to proceed to public exhibition
Local environmental plan (LEP)	An environmental planning instrument developed by a planning proposal authority, generally a council. An LEP sets the planning framework for a Local Government Area

Regional strategic plan	20-year plans addressing community needs for housing, jobs, infrastructure and a healthy environment for a region
State environmental planning policy (SEPP)	An environmental planning instrument developed by the Department, relating to state significant or statewide planning matters
State significant development (SSD)	Developments may be declared to have State significance due to their size, location, economic value or potential impacts, for example new schools, hospitals and energy generating facilities
State significant infrastructure (SSI)	SSI includes major transport and services developments with significance and impact beyond the local area, for example rail infrastructure, road infrastructure and water storage or treatment facilities
Masterplan for urban renewal areas (Department and council)	<p>Growth centres: Land identified in SEPP (Precincts – Central River City) 2021 and SEPP (Precincts – Western Parkland City) 2021, earmarked for the establishment of vibrant, sustainable and liveable neighbourhoods that provide for community well-being and high-quality local amenity</p> <p>Areas identified as having good access to existing or planned public transport connections, suitable for rejuvenation with new homes and jobs</p> <p>State significant precincts which are large areas of predominantly State-owned land within Greater Sydney, identified by the NSW Government as areas for growth because of their social, economic or environmental characteristics</p>

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OFFICIAL

Department of Planning, Housing and Infrastructure

Community Participation Plan

Discussion Paper

April 2026





Acknowledgement of Country

The Department of Planning, Housing and Infrastructure acknowledges that it stands on Aboriginal land. We acknowledge the Traditional Custodians of the land, and we show our respect for Elders past, present and emerging through thoughtful and collaborative approaches to our work, seeking to demonstrate our ongoing commitment to providing places in which Aboriginal people are included socially, culturally and economically.

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Community Participation Plan

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Introduction

The NSW Government is implementing legislative reforms to make the planning system faster, fairer and more outcomes focused. As part of these reforms, a single Community Participation Plan is proposed to apply across the State, standardising public exhibition and notification requirements and, providing certainty for all stakeholders who interact with the planning system.

There are currently over 120 different Community Participation Plans and community engagement strategies implemented across NSW, leading to inconsistent consultation practices and timeframes for public exhibition of draft proposals. These inconsistencies mean that similar developments proposals can require different processes depending on location.

A new statewide Community Participation Plan will reduce unnecessary consultation for low-risk or strategically assessed projects while preserving meaningful community input on significant developments. The new plan encourages community participation during the consultation process, highlights ways that you can stay informed on strategic plans or developments in your local area and provides guidance on how to respond to developments or plans that affect you.

Purpose of this discussion paper

This discussion paper outlines the key changes proposed to community participation for local development applications, complying development certificates, and strategic planning and other planning matters.

This paper should be read alongside the draft statewide Community Participation Plan that is currently available for public feedback and the broader reforms to the NSW planning system introduced by the NSW Government.

Feedback on this discussion paper will be used to inform the final version of the statewide plan and possible further changes to the Environmental Planning and Assessment Act 1979 (EP&A Act) and *Environmental Planning and Assessment Regulation 2021* (EP&A Regulation) required to implement any final changes.

Have your say

The NSW Government invites feedback on the information outlined in this discussion paper including proposed consultation timeframes for development applications, changes to complying development certificates, strategic planning, and other planning matters.

Public exhibition period details are included in the draft statewide Community Participation Plan on the NSW Planning Portal. To give your feedback, you can:

- upload a submission via the NSW Planning Portal
- participate in the online survey on the NSW Planning Portal
- email questions about the discussion paper and draft statewide plan to the project team at CPP@dphi.nsw.gov.au

Background

Role of the Community Participation Plan

The plan provides detail on how planning authorities will engage with the community and other stakeholders in the decision-making process for planning decisions. The draft plan sets an expectation that public exhibition and engagement is proportionate to the impact and type of development proposed, and the scale of a strategic plan or planning instrument. The draft plan will provide a consistent approach across the state, making it easier for stakeholders and communities to understand the minimum and typical public exhibition timeframes.

The draft plan highlights the importance of using engagement strategies to outline specific mechanisms and tools for how councils and other planning authorities engage with communities and stakeholders on planning matters. This will ensure all audiences, including young people, people living with disabilities, the elderly, those living in rural areas, Aboriginal and Torres Strait Islanders and culturally and linguistically diverse people, can engage effectively.

Currently there are large differences in how councils notify the community and stakeholders of different development types.

Some councils rely on default public exhibition timeframes of 14 days for all development types, while other councils specify different public exhibition timeframes for different types of development, ranging from zero to 28 days.

This has created confusion and adds unnecessary time to the assessment of development application between different local government areas.

To encourage greater participation in the early stages of the planning process such as regional and district strategic plans, longer public exhibition timeframes are proposed. Community knowledge is critical in creating a shared vision for an area at this stage, and this approach will ensure more meaningful upfront engagement, accessibility and inclusion early in the decision-making process.

The draft plan brings together the strengths of current Community Participation Plans used by councils and other planning authorities into one applicable statewide document, that is simple to navigate.

Current public exhibition timeframes

A review of councils' existing Community Participation Plans found that they can vary significantly between councils, even adjoining councils. Differences include the information provided in the plan, timeframes for public exhibition of the same development types, and default public exhibition timeframes.

Table 1 highlights the current differences in public exhibition timeframes for the same development type found from a selection of metropolitan and regional council public exhibition timeframes for the same development type.

Councils should be applying consistent minimum public exhibition timeframes for low impact development types in the first instance and only increasing public exhibition timeframes to 14 days where development will result in higher impacts. Where a proposed development already meets the

ATTACHMENT B

agreed development controls which were informed by upfront strategic planning and community and stakeholder engagement, notification may not be necessary.

Key

Exempt from exhibition

Table 1: Public exhibition timeframes across a sample of 14 different councils

Council	Development Type								Notes
	Internal building (residential)	Demolition	Dwelling - one storey	Alts / adds - one storey	Ancillary residential	Secondary dwellings	Boundary adjustments	Signage	
Blacktown	7	7	7	7	7	7*		-	*up to two storeys
Canterbury-Bankstown						14		-	
Inner West		*	14	14	14	14	14		*ancillary structures
Fairfield		14	14	14	14	14	14		
Liverpool		14				14	14		
Parramatta			14	14	14	14		-	
Wollondilly			*	*	7^	7^		14*	*criteria applies for exemption (i.e setbacks, heritage) ^only exempt when in residential zones
Woollahra	15	15	15	15	15	15	15	15	exemptions only apply for emergency works
Kempsey		14							
Narrabri	14	14	14	14	14	14		-	
Shellharbour		-				14			In greenfield release area
Shoalhaven									
Dubbo		14				14		14	
Wollongong						14	*	^	*minor adjustments ^ business zones

Proposed changes to notification and public exhibition of strategic planning

Public exhibition of strategic planning

As part of the suite of planning system reforms passed by the NSW Parliament in November 2025, the objects of the Act have been updated to better reflect today's planning priorities. The new objects embed proportionality into planning processes and decision-making, ensuring that assessment efforts respond to the scale and impact of development proposals.

Early engagement builds community confidence in the planning system, provides greater transparency about how decisions are made and ensures that potential concerns and priorities are explored proactively rather than reactively.

For example, public exhibition of the draft Sydney Plan was recently open for 58 days (Christmas period excluded) due to the significance of this strategic document.

The draft Community Participation Plan aligns with this intent by encouraging and strengthening meaningful upfront community consultation at the strategic planning stage, ensuring the focus is on engaging earlier in the process with individuals and communities so that issues and priorities are identified and addressed prior to development assessment.

The Department is proposing to commit to a longer exhibition timeframe beyond the legislated minimum 45-day public exhibition timeframe in the plan to provide more time for the community and stakeholders to respond to strategic planning documents and proposals.

Strategic land use plans set out a clear framework for areas of growth, infrastructure needs, environmental challenges and economic opportunities. It is the single most important stage in the planning process as individuals and communities can have a say on where they think development should occur and where infrastructure is needed most.

Extension to minimum public exhibition timeframes for regional strategic plans

In the draft plan, it is proposed to introduce:

- a minimum non-legislated 60-day public exhibition timeframe for draft regional or district strategic plans
- a minimum non-legislated 60-day public exhibition timeframe for local strategic planning statements

These changes will provide a greater opportunity to undertake targeted engagement with communities and allow additional time for stakeholders and the community to consider and provide meaningful submissions when it is most valuable. To facilitate the proposed changes, amendments to legislation will be considered.

Proposed changes to notification and exhibition of land-use planning

Public exhibition of planning proposals

Public exhibition period of a planning proposal

The Environmental Planning and Assessment Act 1979 specifies that unless a public exhibition period for a planning proposal is specified in the gateway determination, a minimum public exhibition period of 28-days should apply.

The appropriate public exhibition period is guided by the *LEP Making Guideline – August 2023*, which includes recommendations based on the categorisation or perceived impact of the proposal. The current legislation allows for gateway determination to specify a shorter period, or no-exhibition if so specified. The planning proposal may be varied by a Planning Proposal Authority at any time and re-exhibition of the proposal may be required if the minister (or delegate) determines further consultation is required.

Local environmental plans are tools to implement the strategic planning priorities of the state and local government area, through changes to local zoning and development controls.

Planning proposals are the first step in the process of amending a local environmental plan which describe how statutory changes will link with strategic plans.

Planning proposals can be site-specific, apply to a precinct or make changes across a local government area.

Pre-rezoning: precinct plans, master plans, and structure plans

When councils or the Department propose changes to a precinct through rezoning, they prepare a master plan (or equivalent) which precedes the local environmental plan making process.

Precinct and master plans take a place-based approach to guiding growth, and detailing actions and objectives for specific areas based on broader strategic plans. They outline the future vision for development, infrastructure, land use and public spaces at a high-level.

Before adopting a master plan, councils or the Department undertake community engagement to seek feedback on the proposed framework. While public exhibition periods for master plans are not legislated, the draft statewide plan proposes:

- a standard 42-day public exhibition period for masterplans as best-practice (unless adjusted due to urgency, scale or the nature of the project).

Removing the requirement to re-exhibit master plans at the planning proposal stage

The draft plan proposes to:

- shorten or remove public exhibition requirements at the planning proposal stage, where consultation has already occurred as part of a recent masterplan or related strategic planning update. This would involve a change to the LEP making guidelines to outline that the

recommended period of public exhibition for a planning proposal where consultation has occurred and is consistent with an exhibited masterplan stage is zero to 14 days.

This approach avoids duplication, promotes early engagement at the strategic planning stage and shortens planning proposal timeframes so homes and infrastructure can be delivered faster.

Further updates to the *LEP Making Guideline – August 2023* will outline the process moving forward.

Proposed changes to notification and public exhibition of development applications and complying development certificates

Notification of a complying development certificate

Complying development does not require public exhibition like a development application, so public input is not considered by the certifier or council in determining a complying development certificate.

The certifier's role is to assess proposed development occurring on land where complying development is permitted and to determine whether it meets the relevant development standards of the *State Environmental Planning Policy (Exempt and Complying Development Code) 2008*.

There are currently inconsistencies in how CDCs are notified across NSW:

- in 34 metropolitan local government areas – certifiers cannot determine a complying development certificate for 14 days after notice is given for certain forms of complying development. 7-days' notice is also given to neighbours before works commence for certain new additions and demolition of existing buildings
- other local government areas – There is no requirement to notify neighbours before determining complying development certificates and two days' notice is also given to neighbours before works commence for certain new additions and demolition of existing buildings

This results in different complying development certificate determination timeframes and notice requirements across NSW, from 20 days for the 34 select metropolitan local government areas, 10 days for the other local government areas, and, 10 days for Pattern Book related development.

Standard 7-day pre-commencement notice for complying development certificates

To provide consistency across NSW, the following changes to the *Environmental Planning and Assessment Regulation 2021* are proposed:

- removal of the 7 and 14 day written notice requirements before a complying development certificate is determined.
- retention of the notice to council advising the CDC determination.
- a 7-day pre-commencement of work notification for new buildings, additions and demolition in all local government areas.

These changes are proposed given submissions and objections cannot be made and the certifier or council's role is to determine whether the development is compliant with the existing relevant environmental planning instrument. Increasing and providing consistency for the pre-commencement of work notification across NSW will give greater notice to adjoining neighbours of proposed works before they commence.

Public exhibition of local development applications

Under the *Environmental Planning and Assessment Act 1979*, councils have discretion on how local development applications are notified. This has resulted in inconsistent public exhibition timeframes that currently range from zero to 28 days.

Currently, councils can specify shorter or longer public exhibition periods than the standard 14 days in their Community Participation Plans. Higher impact proposals – such as environmentally sensitive, designated, or nominated integrated development – require extended public exhibition periods of 28 days.

Councils also have discretion to choose certain types of low impact development. This typically includes internal residential alterations, new one or two storey dwellings, subdivisions, and ancillary structures such as pools, sheds, and garages.

Development exempt from public exhibition means that adjoining neighbours will not be notified by their council that a development application has been received for a site, allowing councils to complete their assessment of the application.

Development exempt from public exhibition and notification

The draft Community Participation Plan, proposes:

- certain development types will be exempt from public exhibition and notification, listed in Table 2, where the development:
 - is permissible in the relevant zone and,
 - meets the relevant planning controls in a local environmental plan, development control plan and/or state environmental planning policy and,
 - does not include a 4.6 variation

Development types exempt from public exhibition and notification will allow development to be assessed quickly, reducing the administrative burden on councils and supporting their alignment with the Minister’s Statement of Expectations and the NSW Government’s Faster Assessments program.

The proposed development types exempt from public exhibition and notification are identified in Table 2. These development types were informed by public exhibition exemptions from current council Community Participation Plans and development types that can be undertaken as complying development under the *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008* without public exhibition.

Table 2 Mandatory exhibition requirements - Development types exempt from public exhibition and notification

Residential and related uses	
Alterations - Internal alterations	Moveable dwellings
Alterations and additions to existing dwellings	New single and two storey dwellings, dual occupancies and attached dwellings
Ancillary development (such as pools, sheds, farm buildings)	Temporary structures

ATTACHMENT B

Boundary adjustment	Rural workers dwellings
Demolition (excluding heritage items)	Secondary dwellings
Exhibition homes and villages	Strata and Stratum subdivision
Group homes	Tree removal where they are not heritage items
Heritage item – minor works that does not impact item and is located behind the front façade	Home business and/or home occupation
Residential flat buildings*	Shop top housing*
<i>*a pre-commencement of works notification to adjoining neighbours is required 7 days before works commence</i>	
Primary production and rural development	
Agritourism	Extensive agriculture
Commercial farm	Farm buildings
Commercial development	
Alterations and additions	Kiosks
Change of use	Roadside stalls
Take away food and drink premises	Signage
Industrial development	
Change of use	Industrial retail outlets
Community, health, education, recreational and other infrastructure	
Alterations – internal and external	Environmental protections works
Environmental facility	
Tourist and Visitor accommodation	
Bed and Breakfast accommodation	Farm stay accommodation
Other	
Modifications involving minimal environmental impact	<p>Applications made under section 4.55(1) of the EP&A Act.</p> <p>Applications made under section 4.55(1A) of the EP&A Act.</p> <p>Applications made under section 4.56 of the EP&A Act with minimal environmental impact.</p>

Application for the review of a determination or decision of a consent authority (Division 8.2 Reviews)	Reviews where the application has not been amended pursuant to section 8.3(3) of the EP&A Act.
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Public exhibition of division 8.2 reviews

To support the NSW Government's Planning Systems Reforms, and increase the uptake of internal reviews, the draft Community Participation Plan proposes changes to the public exhibition period of certain types of reviews. Currently, review applications are to be exhibited for 14 days unless the Community Participation Plan specifies otherwise.

To resolve unnecessary exhibition, in the draft Community Participation Plan the Department is proposing:

- that an application for review that has not been amended pursuant to section 8.3(3) will be exempt from public exhibition. The consent authority will consider submissions made on the original application in determining the review. Notification to previous submitters may still be made.
- where an application has been amended under section 8.3(3), the public exhibition period is to be the same as the original application.

Residential flat buildings and shop top housing

Residential flat buildings and shop top housing are development types which are proposed to be exempt from standard public exhibition and notification across NSW where:

- residential flat buildings or shop top housing are permissible in the relevant zone, and,
- the development meets the controls under a local environmental plan, development controls plan and/or a state environmental planning policy, and,
- does not include a 4.6 variation.

To ensure communities are still being informed, a new pre-commencement notification that requires written notice to adjoining neighbours 7 days prior to works commencing is proposed.

Targeted assessment

The targeted assessment pathway introduced as part of the planning system reforms allows certain steps in the development assessment process such as public exhibition to be turned off where those matters have already been addressed through earlier planning processes. This would be implemented through the introduction of a state environmental planning policy.

Public exhibition requirements for the targeted assessment pathway are detailed in the *Environmental Planning and Assessment Act 1979* and included in the draft Community Participation Plan.

Higher impact development

The current minimum 28-day public exhibition timeframe for high impact development such as development that requires an environmental impact statement, designated development, and nominated integrated development will remain unchanged to reflect their impact and proportionality in the planning system.

Using engagement strategies to specify how the community can engage on local planning matters

A council's Community Engagement Strategy (CES), required under the *Local Government Act 1993*, sets how council intends to engage the community for plans, policies, programs and key activities including Council's community strategic plan, plans of management, and council's planning and delivery of services and infrastructure.

When incorporating planning activities into their CES, the principles for engagement under the *Environmental Planning and Assessment Act 1979* and the statewide Community Participation Plan should be considered. Guidance is available to assist in preparing their engagement strategies through the Office of Local Government's Integrated Planning and Reporting Guidelines and Handbook

Savings and Transitional arrangements

A large number of councils and planning authorities currently have combined community participation plans and Community Engagement Strategies. Transitional arrangements will be in place to confirm that Community Engagement Strategies that are combined with community participation plans remain valid, while any timeframes referenced in community participation plans regarding planning processes have no effect on adoption of the proposed statewide plan.

Determining authorities under Part 5 of the *Environmental Planning and Assessment Act* 1979 and the Independent Planning Commission

Determining authorities

Several determining authorities can carry out development without consent as part of their everyday responsibilities, such as water supply infrastructure being constructed by a water utility provider.

Self- assessment of these activities is undertaken under Part 5 of the EP&A Act, which ensures determining authorities consider environmental issues before they undertake or approve an activity that does not require development consent from a council or the Minister.

These authorities were previously required to prepare their own community participation plan if an environmental impact statement was required.

The consultation requirements for these authorities will now be incorporated in the statewide plan. Agency specific engagement strategies will continue to sit alongside the statewide plan and continue to outline specific mechanisms and tools an agency will use to engage with communities and stakeholders.

Independent Planning Commission

The Independent Planning Commission is the declared consent authority for certain State significant development applications.

Unlike a typical consent authority, some of the ordinary consent authority functions of the Commission are carried out by the Planning Secretary (through the Department of Planning, Housing and Infrastructure) on behalf of the Commission. Among these functions are, at section 4.6(d) of EP&A Act, carrying out the community participation requirements of Division 2.6 (of the EP&A Act).

As part of its commitment to public engagement, the Commission will typically conduct further processes in addition to the formal statutory community participation requirements that are already carried out on its behalf by the Department. Some of these processes are mandatory – the Commission must conduct a public hearing when directed to do so by the minister – while others are discretionary but standard practice. For example, the Commission will always accept written submissions on matters on which it is deliberating, and may, in certain circumstances, also conduct stakeholder meetings, public or local meetings.

The Commission's Engagement Strategy, as updated from time to time, sets out in more detail the public engagement undertaken by the Commission.

Planning system reforms

Planning system reforms

The *Environmental Planning and Assessment Amendments (Planning System Reforms) Act 2025* was passed by both Houses of Parliament on 11 November 2025 and received assent on 24 November 2025. The first stage of the reforms commenced on 15 December 2025, introducing the new objects, establishing the Housing Delivery Authority (HDA) and Development Coordination Authority (DCA) in law, changes to the matters for consideration in determining a development application, and commencing initial changes to planning panels.

A second proclamation was made on 25 February 2026 to commence additional provisions including changes to appeals and reviews, a broadening of the scope of minor modifications, and the introduction of targeted assessment and proportionality into Part 5 assessments. These provisions commenced on 21 March 2026.

The remaining provisions will commence as part of a subsequent proclamation at a later date to allow for further consultation, system updates, and alignment with future regulatory changes, including the commencement of the new statewide Community Participation Plan.

Further changes

There are further changes that will need to occur associated with the introduction of the new statewide plan. These include:

- savings and transitional arrangements to confirm existing engagement strategies continue to apply following the making of the draft statewide plan, but the statewide plan prevails to the extent of any inconsistency in terms of any exhibition periods for development applications and modifications
 - savings and transitional arrangements so that existing development applications, strategic plans and planning proposals are not subject to any additional notification requirements.
 - an amendment to the *Environmental Planning and Assessment Regulation 2021* to deliver the complying development certificate notification changes and review other changes.
-

Monitoring the Community Participation Plan

The Department will monitor and evaluate its engagement activities by reference to the measurable actions outlined in the draft statewide plan.

A review of timeframes may be undertaken within 12 months of the publication of the final statewide plan.

Department of Planning, Housing and Infrastructure

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Parramatta NSW 2124
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REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 47

SUBJECT: Monthly Investment Report - April 2026

FILE NUMBER: 25/23527

REPORT BY: Jennifer Lim Hernandez, Manager Finance

RECOMMENDATION:

That the Investment Report be received and noted.

SUPPORTING DOCUMENTS:

AT-A [↓](#) Fairfield Investment Report - April 2026

17 Pages

CITY PLAN

This report is linked to *Theme 5 Good Governance and Leadership* in the Fairfield City Plan.

SUMMARY

Council's investment portfolio posted a marked-to-market return of 4.85% per annum (p.a.) for the month of April 2026 versus the bank bill index benchmark return of 4.24% p.a. For the past 12 months, the portfolio has returned 4.34% p.a. on a marked-to-market basis versus the benchmark's 3.79% p.a.

Excluding marked-to-market influences, the portfolio yielded 4.72% p.a. for the month of April 2026, up from 4.64% p.a. last month, with interest income of \$845,660.00 for the month. This is based on the actual interest rates being received on existing investments and excludes market value changes of the securities/deposits.

The month ended with plenty of inflation data for the markets to sift through with both the March monthly and quarterly Consumer Price Index results released. For the month, headline inflation has risen by 4.6% year over year (yoy) with trimmed mean up 3.3%. For the March quarter, inflation was up 4.1% yoy and trimmed mean +3.5% yoy, all well over the Reserve Bank of Australia's (RBA) 2-3% target range.

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 47

Together with the spike in both consumer inflation expectations and business survey measures of costs and prices, the March inflation data is expected to raise plenty of concerns at the RBA. Oil price pass-through to other (non-fuel) prices is starting to impact everything from building products to takeaway food. Home-building and vehicle repair costs, along with downstream insurance inflation, also picked up in the month and quarter.

With the majority of inflation expectations already priced into the market and no material change to cash rate forecasts (still 2 hikes expected), term deposit rates ended April in line with March's month end levels.

Purpose

The purpose of this report is to provide a monthly update of the details of Council's current investments and to certify that those investments are in accordance with the Local Government Act, Regulations and Council's Investment Policy.

Background

Council's Investment Policy allows Council to maintain a risk management framework to prudently manage its investment portfolio, credit quality and maturity profile while aiming to achieve the best available investment return for ratepayers' money.

While exercising the power to invest, consideration is to be given to the preservation of capital, liquidity and the return of investment.

- Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.
- Investments should be allocated to ensure there is sufficient liquidity to meet reasonably anticipated cash flow requirements, as and when they fall due, without incurring the risk of significant costs due to the unanticipated sale of an investment.
- Investments are expected to achieve a market average rate of return in line with the Council's risk tolerance.

In addition, Clause 212 of the Local Government (General) Regulation 2021 requires the Responsible Accounting Officer of a council to provide a written report setting out details of all money that Council has invested under Section 625 of the Local Government Act 1993 and for the report to include a certification as to whether or not the investment has been made in accordance with the Act. The report is to be presented to Council each month.

In accordance with Clause 212 of the Local Government (General) Regulation 2021, the following report sets out details of all money that Council had invested under Section 625 of the Local Government Act 1993 as at 30 April 2026.

Investment Update

REPORT BY CHAIRPERSON
OUTCOMES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 47

During the month of April 2026, Council's overall cash and investment portfolio of \$228,383,870.00 (carrying value as at 30 April 2026) returned 4.85% p.a. against the bank bill benchmark of 4.24% p.a.

Account Certification – Responsible Accounting Officer

I hereby certify that the investments summarised in the above report have been made in accordance with Section 625 of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

Lachlan Gunn
Responsible Accounting Officer

CONCLUSION

Council's portfolio returned 4.85% p.a. for the month of April 2026 against the bank bill benchmark of 4.24% p.a. Council's investments comply with the Local Government Act 1993, Local Government (General) Regulation 2021 and Council's Investment Policy.

Jennifer Lim Hernandez
Manager Finance

Authorisation:
Deputy General Manager & CFO

Outcomes Supplementary Reports - 19 May 2026

File Name: **OSR19052026_1.DOCX**

***** END OF ITEM 47 *****



**Investment Summary Report
April 2026**

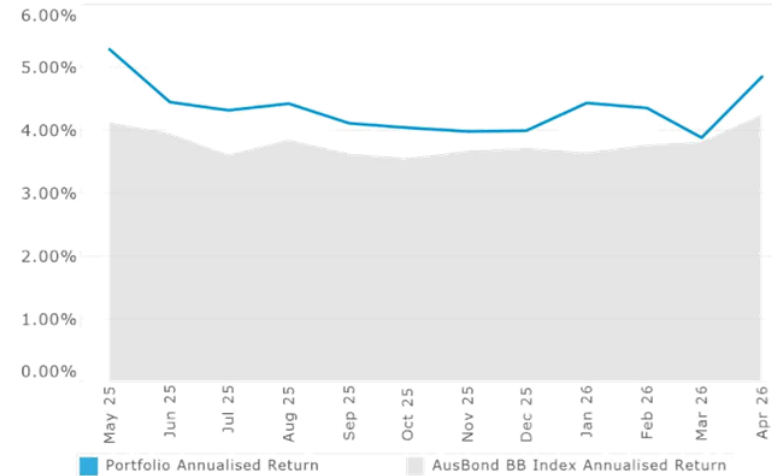


Fairfield City Council
Executive Summary - April 2026



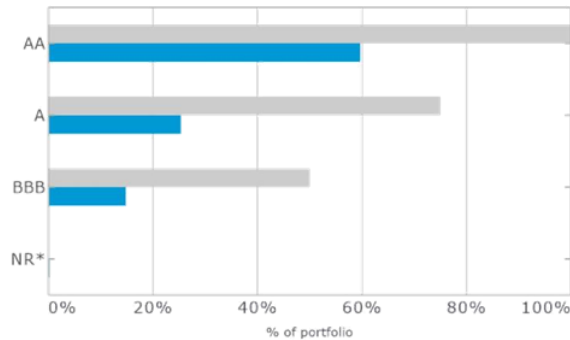
Investment Holdings **Investment Performance**

	Face Value (\$)	Current Value (\$)	Current Yield (%)
Bonds	7,400,000	7,450,722	4.8580
Cash	15,608,145	15,608,145	4.0003
Floating Rate Note	68,950,000	69,407,022	5.1963
Mortgage Backed Security	500,000	225,725	5.2920
Term Deposit	136,200,000	138,005,289	4.6901
	228,658,145	230,696,903	4.8024

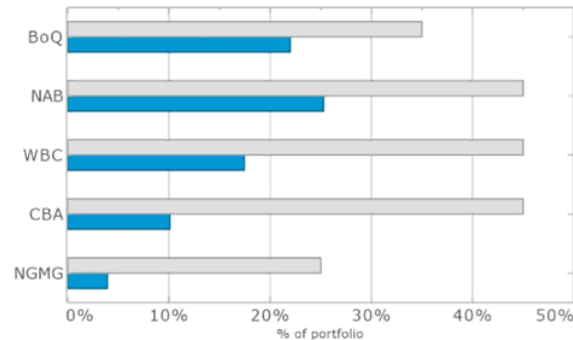


Investment Policy Compliance

Total Credit Exposure



Individual Institutional Exposures



Term to Maturities

	Face Value (\$)	Policy Max
Between 0 and 1 years	177,308,145	78% 100% ^a
Between 1 and 5 years	50,850,000	22% 60% ^a
Greater than 5 years*	500,000	0% 0%
	228,658,145	

* Complying grandfathered investment

Specific Sub Limits

Between 3 and 5 years	26,350,000	12% 30% ^a
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Portfolio Exposure Investment Policy Limit



Fairfield City Council

Investment Holdings Report - April 2026

**Cash Accounts**

Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
35.29	4.7500%	AMP Bank	BBB+	35.29	545751	31d Notice
11,981.11	4.4000%	Macquarie Bank	A+	11,981.11	540388	Accelerator
15,596,128.85	4.0000%	Commonwealth Bank of Australia	AA-	15,596,128.85	538855	BOS
15,608,145.25	4.0003%			15,608,145.25		

Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
9-Jun-26	5,000,000.00	4.1700%	National Australia Bank	AA-	5,000,000.00	9-Sep-25	5,133,668.49	546451	133,668.49	At Maturity	
18-Jun-26	10,000,000.00	4.1300%	National Australia Bank	AA-	10,000,000.00	18-Aug-25	10,289,665.75	546348	289,665.75	At Maturity	
23-Jun-26	5,000,000.00	4.2800%	Suncorp Bank	AA-	5,000,000.00	19-Nov-25	5,095,567.12	546857	95,567.12	At Maturity	
23-Jun-26	25,000,000.00	4.4000%	Bank of Queensland	A-	25,000,000.00	20-Jan-26	25,304,383.56	547041	304,383.56	At Maturity	
29-Jun-26	10,000,000.00	4.1000%	National Australia Bank	AA-	10,000,000.00	29-Aug-25	10,275,205.48	546391	275,205.48	At Maturity	
25-Aug-26	10,000,000.00	4.5100%	Bank of Queensland	A-	10,000,000.00	20-Jan-26	10,124,797.26	547042	124,797.26	At Maturity	
13-Oct-26	12,000,000.00	5.4000%	Bank of Queensland	A-	12,000,000.00	14-Apr-26	12,030,180.82	547296	30,180.82	At Maturity	
20-Oct-26	10,000,000.00	4.5600%	Westpac Group	AA-	10,000,000.00	20-Jan-26	10,126,180.82	547040	126,180.82	At Maturity	
15-Dec-26	7,200,000.00	5.2300%	National Australia Bank	AA-	7,200,000.00	18-Mar-26	7,245,393.53	547225	45,393.53	At Maturity	
12-Jan-27	7,000,000.00	4.6200%	National Australia Bank	AA-	7,000,000.00	13-Jan-26	7,095,690.96	547028	95,690.96	At Maturity	
20-Jan-27	15,000,000.00	5.2500%	National Australia Bank	AA-	15,000,000.00	19-Mar-26	15,092,773.97	547228	92,773.97	At Maturity	
23-Feb-27	20,000,000.00	5.0000%	Westpac Group	AA-	20,000,000.00	20-Feb-26	20,191,780.82	547136	191,780.82	At Maturity	
	136,200,000.00	4.6901%			136,200,000.00		138,005,288.58		1,805,288.58		

Floating Rate Notes

Fairfield City Council

Investment Holdings Report - April 2026



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
6-May-26	3,300,000.00	4.5575%	BoQ Snr FRN (May26) BBSW+0.63%	A-	3,275,415.00	25-Jan-22	3,334,565.14	542265	34,612.03	6-May-26	
15-May-26	1,500,000.00	5.2072%	BEN Snr FRN (May26) BBSW+1.25%	A-	1,500,000.00	15-May-23	1,516,173.41	544083	15,835.59	15-May-26	
14-Sep-26	1,600,000.00	5.0239%	MAC Snr FRN (Sep26) BBSW+0.85%	A+	1,600,000.00	14-Sep-23	1,612,242.38	544498	10,130.38	15-Jun-26	
15-Sep-26	1,500,000.00	4.6539%	SUN Snr FRN (Sep26) BBSW+0.48%	AA-	1,500,000.00	15-Sep-21	1,508,827.78	541882	8,797.78	15-Jun-26	
23-Oct-26	1,200,000.00	5.9500%	GSB Snr FRN (Oct26) BBSW+1.60%	BBB+	1,200,000.00	23-Jan-24	1,206,573.73	544800	1,564.93	23-Jul-26	
25-Jan-27	3,900,000.00	5.0677%	WBC Snr FRN (Jan27) BBSW+0.70%	AA-	3,900,000.00	25-Jan-22	3,910,087.44	542256	1,624.44	27-Jul-26	
25-Jan-27	5,000,000.00	5.1477%	SUN Snr FRN (Jan27) BBSW+0.78%	AA-	5,009,450.00	14-Feb-22	5,014,365.49	542332	2,115.49	27-Jul-26	
27-Jan-27	1,600,000.00	5.7177%	BEN Snr FRN (Jan27) BBSW+1.35%	A-	1,600,000.00	27-Jan-23	1,610,271.92	543706	751.92	27-Jul-26	
13-Sep-27	1,000,000.00	5.5075%	AusW Snr FRN (Sep27) BBSW+1.33%	Baa2	1,000,000.00	13-Sep-24	1,013,013.63	545464	7,393.63	15-Jun-26	
13-Sep-27	2,000,000.00	5.4475%	AMP Snr FRN (Sep27) BBSW+1.27%	BBB+	2,000,000.00	13-Sep-24	2,024,306.16	545480	14,626.16	15-Jun-26	
14-Dec-27	1,600,000.00	5.4239%	SUN Snr FRN (Dec27) BBSW+1.25%	AA-	1,600,000.00	14-Dec-22	1,627,800.96	543633	10,936.96	15-Jun-26	
31-Mar-28	500,000.00	5.3680%	ANZ Snr FRN (Mar28) BBSW+1.06%	AA-	500,000.00	31-Mar-23	507,094.56	543964	2,279.56	30-Jun-26	
12-May-28	2,000,000.00	4.9564%	NAB Snr FRN (May28) BBSW+1.00%	AA-	2,000,000.00	12-May-23	2,038,623.52	544072	21,183.52	12-May-26	
17-Aug-28	2,500,000.00	4.9142%	CBA Snr FRN (Aug28) BBSW+0.95%	AA-	2,500,000.00	17-Aug-23	2,545,646.00	544382	24,571.00	18-May-26	
19-Sep-28	1,500,000.00	5.1955%	WBC Snr FRN (Sep28) BBSW+0.93%	AA-	1,500,000.00	19-Sep-23	1,521,289.09	544505	9,181.09	19-Jun-26	
3-Oct-28	2,500,000.00	5.2673%	TMB Snr FRN (Oct28) BBSW+0.95%	BBB+	2,500,000.00	3-Oct-25	2,507,208.58	546596	8,658.58	3-Jul-26	
3-Nov-28	3,400,000.00	4.7950%	GSB Snr FRN (Nov28) BBSW+0.93%	BBB+	3,400,000.00	3-Nov-25	3,429,866.99	546742	38,859.21	5-May-26	
27-Nov-28	2,500,000.00	5.0161%	BOz Snr FRN (Nov28) BBSW+1.03%	BBB+	2,500,000.00	27-Nov-25	2,520,364.82	546854	21,644.82	27-May-26	
9-Apr-29	3,500,000.00	5.4743%	MYS Snr FRN (Apr29) BBSW+1.15%	Baa2	3,500,000.00	9-Apr-26	3,512,994.02	547272	11,548.52	9-Jul-26	
5-Nov-29	3,750,000.00	4.9826%	HPC Snr FRN (Nov29) BBSW+1.05%	BBB+	3,750,000.00	5-Nov-25	3,782,787.43	546769	43,512.43	5-May-26	
21-Jan-30	500,000.00	5.5920%	NPBS Snr FRN (Jan30) BBSW+1.25%	BBB+	507,675.00	11-Dec-25	503,226.03	546921	766.03	21-Jul-26	
21-Jan-30	2,500,000.00	5.5920%	NPBS Snr FRN (Jan30) BBSW+1.25%	BBB+	2,538,375.00	11-Dec-25	2,516,130.14	546920	3,830.14	21-Jul-26	
18-Mar-30	1,600,000.00	5.0886%	NAB Snr FRN (Mar30) BBSW+0.83%	AA-	1,600,000.00	18-Mar-25	1,617,925.12	545900	9,814.72	18-Jun-26	
13-Jun-30	1,500,000.00	5.1275%	ING Snr FRN (Jun30) BBSW+0.95%	A	1,500,000.00	13-Jun-25	1,518,230.24	546127	10,325.24	15-Jun-26	
2-Dec-30	2,000,000.00	4.7667%	SUN Snr FRN (Dec30) BBSW+0.80%	AA-	2,004,760.00	11-Dec-25	2,015,766.96	546922	15,671.34	2-Jun-26	
15-Jan-31	3,500,000.00	5.0642%	CBA Snr FRN (Jan31) BBSW+0.74%	AA-	3,500,000.00	15-Jan-26	3,513,149.62	547002	7,769.73	15-Jul-26	
23-Jan-31	2,700,000.00	5.4800%	NPBS Snr FRN (Jan31) BBSW+1.13%	BBB+	2,718,630.00	19-Mar-26	2,691,929.96	547235	3,242.96	23-Jul-26	
23-Jan-31	3,300,000.00	5.4800%	NPBS Snr FRN (Jan31) BBSW+1.13%	BBB+	3,300,000.00	23-Jan-26	3,290,136.62	547030	3,963.62	23-Jul-26	



Fairfield City Council
Investment Holdings Report - April 2026



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
30-Apr-31	2,500,000.00	5.6531%	HPC Snr FRN (Apr31) BBSW+1.28%	BBB+	2,500,000.00	30-Apr-26	2,498,212.20	547350	387.20	30-Jul-26	
30-Apr-31	2,500,000.00	5.6531%	HPC Snr FRN (Apr31) BBSW+1.28%	BBB+	2,501,075.00	30-Apr-26	2,498,212.20	547339	387.20	30-Jul-26	
68,950,000.00		5.1963%			69,005,380.00		69,407,022.14		345,986.22		

Fixed Rate Bonds

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield	Reference
10-Aug-26	3,000,000.00	4.8000%	WBC Snr Bond (Aug26) 4.80%	AA-	2,998,020.00	10-Aug-23	3,032,053.78	544369	31,823.20	4.82400%	
17-Aug-26	1,500,000.00	4.7500%	CBA Snr Bond (Aug26) 4.75%	AA-	1,497,105.00	17-Aug-23	1,514,265.57	544384	14,368.09	4.82000%	
14-Sep-26	1,400,000.00	4.9460%	MAC Snr Bond (Sep26) 4.946%	A+	1,400,000.00	14-Sep-23	1,408,633.47	544496	8,750.62	4.94600%	
19-Sep-28	1,500,000.00	5.0000%	WBC Snr Bond (Sep28) 5.00%	AA-	1,498,890.00	19-Sep-23	1,495,769.35	544510	8,669.35	5.01700%	
7,400,000.00		4.8580%			7,394,015.00		7,450,722.17		63,611.26	4.8854%	

Mortgage Backed Securities

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
23-Jul-57	500,000.00	5.2920%	Emerald Reverse Mortgage (2007C)	NR*	500,000.00	6-Jul-07	225,724.93	310293	724.93	
500,000.00		5.2920%			500,000.00		225,724.93		724.93	



Fairfield City Council

Accrued Interest Report - April 2026



Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
Bonds									
WBC Snr Bond (Aug26) 4.80%	544369		3,000,000.00	10-Aug-23	10-Aug-26	0.00	30	11,933.70	4.84%
CBA Snr Bond (Aug26) 4.75%	544384		1,500,000.00	17-Aug-23	17-Aug-26	0.00	30	5,904.69	4.79%
MAC Snr Bond (Sep26) 4.946%	544496		1,400,000.00	14-Sep-23	14-Sep-26	0.00	30	5,706.93	4.96%
WBC Snr Bond (Sep28) 5.00%	544510		1,500,000.00	19-Sep-23	19-Sep-28	0.00	30	6,048.38	4.91%
						0.00		29,593.70	4.87%
Cash									
Commonwealth Bank of Australia	538855					25,059.42	0	52,915.77	4.00%
Macquarie Bank	540388					43.12	0	43.12	4.40%
AMP Bank	545751					38,740.59	0	35.29	4.75%
						63,843.13		52,994.18	4.00%
Floating Rate Note									
BoQ Snr FRN (May26) BBSW+0.63%	542265		3,300,000.00	25-Jan-22	6-May-26	0.00	30	12,361.44	4.56%
BEN Snr FRN (May26) BBSW+1.25%	544083		1,500,000.00	15-May-23	15-May-26	0.00	30	6,419.83	5.21%
MAC Snr FRN (Sep26) BBSW+0.85%	544498		1,600,000.00	14-Sep-23	14-Sep-26	0.00	30	6,606.77	5.02%
SUN Snr FRN (Sep26) BBSW+0.48%	541882		1,500,000.00	15-Sep-21	15-Sep-26	0.00	30	5,737.68	4.65%
GSB Snr FRN (Oct26) BBSW+1.60%	544800		1,200,000.00	23-Jan-24	23-Oct-26	16,003.23	30	5,476.83	5.55%
WBC Snr FRN (Jan27) BBSW+0.70%	542256		3,900,000.00	25-Jan-22	25-Jan-27	43,867.58	30	14,640.09	4.57%
SUN Snr FRN (Jan27) BBSW+0.78%	542332		5,000,000.00	14-Feb-22	25-Jan-27	57,237.75	30	19,098.12	4.65%
BEN Snr FRN (Jan27) BBSW+1.35%	543706		1,600,000.00	27-Jan-23	27-Jan-27	20,589.83	30	6,860.99	5.22%
AusW Snr FRN (Sep27) BBSW+1.33%	545464		1,000,000.00	13-Sep-24	13-Sep-27	0.00	30	4,526.71	5.51%
AMP Snr FRN (Sep27) BBSW+1.27%	545480		2,000,000.00	13-Sep-24	13-Sep-27	0.00	30	8,954.79	5.45%
SUN Snr FRN (Dec27) BBSW+1.25%	543633		1,600,000.00	14-Dec-22	14-Dec-27	0.00	30	7,132.80	5.42%
ANZ Snr FRN (Mar28) BBSW+1.06%	543964		500,000.00	31-Mar-23	31-Mar-28	0.00	30	2,206.03	5.37%
NAB Snr FRN (May28) BBSW+1.00%	544072		2,000,000.00	12-May-23	12-May-28	0.00	30	8,147.51	4.96%
CBA Snr FRN (Aug28) BBSW+0.95%	544382		2,500,000.00	17-Aug-23	17-Aug-28	0.00	30	10,097.67	4.91%
WBC Snr FRN (Sep28) BBSW+0.93%	544505		1,500,000.00	19-Sep-23	19-Sep-28	0.00	30	6,405.41	5.20%

Fairfield City Council

Accrued Interest Report - April 2026



Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
TMB Snr FRN (Oct28) BBSW+0.95%	546596		2,500,000.00	3-Oct-25	3-Oct-28	29,557.84	30	10,586.27	5.15%
GSB Snr FRN (Nov28) BBSW+0.93%	546742		3,400,000.00	3-Nov-25	3-Nov-28	0.00	30	13,399.73	4.80%
BOz Snr FRN (Nov28) BBSW+1.03%	546854		2,500,000.00	27-Nov-25	27-Nov-28	0.00	30	10,307.06	5.02%
MYS Snr FRN (Apr29) BBSW+1.15%	547272		3,500,000.00	9-Apr-26	9-Apr-29	0.00	22	11,548.52	5.47%
HPC Snr FRN (Nov29) BBSW+1.05%	546769		3,750,000.00	5-Nov-25	5-Nov-29	0.00	30	15,357.33	4.98%
NPBS Snr FRN (Jan30) BBSW+1.25%	546920		2,500,000.00	11-Dec-25	21-Jan-30	30,693.70	30	10,650.96	5.18%
NPBS Snr FRN (Jan30) BBSW+1.25%	546921		500,000.00	11-Dec-25	21-Jan-30	6,138.74	30	2,130.19	5.18%
NAB Snr FRN (Mar30) BBSW+0.83%	545900		1,600,000.00	18-Mar-25	18-Mar-30	0.00	30	6,691.85	5.09%
ING Snr FRN (Jun30) BBSW+0.95%	546127		1,500,000.00	13-Jun-25	13-Jun-30	0.00	30	6,321.58	5.13%
SUN Snr FRN (Dec30) BBSW+0.80%	546922		2,000,000.00	11-Dec-25	2-Dec-30	0.00	30	7,835.67	4.77%
CBA Snr FRN (Jan31) BBSW+0.74%	547002		3,500,000.00	15-Jan-26	15-Jan-31	38,537.01	30	13,764.37	4.78%
NPBS Snr FRN (Jan31) BBSW+1.13%	547030		3,300,000.00	23-Jan-26	23-Jan-31	40,184.51	30	13,786.50	5.08%
NPBS Snr FRN (Jan31) BBSW+1.13%	547235		2,700,000.00	23-Mar-26	23-Jan-31	32,878.23	30	11,279.86	5.08%
HPC Snr FRN (Apr31) BBSW+1.28%	547339		2,500,000.00	30-Apr-26	30-Apr-31	0.00	1	387.20	5.65%
HPC Snr FRN (Apr31) BBSW+1.28%	547350		2,500,000.00	30-Apr-26	30-Apr-31	0.00	1	387.20	5.65%
						315,688.42		259,106.96	4.99%
Mortgage Backed Securities									
Emerald Reverse Mortgage Series 2007-1 Class C (BBSW+0.95%)	310293		500,000.00	6-Jul-07	23-Jul-57	5,768.00	30	2,006.91	4.88%
						5,768.00		2,006.91	4.88%
Term Deposits									
Suncorp Bank	545970		18,000,000.00	2-Apr-25	1-Apr-26	847,272.33	0	0.00	
National Australia Bank	546451		5,000,000.00	9-Sep-25	9-Jun-26	0.00	30	17,136.98	4.17%
National Australia Bank	546348		10,000,000.00	18-Aug-25	18-Jun-26	0.00	30	33,945.20	4.13%
Suncorp Bank	546857		5,000,000.00	19-Nov-25	23-Jun-26	0.00	30	17,589.04	4.28%
Bank of Queensland	547041		25,000,000.00	20-Jan-26	23-Jun-26	0.00	30	90,410.96	4.40%
National Australia Bank	546391		10,000,000.00	29-Aug-25	29-Jun-26	0.00	30	33,698.63	4.10%

Fairfield City Council

Accrued Interest Report - April 2026



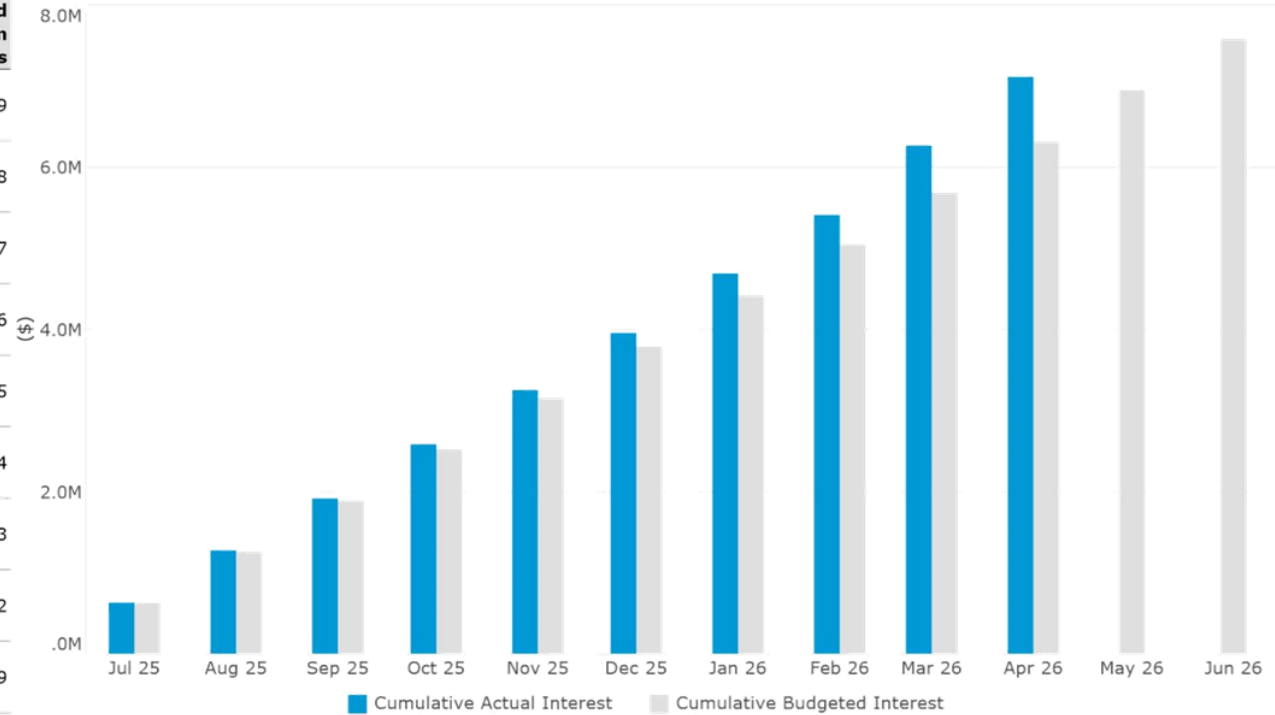
Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
Bank of Queensland	547042		10,000,000.00	20-Jan-26	25-Aug-26	0.00	30	37,068.49	4.51%
Bank of Queensland	547296		12,000,000.00	14-Apr-26	13-Oct-26	0.00	17	30,180.82	5.40%
Westpac Group	547040		10,000,000.00	20-Jan-26	20-Oct-26	0.00	30	37,479.45	4.56%
National Australia Bank	547225		7,200,000.00	18-Mar-26	15-Dec-26	0.00	30	30,950.13	5.23%
National Australia Bank	547028		7,000,000.00	13-Jan-26	12-Jan-27	0.00	30	26,580.82	4.62%
National Australia Bank	547228		15,000,000.00	19-Mar-26	20-Jan-27	0.00	30	64,726.02	5.25%
Westpac Group	547136		20,000,000.00	20-Feb-26	23-Feb-27	0.00	30	82,191.78	5.00%
						847,272.33		501,958.32	4.66%
Grand Totals						1,232,571.88		845,660.07	4.72%

Fairfield City Council
Investment Budget Report - April 2026

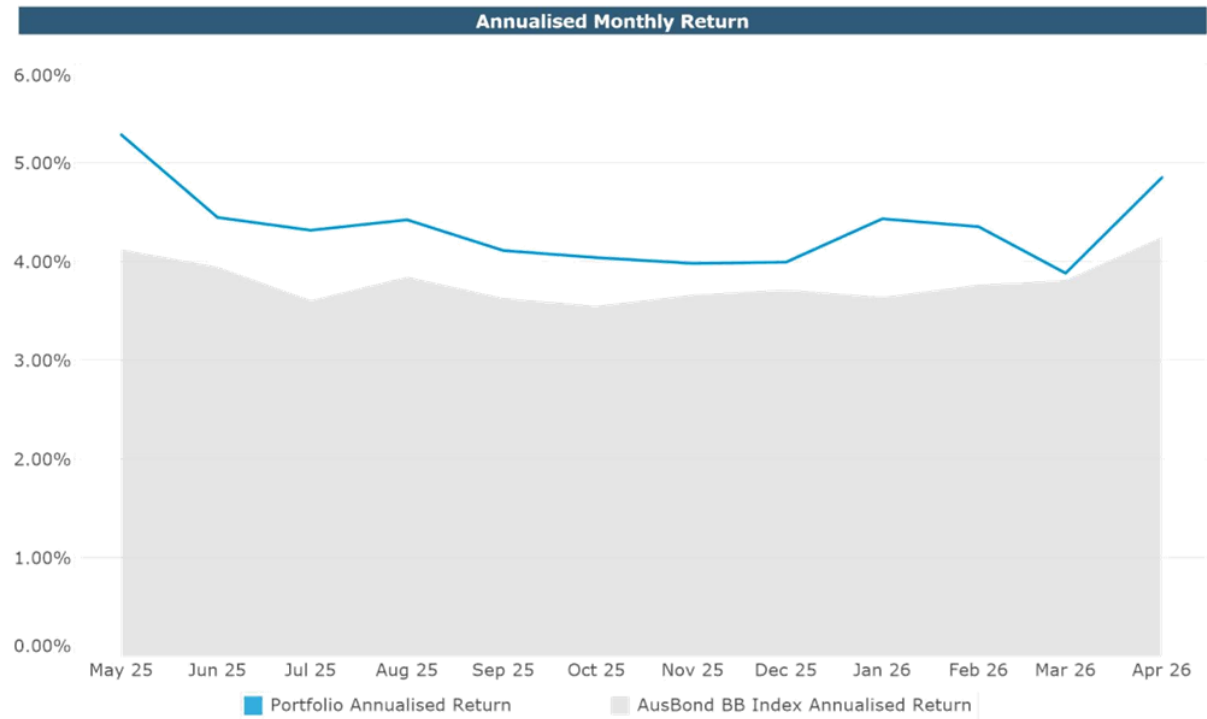


Budgeted vs Actual Returns

	YTD Income from Investments	Budgeted Income from Investments
July 2025	638,080	631,339
August 2025	1,281,044	1,262,678
September 2025	1,920,230	1,894,017
October 2025	2,586,611	2,525,356
November 2025	3,255,291	3,156,695
December 2025	3,957,916	3,788,034
January 2026	4,690,375	4,419,373
February 2026	5,409,627	5,050,712
March 2026	6,264,025	5,682,809
April 2026	7,109,685	6,314,906



Fairfield City Council
Investment Performance Report - April 2026



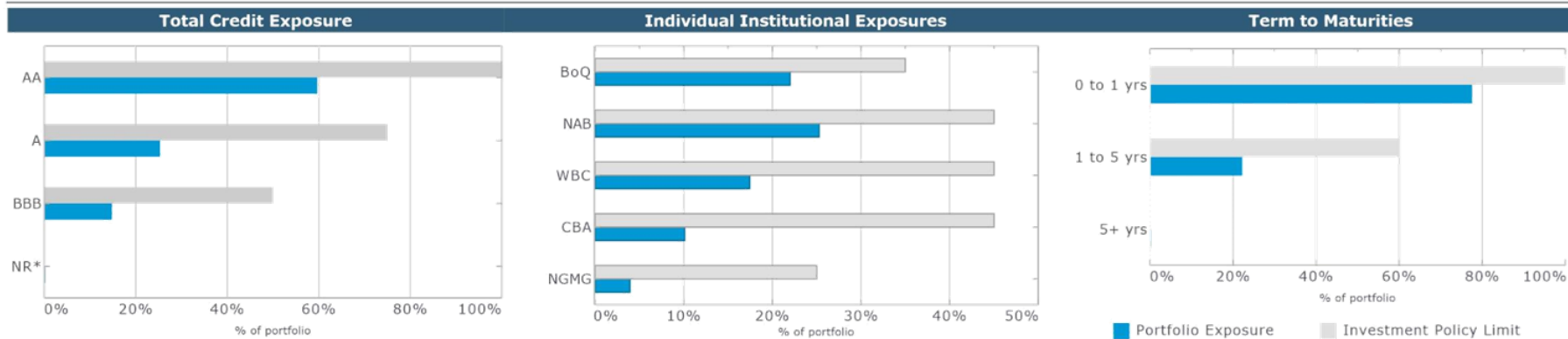
Historical Performance Summary (%pa)			
	Portfolio	Annualised BB Index	Outperformance
Apr 2026	4.85%	4.24%	0.61%
Last 3 months	4.36%	3.94%	0.42%
Last 6 months	4.24%	3.80%	0.44%
Financial Year to Date	4.24%	3.74%	0.50%
Last 12 months	4.34%	3.79%	0.55%





Fairfield City Council

Investment Policy Compliance Report - April 2026



Credit Rating Group	Face Value (\$)	Policy Max
AA	136,396,129	60% 100% a
A	57,911,981	25% 75% a
BBB	33,850,035	15% 50% a
NR*	500,000	
228,658,145		

* Complying grandfathered investment

Institution	% of portfolio	Investment Policy Limit
Bank of Queensland (A-)	22%	35% a
National Australia Bank (AA-)	25%	45% a
Westpac Group (AA-)	17%	45% a
Commonwealth Bank of Australia (AA-)	10%	45% a
Newcastle Greater Mutual Group (BBB+)	4%	25% a
Heritage and People's Choice (BBB+)	4%	25% a
Suncorp Bank (AA-)	7%	45% a
Great Southern Bank (BBB+)	2%	25% a
MyState Bank (Baa2)	2%	25% a
Bank Australia (BBB+)	1%	25% a
Teachers Mutual Bank (BBB+)	1%	25% a
Bendigo and Adelaide Bank (A-)	1%	35% a
Macquarie Bank (A+)	1%	35% a

Term	Face Value (\$)	Policy Max
Between 0 and 1 years	177,308,145	78% 100% a
Between 1 and 5 years	50,850,000	22% 60% a
Greater than 5 years*	500,000	
228,658,145		

* Complying grandfathered investment

Specific Sub Limits	Face Value (\$)	Policy Max
Between 3 and 5 years	26,350,000	12% 30% a

a = compliant
r = non-compliant





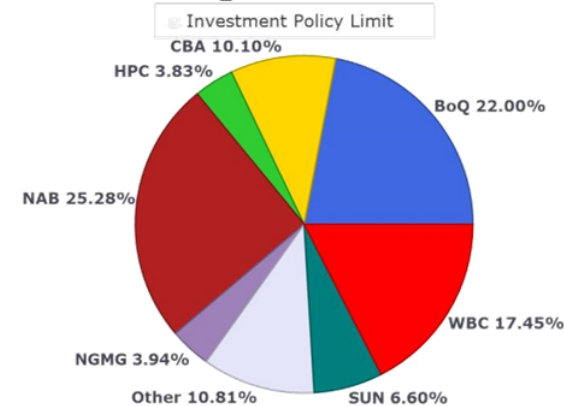
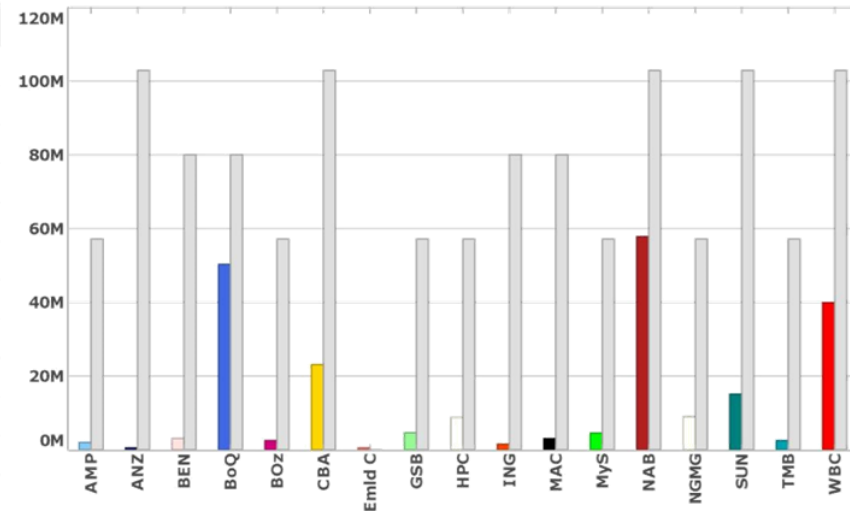
Fairfield City Council

Individual Institutional Exposures Report - April 2026

Individual Institutional Exposures **Individual Institutional Exposure Charts**

	Current Exposures		Policy Limit		Capacity
AMP Bank (BBB+)	2,000,035	1%	57,164,536	25%	55,164,501
ANZ Group (AA-)	500,000	0%	102,896,165	45%	102,396,165
Bank Australia (BBB+)	2,500,000	1%	57,164,536	25%	54,664,536
Bank of Queensland (A-)	50,300,000	22%	80,030,351	35%	29,730,351
Bendigo and Adelaide Bank (A-)	3,100,000	1%	80,030,351	35%	76,930,351
Commonwealth Bank of Australia (AA-)	23,096,129	10%	102,896,165	45%	79,800,036
Emerald Reverse Mortgage (NR*)	500,000	0%	0	0%	-500,000
Great Southern Bank (BBB+)	4,600,000	2%	57,164,536	25%	52,564,536
Heritage and People's Choice (BBB+)	8,750,000	4%	57,164,536	25%	48,414,536
ING Bank Australia (A)	1,500,000	1%	80,030,351	35%	78,530,351
Macquarie Bank (A+)	3,011,981	1%	80,030,351	35%	77,018,370
MyState Bank (Baa2)	4,500,000	2%	57,164,536	25%	52,664,536
National Australia Bank (AA-)	57,800,000	25%	102,896,165	45%	45,096,165
Newcastle Greater Mutual Group (BBB+)	9,000,000	4%	57,164,536	25%	48,164,536
Suncorp Bank (AA-)	15,100,000	7%	102,896,165	45%	87,796,165
Teachers Mutual Bank (BBB+)	2,500,000	1%	57,164,536	25%	54,664,536
Westpac Group (AA-)	39,900,000	17%	102,896,165	45%	62,996,165
	228,658,145				

* Complying grandfathered investment



Fairfield City Council

Cashflows Report - April 2026



Actual Cashflows for April 2026

Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
1-Apr-26	545970	Suncorp Bank	Term Deposit	Maturity: Face Value	18,000,000.00
		Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	847,272.33
Deal Total					18,847,272.33
Day Total					18,847,272.33
7-Apr-26	546596	TMB Snr FRN (Oct28) BBSW+0.95%	Floating Rate Note	Coupon Date	29,557.84
Deal Total					29,557.84
Day Total					29,557.84
9-Apr-26	547272	MYS Snr FRN (Apr29) BBSW+1.15%	Floating Rate Note	Settlement: Accrued Coupon at Purchase	0.00
		MYS Snr FRN (Apr29) BBSW+1.15%	Floating Rate Note	Settlement: Face Value	-3,500,000.00
		MYS Snr FRN (Apr29) BBSW+1.15%	Floating Rate Note	Settlement: Premium / Discount on Purchase	0.00
Deal Total					-3,500,000.00
Day Total					-3,500,000.00
14-Apr-26	547296	Bank of Queensland	Term Deposit	Settlement: Face Value	-12,000,000.00
Deal Total					-12,000,000.00
Day Total					-12,000,000.00
15-Apr-26	547002	CBA Snr FRN (Jan31) BBSW+0.74%	Floating Rate Note	Coupon Date	38,537.01
Deal Total					38,537.01
Day Total					38,537.01
21-Apr-26	310293	Emerald Reverse Mortgage (2007C)	Mortgage Backed Securities	Coupon Date	5,768.88
Deal Total					5,768.88
21-Apr-26	546920	NPBS Snr FRN (Jan30) BBSW+1.25%	Floating Rate Note	Coupon Date	30,693.70
Deal Total					30,693.70
21-Apr-26	546921	NPBS Snr FRN (Jan30) BBSW+1.25%	Floating Rate Note	Coupon Date	6,138.74
Deal Total					6,138.74
Day Total					42,601.32
23-Apr-26	544800	GSB Snr FRN (Oct26) BBSW+1.60%	Floating Rate Note	Coupon Date	16,003.23



Fairfield City Council

Cashflows Report - April 2026



Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
				<u>Deal Total</u>	<u>16,003.23</u>
23-Apr-26	547030	NPBS Snr FRN (Jan31) BBSW+1.13%	Floating Rate Note	Coupon Date	40,184.51
				<u>Deal Total</u>	<u>40,184.51</u>
23-Apr-26	547235	NPBS Snr FRN (Jan31) BBSW+1.13%	Floating Rate Note	Coupon Date	32,878.23
				<u>Deal Total</u>	<u>32,878.23</u>
				Day Total	89,065.97
28-Apr-26	542256	WBC Snr FRN (Jan27) BBSW+0.70%	Floating Rate Note	Coupon Date	43,867.58
				<u>Deal Total</u>	<u>43,867.58</u>
28-Apr-26	542332	SUN Snr FRN (Jan27) BBSW+0.78%	Floating Rate Note	Coupon Date	57,237.75
				<u>Deal Total</u>	<u>57,237.75</u>
28-Apr-26	543706	BEN Snr FRN (Jan27) BBSW+1.35%	Floating Rate Note	Coupon Date	20,589.83
				<u>Deal Total</u>	<u>20,589.83</u>
				Day Total	121,695.17
30-Apr-26	547339	HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Accrued Coupon at Purchase	0.00
		HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Face Value	-2,500,000.00
		HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Premium / Discount on Purchase	-1,075.00
				<u>Deal Total</u>	<u>-2,501,075.00</u>
30-Apr-26	547350	HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Accrued Coupon at Purchase	0.00
		HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Face Value	-2,500,000.00
		HPC Snr FRN (Apr31) BBSW+1.28%	Floating Rate Note	Settlement: Premium / Discount on Purchase	0.00
				<u>Deal Total</u>	<u>-2,500,000.00</u>
				Day Total	-5,001,075.00
				Total for Month	-1,332,345.36

Forecast Cashflows for May 2026

Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
5-May-26	546742	GSB Snr FRN (Nov28) BBSW+0.93%	Floating Rate Note	Coupon Date	40,645.84

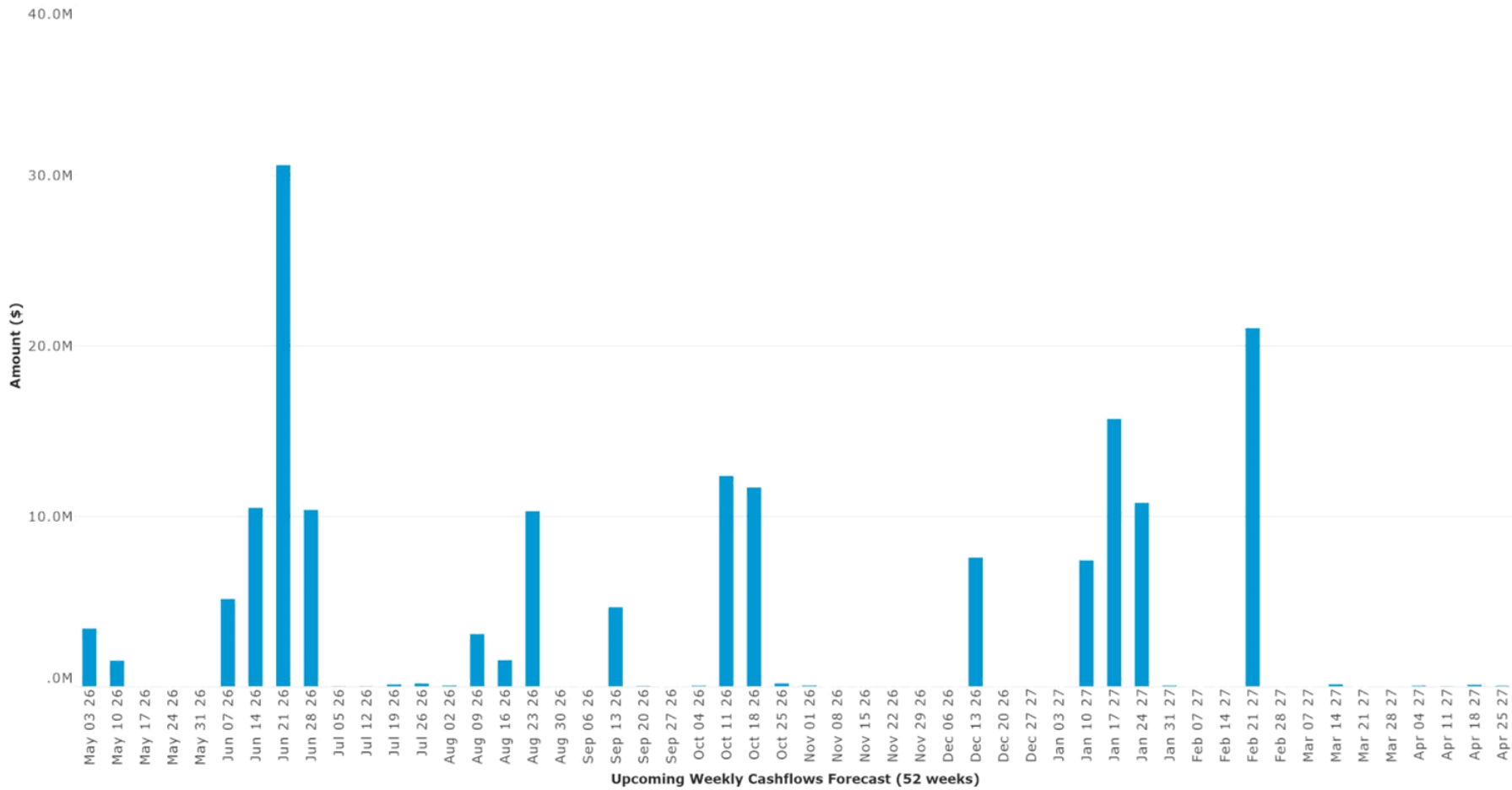


Fairfield City Council
Cashflows Report - April 2026

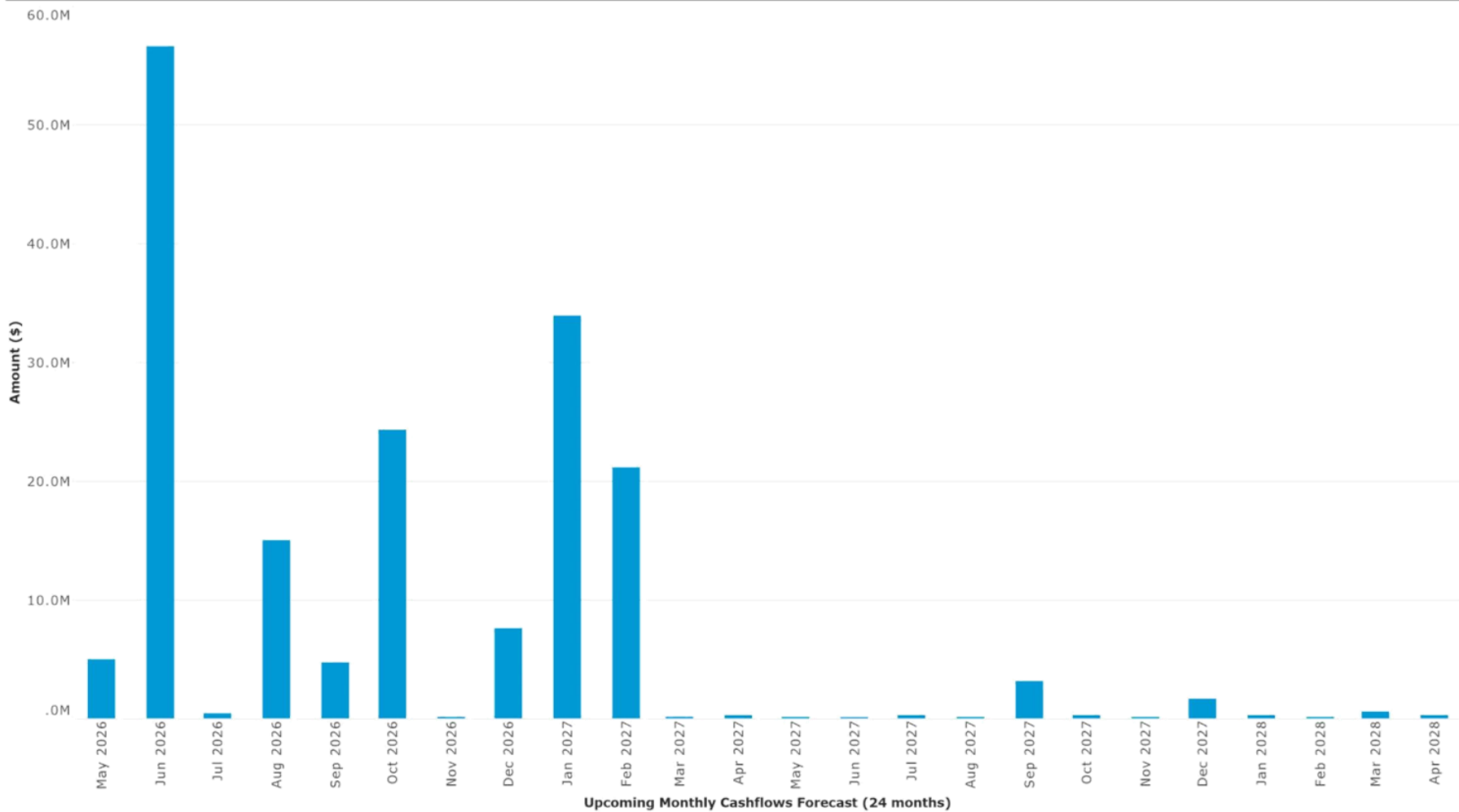


Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
				<u>Deal Total</u>	<u>40,645.84</u>
5-May-26	546769	HPC Snr FRN (Nov29) BBSW+1.05%	Floating Rate Note	Coupon Date	45,560.08
				<u>Deal Total</u>	<u>45,560.08</u>
				Day Total	86,205.91
6-May-26	542265	BoQ Snr FRN (May26) BBSW+0.63%	Floating Rate Note	Coupon Date	36,672.27
		BoQ Snr FRN (May26) BBSW+0.63%	Floating Rate Note	Maturity	3,300,000.00
				<u>Deal Total</u>	<u>3,336,672.27</u>
				Day Total	3,336,672.27
12-May-26	544072	NAB Snr FRN (May28) BBSW+1.00%	Floating Rate Note	Coupon Date	24,170.94
				<u>Deal Total</u>	<u>24,170.94</u>
				Day Total	24,170.94
15-May-26	544083	BEN Snr FRN (May26) BBSW+1.25%	Floating Rate Note	Coupon Date	18,831.52
		BEN Snr FRN (May26) BBSW+1.25%	Floating Rate Note	Maturity	1,500,000.00
				<u>Deal Total</u>	<u>1,518,831.52</u>
				Day Total	1,518,831.52
18-May-26	544382	CBA Snr FRN (Aug28) BBSW+0.95%	Floating Rate Note	Coupon Date	30,293.01
				<u>Deal Total</u>	<u>30,293.01</u>
				Day Total	30,293.01
27-May-26	546854	BOz Snr FRN (Nov28) BBSW+1.03%	Floating Rate Note	Coupon Date	30,577.60
				<u>Deal Total</u>	<u>30,577.60</u>
				Day Total	30,577.60
				Total for Month	5,026,751.24

Fairfield City Council
Cashflows Report - April 2026



Fairfield City Council
Cashflows Report - April 2026



Services Committee



REPORT BY CHAIRPERSON

DATE OF MEETING: 5 May 2026

LOCATION: Committee Rooms

TIME: 6:31pm

Statement of Ethical Obligations

The Mayor and Councillors are reminded that they remain bound by the Oath/Affirmation of Office made at the start of the council term to undertake their civic duties in the best interests of the people of Fairfield City and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

The Mayor and Councillors are also reminded of the requirement for disclosure of conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with the Code of Conduct and Code of Meeting Practice.

ITEM	SUBJECT	PAGE
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SECTION A

‘Matters referred to Council for its decision’

58:	<u>Waive Fees and Charges - Request from Southwest Entrepreneurial Hub (SWEH)</u> File Number: 21/47382	6
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RECOMMENDATION:

That the venue hire fees and charges totalling one thousand two hundred dollars (\$1,200.00) for the period from September to November 2026 to support the Community Workshop Series at the Fairfield City HQ, be waived.

59:	<u>Fairfield Showground - Christmas Carols 2026 Sponsorship</u> File Number: 11/01943	9
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RECOMMENDATION:

That Council sponsor the Christmas Carols at the Fairfield Showground being organised by the Rotary Club of Fairfield City, in that Council:

- 1.1 Waives the hire fee of eight thousand dollars (\$8,000.00) for the use of the Fairfield Showground for the 2026 Christmas Carols event.
- 1.2 Allocates fifteen thousand dollars (\$15,000.00) from the Headline Major Events Project (IN261056) towards value-add element to improve visitor experience and increase community participation, as outlined in the report.
- 1.3 Assists with advertising and promotion including use of Council's logo.

***** **CONFIDENTIAL** *****

'It is recommended that the Press and Public be excluded from the meeting in regard to the following item.'

60:	<u>Purchase of Property in Fairfield Heights for Open Space Purposes</u> <u>Related Parties: Mr PD Hammond and Mrs JR Hammond</u>	
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CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(c)(d(i)) of the Local Government Act, 1993, on the grounds that:

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; and*
- (d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*

and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

	File Number: 20/04590	12
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RECOMMENDATION:

That:

1. Council agree to accept the hardship application and acquire the subject property identified in the report under the Terms and Conditions specified in the report.
2. A submission be made to the Minister for Local Government seeking recommendation to the Governor for the gazettal of an Acquisition Notice to resume the subject property into Council's ownership.
3. Funding of the purchase be from the relevant Direct (Section 7.11) Fairfield Local Infrastructure Contribution Plan 2023 – Open Space Acquisition – Eastern account.
4. The property be classified as Community Land upon transfer to Council and included in the Generic Plan of Management for Open Space.
5. The property be leased at prevailing market rentals in accordance with Council's Leasing Policy until required for community infrastructure or demolition and the net rental income be placed into the relevant Direct (Section 7.11) Fairfield Local Infrastructure Contribution Plan 2023 – Open Space Acquisition – Eastern account.
6. The Mayor and the General Manager be authorised to finalise the Contract/Deed/Transfer/Lease/Proposed Acquisition Notice (PAN)/Section 30 Agreement and affix the Seal of Council on the documents and plans, including the Contract/Deed/Transfer/Lease/Proposed Acquisition Notice (PAN)/Section 30 Agreement and any other relevant documents, to certify its decision for acceptance of the hardship application and purchase of subject property and to enable completion of the matter.
7. The Land/Lease Register and financial records be updated.

***** **CONFIDENTIAL** *****

'It is recommended that the Press and Public be excluded from the meeting in regard to the following item.'

61: Sale of Council Surplus Closed Road Reserve at Canley Vale

CONFIDENTIAL - It is recommended that the Council resolve into Closed Session with the press and public excluded to allow consideration of this item, as provided for under Section 10A(2)(c)(d(i))(d(ii)) of the Local Government Act, 1993, on the grounds that:

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; and*
- (d(i)) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it; and*
- (d(ii)) commercial information of a confidential nature that would, if disclosed confer a commercial advantage on a competitor of the council.*

REPORT BY CHAIRPERSON
Services Committee
Meeting Date: 5 May 2026

and dealing with the matter in Open Session would be, on balance, contrary to the public interest because the disclosure of this information would diminish the competitive commercial value of any information to any person.

File Number: 19/12893 132

RECOMMENDATION:

That:

1. Council sell the 28 allotments created from the formal closure of the redundant road reserve (laneways) bound by Prospect Road, Premier Street and Senior Street Canley Vale in line with Council's Disposal of Surplus Roads and Laneways Policy (Attachment B of the report) as detailed in the report.
2. The net sales proceeds be placed in Council's Road Reserve Fund as required under Section 43(4) of the Roads Act 1993.
3. The Mayor and General Manager be authorised to execute and affix the Seal of Council on the documents and plans including the Contract for Sale, Transfer, Administration Sheet, S88B Instrument, linen plan and any other relevant documents to certify Council's decision for the sale of the individual lots and enable completion of the matter.
4. The Land/Lease Register and financial records be updated.

SECTION C

'Matters submitted to the Committee for decision subject to the right of referral'

There are no reports submitted for this section.

THAT CONCLUDES THE REPORT OF THE SERVICES COMMITTEE.

CHAIRPERSON

Services Committee



SECTION A

'Matters referred to Council for its decision'

REPORT BY CHAIRPERSON
SERVICES COMMITTEE

Meeting Date 5 May 2026

Item Number. 58

SUBJECT: Waive Fees and Charges - Request from Southwest Entrepreneurial Hub (SWEH)

FILE NUMBER: 21/47382

REPORT BY: Hollie McPherson, Manager Libraries and Museum

RECOMMENDATION:

That the venue hire fees and charges totalling one thousand two hundred dollars (\$1,200.00) for the period from September to November 2026 to support the Community Workshop Series at the Fairfield City HQ, be waived.

SUPPORTING DOCUMENTS:

There are no supporting documents for this report.

CITY PLAN

This report is linked to *Theme 4 Strong and Resilient Economy* in the Fairfield City Plan.

SUMMARY

Council has received a request from the Southwest Entrepreneurial Hub (SWEH) to host a 12-week Community Workshop Series at Fairfield City HQ (FCHQ). This report recommends the waiving of applicable fees and charges for use of the Vic Winton Room during the period from September to November 2026 to support delivery of the program.

The Community Workshop Series is a 3-month initiative aimed at strengthening grassroots businesses, increasing community participation and supporting local economic development. The program provides a structured platform for local business operators to connect, share practical skills and build capacity for sustainable growth.

Background

The Southwest Entrepreneurial Hub (SWEH) proposes a 3-month Community Workshop Series designed to support local businesses, strengthen community connection and activate FCHQ.

Council's support through the waiving of facility hire fees would enable delivery of the workshops while providing a low-cost promotional opportunity for the FCHQ facility. The series is intended to activate the space by introducing new users to the venue, increasing awareness of available facilities and encouraging future bookings by local businesses and community groups.

Current trends indicate a slight decline in hot desk utilisation, reflecting broader economic pressures on small businesses. The proposed workshop series responds to these conditions by activating the facility through regular programming and supporting increased engagement and future use.

Proposed Schedule and Location

It is proposed that the Community Workshop Series be delivered on Wednesday evenings from 6.00pm to 8.00pm in the Vic Winton Room at FCHQ.

The program is scheduled to run weekly from September to November 2026.

Social and Economic Implications

The proposed Community Workshop Series is expected to deliver positive social and economic outcomes by supporting local businesses, encouraging collaboration and increasing utilisation of a Council facility. Economically, the program will provide local business owners with opportunities to showcase their expertise, build networks and access practical skills that support business sustainability and growth. Socially, the regular and accessible workshops will strengthen community connection, engage multicultural communities in Southwest Sydney and build local capacity through peer-led learning and participation. Each session is expected to engage 20–30 participants, with multiple local businesses involved per event.

The series will also contribute to increased activation of FCHQ by introducing new users to the facility through regular programming. Each session will include a brief introduction to the space, reinforcing awareness of available facilities and encouraging future independent bookings and ongoing use by local businesses and community groups.

Financial Implications

There is no direct financial cost to Council aside from the waiver of venue hire fees, which totals \$1,200.00 for 2026. SWEH will coordinate the overall program and workshop schedule, provide a structured framework for delivery, ensure compliance with venue requirements, lead marketing and promotion activities and track participant attendance, feedback and outcomes.

CONCLUSION

It is recommended that Council waive the venue hire fees and charges for the Vic Winton Room at FCHQ for the 3-month Community Workshop Series at FCHQ.

REPORT BY CHAIRPERSON
SERVICES COMMITTEE

Meeting Date 5 May 2026

Item Number. 58

Hollie McPherson
Manager Libraries and Museum

Authorisation:
Acting Director City Assets

Services Committee - 5 May 2026

File Name: **CSC05052026_11.DOCX**
***** END OF ITEM 58 *****

REPORT BY CHAIRPERSON
SERVICES COMMITTEE

Meeting Date 5 May 2026

Item Number. 59

SUBJECT: Fairfield Showground - Christmas Carols 2026 Sponsorship

FILE NUMBER: 11/01943

REPORT BY: Ross Wilson, Manager Leisure Centres, Showground and Golf Course; Edward Saulig, Manager Cabramatta Place; Lisa Mifsud, Manager Communications and Marketing

RECOMMENDATION:

That Council sponsor the Christmas Carols at the Fairfield Showground being organised by the Rotary Club of Fairfield City, in that Council:

- 1.1 Waives the hire fee of eight thousand dollars (\$8,000.00) for the use of the Fairfield Showground for the 2026 Christmas Carols event.
 - 1.2 Allocates fifteen thousand dollars (\$15,000.00) from the Headline Major Events Project (IN261056) towards value-add element to improve visitor experience and increase community participation, as outlined in the report.
 - 1.3 Assists with advertising and promotion including use of Council's logo.
-

SUPPORTING DOCUMENTS:

There are no supporting documents for this report.

CITY PLAN

This report is linked to *Theme 1 Community Wellbeing* in the Fairfield City Plan.

SUMMARY

The annual Rotary Carols event is a long-standing community tradition that delivers valuable social and charitable benefit, supporting numerous local organisations and groups.

This report recommends that Council sponsor the 2026 Christmas Carols and support the event organisers Rotary Club of Fairfield City to the total value of \$23,000.00, as outlined in the report.

The event will be held at Fairfield Showground on 12 December 2026.

BACKGROUND

Established in 1997, the Horsley Park Carols have grown into a long-running and much-loved annual event on Fairfield City's Christmas calendar. Last year's program featured a full range of entertainment including performances by local bands, school groups and guest artists. Highlights included a fireworks display, vehicle showcases by the Rural Fire Service and State Emergency Service and a special visit from Santa Claus.

Now in its 29th year this much-loved community event continues to thrive thanks to the generous support of local business sponsors, community volunteers and residents. Over the years the event has raised more than half a million dollars for charities and not-for-profit organisations.

Council for many years has supported the event by providing discounted hire fees for use of Horsley Park Reserve and Hall.

SPONSORSHIP

The Carols are important as they bring the community together to celebrate the festive season while strengthening local connections and providing essential support and fundraising for vital community services.

It is proposed that the 2026 Rotary Carols be relocated to Fairfield Showground, expanding the event to accommodate for larger crowds, improve accessibility and broaden the range of entertainment, making it a must-attend highlight on everyone's Christmas calendar.

It is proposed that Council become a major sponsor of the event, as outlined:

1. Waiving the hire fee for the use of the Fairfield Showground.
2. Allocate fifteen thousand dollars (\$15,000.00) towards the sponsorship of the Christmas Carols from the Headline Major Events (IN261056) program for:
 - a. Headline act
 - b. Purchase of merchandise such as flameless candles
 - c. Establish an interactive nativity photo station (which will be also used by the Fairfield City Markets)
3. Assist with advertising and promotion, including use of Council's logo.

Should Council waive the fees and charges, the Rotary Club of Fairfield City will still be required to pay for charges such as cleaning, rubbish removal and the bond (returned if conditions are met) as per Fairfield Showground's standard Hire Agreement and Fees and Charges Policy.

Legislative and Policy Context

REPORT BY CHAIRPERSON
SERVICES COMMITTEE

Meeting Date 5 May 2026

Item Number. 59

Variations of fees and charges, under Section 377 of the Local Government Act, must be made by a resolution of the Council.

CONCLUSION

The annual Rotary Carols event is a long-standing community tradition that delivers valuable social and charitable benefits, supporting numerous local organisations and groups.

It is recommended that Council considers the request to sponsor the Christmas Carols being organised by Rotary Club of Fairfield City. That Council

1. Waive the hire fee of eight thousand (\$8,000.00) for the use of the Fairfield Showground for the 2026 Christmas Carols event.
2. Allocate fifteen thousand dollars (\$15,000.00) from the Headline Major Events (IN261056) towards value-add element to improve visitor experience and increase community participation, as outlined in the report.
3. Assist with advertising and promotion, including use of Council's logo.

Ross Wilson
**Manager Leisure Centres,
Showground and Golf Course**

Edward Saulig
Manager Cabramatta Place

Lisa Mifsud
**Manager Communications and
Marketing**

Authorisation:
Director City Living

Services Committee - 5 May 2026

File Name: **CSC05052026_18.DOCX**

***** END OF ITEM 59 *****

Services Supplementary Reports



REPORT BY CHAIRPERSON

DATE OF MEETING: 19 May 2026

LOCATION: Council Chambers

TIME: 7.00pm

Statement of Ethical Obligations

The Mayor and Councillors are reminded that they remain bound by the Oath/Affirmation of Office made at the start of the council term to undertake their civic duties in the best interests of the people of Fairfield City and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

The Mayor and Councillors are also reminded of the requirement for disclosure of conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with the Code of Conduct and Code of Meeting Practice.

ITEM	SUBJECT	PAGE
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SECTION A

‘Matters referred to Council for its decision’

77:	<u>Community Development Grants and Thrive Small Group Grants Program - March 2026</u> File Number: 25/27946	6
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RECOMMENDATION:

That the recommended grant recipients for the Community Development Grants Program as outlined in Table 1 of the report, and the recommended grant recipients for the Thrive Small Group Grants Program as outlined in Table 2 of the report, be adopted and funds for this purpose are available in the 2026 Operational Plan.

78:	<u>Transport for NSW Grant - 2025/2026 Local Government Road Safety Program Initiatives</u> File Number: 26/12561	16
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RECOMMENDATION:

That:

1. The grant of nineteen thousand twenty-four dollars and ten cents (\$19,024.10) for part funding of the Road Safety Officer role by Transport for NSW’s Local Government Road Safety Program be received into the 2025/2026 Operational Plan and its expenditure for that purpose, be voted.

2. The grant of three thousand seven hundred dollars (\$3,700.00) provided by Transport for NSW’s Local Government Road Safety Program for a Child Restraint Fitting Day, a speed management Variable Message Sign project and an educational workshop, be received into the 2025/2026 Operational Plan and its expenditure for that purpose, be voted.

79:	<u>Request for Donation - Mayoral Donations Fund</u> File Number: 25/16200	19
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RECOMMENDATION:

That Council make a donation of five hundred dollars (\$500.00) from the Mayoral Donations Fund to Cancer Council NSW towards the Cancer Council Biggest Morning Tea event being held on Saturday 23 May 2026 at Cabravale Club Resort Canley Vale.

- 80: Outcomes Committee and Services Committee - Meetings, Functions, Delegations and Membership
File Number: 09/01106 23

RECOMMENDATION:

That the structure of the Outcomes Committee and Services Committee effective from 1 July 2026, be as follows:

Quorum and Casting Vote

1. Pursuant to Clause 20.4 of the Code of Meeting Practice the quorum be as follows:

Outcomes Committee	7
Services Committee	7

2. It be noted that the respective committee may decide (under Clause 370(2) of the Local Government Act 1993 and Clause 20.16 of the Code of Meeting Practice) that the Chairperson is to have a casting vote in addition to an original vote.

Dates and Starting Times

3. The Outcomes Committee meetings are to be held at 6.30pm and the Services Committee will commence at the conclusion of the Outcomes Committee meeting on the dates as per the adopted 2026 Schedule of Meetings.

Location

4. Unless otherwise notified, the Outcomes Committee and Services Committee meetings be held in the Council Chambers at the Council Administration Centre, Avoca Road Wakeley.

Delegations

5. The Outcomes Committee and Services Committees be delegated authority under Section 377 of the Local Government Act 1993 to exercise all those functions of Council specified below, with the exception of those functions specifically precluded under Section 377 of the Local Government Act 1993.

Outcomes Committee

6. Council determines that the functions of the Outcomes Committee be those set out below:

To develop the policies, priorities, plans and strategic direction in achieving the Community's vision as expressed in the Fairfield City Plan through implementation of the Delivery Program.

7. All councillors be appointed to the Outcomes Committee.

Services Committee

8. Council determines that the functions of the Services Committee be those set out below:

To implement and review the operational activities within Council's strategic directions as expressed in the Operational Plan.

9. All councillors be appointed to the Services Committee.

Note: Pursuant to Clause 20.3 of the Code of Meeting Practice, the Mayor will be a member of all committees.

10. The Mayor be the Chairperson of each committee (Clause 20.11 of the Code of Meeting Practice) and where the Mayor is unwilling or unable to do so, chairing of committees be as follows:

Outcomes Committee	Councillor
Services Committee	Councillor

SECTION C

'Matters submitted to the Committee for decision subject to the right of referral'

There are no reports submitted for this section.

THAT CONCLUDES THE REPORT OF THE SERVICES SUPPLEMENTARY REPORTS.

CHAIRPERSON

Services Supplementary Reports



SECTION A

'Matters referred to Council for its decision'

REPORT BY CHAIRPERSON
SERVICES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 77

SUBJECT: Community Development Grants and Thrive Small Group Grants Program
- March 2026

FILE NUMBER: 25/27946

REPORT BY: Claudia Guajardo, Co-ordinator Community Projects and Partnerships

RECOMMENDATION:

That the recommended grant recipients for the Community Development Grants Program as outlined in Table 1 of the report, and the recommended grant recipients for the Thrive Small Group Grants Program as outlined in Table 2 of the report, be adopted and funds for this purpose are available in the 2026 Operational Plan.

SUPPORTING DOCUMENTS:

There are no supporting documents for this report.

CITY PLAN

This report is linked to *Theme 1 Community Wellbeing* in the Fairfield City Plan.

BACKGROUND

The Community Development Grants (CDG) Program provides financial support to community based, not for profit organisations to provide activities, programs and community celebrations. CDG applications are accepted each March and September.

The Community Development Grant program provides funding of up to \$4,000.00 (excl. GST) per project for not-for-profit community-based organisations to deliver programs to address the needs of residents in the Fairfield LGA. Organisations may only apply for 1 project in each category.

The category focus areas for the March 2026 round includes:

- Community Capacity Building
 - Disability
 - Domestic and Family Violence
 - Seniors
-

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Thrive small group grants program provides funding of up to \$3,000.00 (excluding GST) per project to small grass roots groups run by volunteers. These groups may be incorporated or unincorporated and come together because they have a common goal or interest. Applications are open year-round.

The CDG Program accepted applications from 2 March 2026 to 2 April 2026.

SUMMARY

A total of \$168,500.00 is available in the 2025/6 Operational Plan for the Community Development Grants program. In the September round of the program, \$100,000.00 was allocated to applicants under this program, leaving a total amount of \$68,500.00 for allocation in this current round.

A total of 52 applications were received across all categories for this grant program requesting \$191,870.00 of funding. It is recommended that in the current funding round, \$70,000.00 be allocated to 21 applicants.

The recommended projects to be funded includes \$14,000.00 allocated to 7 applicants in the Thrive category. This is \$1,500.00 above the funds available in the budget for this category. Savings in other program areas in the Social Planning and Community Development Division, can be used to accommodate this over expenditure with no overall detriment.

Thirty-one applications were either not recommended for funding or were ineligible. These applications requested a total of \$115,870.00.

Each application in each category of funding was assessed by a panel with expertise in the field, supplemented by members who are independent from the sector. Individual members of the panels were required to declare any conflict of interest. A conflict of interest was declared for the CDG program with the officer removing themselves from the assessment.

The CDG projects outlined in Table 1 and Table 2 below are recommended for funding.

The applications to the Community Development Grant Program in the categories of Community Capacity Building, Disability, Domestic and Family Violence and Seniors are outlined in Table 1 below and are recommended for funding:

Table 1

Category	Project Title	Project Organisation	Project description	Funding Requested	Funding Recommended
Community Capacity Building	Holiday Kids Club - Under the Sea	Cabramatta Anglican Church	A free 3-day school holiday program.	\$4,000.00	\$4,000.00

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Category	Project Title	Project Organisation	Project description	Funding Requested	Funding Recommended
Community Capacity Building	We are better together	Iraq Australian Christian Association	Family friendly weekend activities to promote social cohesion and wellbeing amongst the community.	\$4,000.00	\$4,000.00
Community Capacity Building	Creative Voices: Art Therapy	Australian Mesopotamian Cultural Association	Empowering Arabic-speaking seniors in Fairfield through art, English learning and community workshops.	\$4,000.00	\$4,000.00
Community Capacity Building	Access for youth to the Ryda Road Safety Program	Road Safety Education Limited	A road safety program for local students aged 16–18 that builds awareness, responsible decision-making and safer driving behaviours.	\$4,000.00	\$4,000.00
Community Capacity Building	FoodLab Collective – To the Market	Think & DO Tank Foundation Limited	A series of workshops for refugee and migrant women to build a catering micro-business through practical food, business skills, mentoring and pop-up events.	\$4,000.00	\$4,000.00
Disability	Caring for the Carers: Autism Carer Wellbeing Program	Help You Cope Ltd	A series of workshops for carers of autistic children or family members.	\$4,000.00	\$4,000.00
Disability	The First Shift	Autism Advisory and Support Service	Build job-ready skills for young people facing employment barriers with guided support.	\$4,000.00	\$4,000.00

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Category	Project Title	Project Organisation	Project description	Funding Requested	Funding Recommended
Disability	Creative Connections: Art, Inclusion & Community	Woodville Alliance	A series of free art workshops with a community exhibition to showcase the work.	\$4,000.00	\$4,000.00
Domestic and Family Violence	Understanding Coercion in multicultural Communities	Multicultural Affairs Centre	Coercive control awareness raising workshops for culturally diverse communities by providing education, practical tools and support pathways.	\$4,000.00	\$4,000.00
Domestic and Family Violence	New Beginnings	Fairfield Women's Health Service	Culturally appropriate workshops supporting women affected by domestic and family violence to build confidence, safety and independence.	\$4,000.00	\$4,000.00
Domestic and Family Violence	Domestic violence hurts everyone	Justice Support Centre	Raise awareness of domestic violence through exhibition of artwork.	\$4,000.00	\$4,000.00
Domestic and Family Violence	CALD Men's Healthy Relationships & DFV Prevention Workshops	SHER Foundation Ltd	DFV prevention workshops for CALD men in Fairfield, building awareness of respectful relationships and male role modelling.	\$4,000.00	\$4,000.00

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Category	Project Title	Project Organisation	Project description	Funding Requested	Funding Recommended
Seniors	Khmer Seniors: Peace, History and Intergenerational Learning	Cambodian Australian Welfare Council of NSW INC	A study tour for seniors to reflect on Cambodia's history and build intergenerational connection.	\$4,000.00	\$4,000.00
Seniors	Fairfield Senior Women's Empowerment Group	Fairfield Women's Health Service	A culturally inclusive Fairfield program for women aged 65+ that builds connection and reduces isolation.	\$4,000.00	\$4,000.00

The applications for funding through the Community Development Grants Program in the category for "Thrive small groups" outlined in Table 2 below are recommended for funding:

Table 2

Category	Group	Description	Funding requested	Funding recommended
Thrive small group	Sydney Helping Angels Community Empowerment Initiative	Empower Abilities is a volunteer-led community program in Fairfield LGA that provides group activities for people with disability, promoting social inclusion, independence and community connection.	\$3,000.00	\$2,000.00
Thrive small group	My Gentle Group	A group for older adults to socialise, reduce loneliness and support wellbeing through regular activities that foster connection, participation and a sense of belonging.	\$3,000.00	\$2,000.00
Thrive small group	Bonnyrigg Library Knitting Group	Group members knit and crochet blankets for the not-for-profit organisation Wrap with Love, contributing to community care.	\$2,000.00	\$2,000.00

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Category	Group	Description	Funding requested	Funding recommended
Thrive small groups	Fairfield Congregational Christian Church Sunday School	Playgroup in Samoan Language. Equipment including books, materials for activities and puzzles will assist in continuing these playgroup sessions.	\$3,000.00	\$2,000.00
Thrive small groups	Agape Community Welfare	A series of locally delivered history storytelling sessions and interactive activities for Fairfield's CALD community to share their stories and learn about local history.	\$3,000.00	\$2,000.00
Thrive small groups	Fairfield Independent Italian Social Group	Group will host an end of year cultural Christmas celebration for volunteers.	\$3,000.00	\$2,000.00
Thrive small groups	Sewing Women's Group	Women's sewing group to help combat isolation and improve English skills.	\$3,000.00	\$2,000.00

Community Development Grants applications not recommended for funding:

The applications to the Community Development Grants program listed in Table 3 are not recommended for funding in this round.

Table 3

Category	Project Title	Project Organisation	Funding Requested	Reason for not funding the project
Community Capacity Building	Heart2Help Inc x Yatimba small steps BIG MOVES	Heart2help Incorporated	\$4,000.00	Application was not competitive due to lack of information.
Community Capacity Building	Introduction and Development of WalkSoccer for Seniors, including those withdrawn, lonely or isolated	Walking Football NSW t/a WalkSoccer NSW	\$5,000.00	Project assessed, however the amount requested exceeds grant amount available.
Community Capacity Building	Fairfield Multicultural Men's Wellbeing Program	NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors (STARTTS)	\$4,000.00	Priority is given to organisations with income of under \$500,000.00 per annum.

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Category	Project Title	Project Organisation	Funding Requested	Reason for not funding the project
Community Capacity Building	Our Lady of Mt Carmel Catholic Primary School Mt Pritchard	Around the World Fiesta at OLMC	\$4,000.00	Does not have community development focus.
Disability	Unlocking Experiences for people living with Disabilities	What Ability Foundation	\$4,000.00	Unsuccessful due to lack of insurance. Encouraged to apply next grant round.
Disability	Music Therapy for children with a disability	Morris Children's Fund Inc	\$4,000.00	Project does not have community development focus.
Community Capacity Building	Daystar Foodcare/Hamper Community Program	Daystar Foundation	\$4,000.00	Further development of the project is required for the project to be competitive.
Community Capacity Building	Congolese Employment and Empowerment Project	Congolese Community of NSW Australia Incorporated	\$4,000.00	Further development of the project is required for the project to be competitive. Will be encouraged to apply next round.
Community Capacity Building	The 'Extraordinary Women' of the Bossley Park Public School Community	Bossley Park Public School P&C Association	\$4,000.00	Project did not fit within the Community Development Grants guidelines. Recommended to Thrive grants.
Community Capacity Building	Elders' coffee club	Gari Yala Aboriginal Cultural Fundraising Indigenous Corporation	\$4,000.00	Further development of the project is required for the project to be competitive. Will be encouraged to apply next grant round.
Community Capacity Building	Speaking of Mental Health in Fairfield 2026	Grand Pacific Health	\$4,000.00	Development of the project is required for the project to be competitive. Will be encouraged to apply next grant round.

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Category	Project Title	Project Organisation	Funding Requested	Reason for not funding the project
Community Capacity Building	Fairfield Children's Week Festival 2026	The Parks Community Network Inc	\$3,980.00	Development of the project is required for the project to be competitive. Will be encouraged to apply next grant round.
Domestic and Family Violence	African Women domestic violence project	African Sub-Sahara International Development Agency (ASSIDA) Ltd	\$3,990.00	Development of the project is required for the project to be competitive. Will be encouraged to apply next grant round.
Domestic and Family Violence	Safe Homes, Safe Communities: Real Estate Engagement for Domestic and Family Violence Prevention	NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors (STARTTS)	\$4,000.00	Priority is given to organisations with income of under \$500,000.00 per annum.
Domestic and Family Violence	DV Aware Workshops & Community Outreach	UCA - Lifeline Macarthur and Western Sydney	\$4,000.00	Further development of the project is required for the project to be competitive.
Disability	WWYW Live: Music for Change	What Were You Wearing	\$4,000.00	Further development of the project is required for the project to be competitive.
Disability	Rhythm Without Borders	Special Children Services Centre Inc	\$4,000.00	Further development of the project is required for the project to be competitive.
Disability	Live Easy Social Senior Bus Outings	Scalabrini Communities Ltd	\$4,000.00	Further development of the project is required for the project to be competitive.
Seniors	Elders cultural activities program	Gari Yala Aboriginal Cultural Fundraising Indigenous Corporation	\$4,000.00	Further development of the project is required for the project to be competitive.

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Category	Project Title	Project Organisation	Funding Requested	Reason for not funding the project
Seniors	Empowering Filipino Seniors to Navigate Aged Care with Confidence	Cass Care Ltd	\$4,000.00	Further development of the project is required for the project to be competitive.
Seniors	Seniors Drama Queens and Kings	NSW Spanish and Latin America Association (NSW SLASA)	\$4,000.00	Further development of the project is required for the project to be competitive.
Seniors	Financial Abuse Prevention for Seniors	South West Community Transport Ltd	\$4,000.00	Further development of the project is required for the project to be competitive.

The applications for the Thrive small group grants listed in Table 4 are not recommended for funding in this round.

Table 4

Category	Group	Funding Requested	Reason for not funding group
Thrive small groups	Heart to Help Incorp	\$3,000.00	Not recommended. Head Office located in the North Shore.
Thrive small group	777 Movement	\$3,000.00	Not recommended. Head office in Parramatta.
Thrive small group	African Sub-Sahara International Development Agency	\$2,900.00	Considered for funding in the Community Development Grant program.
Walking Football	WalkSoccer NSW will deliver a safe, non-contact socially relaxed walking football program for males and females over 40.	\$3,000.00	Previously funded through the Community Development Grant Program.

The following projects outlined in Table 5 were submitted for consideration under the Community Development Grants program, however, they did not meet eligibility for consideration.

Table 5:

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Category	Group	Project name	Funding Requested	Reason projects deemed ineligible
Community Capacity Building	Just Care Inc	Empowered Communities: Engaging Mothers for Success	\$10,000.00	Ineligible – amount applied for exceeds grant capacity, will encourage them to apply in the next Grant round.
Seniors	WalkSoccer for Seniors	Walking Football NSW t/a WalkSoccer NSW	\$5,000.00	Ineligible – amount applied for exceeds grant capacity.

CONCLUSION

It is recommended that Council endorse funding for projects outlined in Table 1 and Table 2 of the report.

The next round of applications for the CDG Program will commence in September 2026 and will include Arts and Culture, Community Capacity Building, Disability, Harmony Week, Refugee Week, Seniors and Youth Week. Thrive and Rapid Response Grants are available all year round and are dependent on funding availability.

Claudia Guajardo
Co-ordinator Community Projects and Partnerships

Authorisation:
Manager Social Planning and Community Development
Director City Assets

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File Name: **SSR19052026_5.DOCX**

***** END OF ITEM 77 *****

REPORT BY CHAIRPERSON
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Meeting Date 19 May 2026

Item Number. 78

SUBJECT: Transport for NSW Grant - 2025/2026 Local Government Road Safety Program Initiatives

FILE NUMBER: 26/12561

REPORT BY: Vicky Kassiotis, Road Safety Officer

RECOMMENDATION:

That:

1. The grant of nineteen thousand twenty-four dollars and ten cents (\$19,024.10) for part funding of the Road Safety Officer role by Transport for NSW's Local Government Road Safety Program be received into the 2025/2026 Operational Plan and its expenditure for that purpose, be voted.
 2. The grant of three thousand seven hundred dollars (\$3,700.00) provided by Transport for NSW's Local Government Road Safety Program for a Child Restraint Fitting Day, a speed management Variable Message Sign project and an educational workshop, be received into the 2025/2026 Operational Plan and its expenditure for that purpose, be voted.
-

SUPPORTING DOCUMENTS:

There are no supporting documents for this report.

CITY PLAN

This report is linked to *Theme 2 Places and Infrastructure* in the Fairfield City Plan.

SUMMARY

The Local Government Road Safety Program provides support to local government to appoint Road Safety Officers. The agreement funds 50% of the Road Safety Officer position up to a maximum amount. The program also provides funding for road safety activities.

The Road Safety Officer (RSO) role was an added service to the Transport and Traffic Service Statement. The appointment of a Road Safety Officer occurred in late March 2026 and grant funding to offset the RSO costs is to be claimed (FY2025/2026 \$19,024.10).

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TfNSW is also offering funding for three projects under the Local Government Road Safety Program to be completed before the end of the 2025/2026 financial year. The \$3,700.00 grant funding will fully fund:

- a child restraint fitting day,
- an educational workshop, and
- the deployment of a speed management Variable Message Sign (VMS).

This report is to receive the grant funding into the budget and vote it for expenditure.

BACKGROUND

Council was successful in securing funding for the Local Government Road Safety Program until 2029. Part of the funding includes 50% salary and on-cost contribution towards the RSO position.

For the part year 2025/2026 financial year, the salary funding allocation for the RSO is \$19,024.10.

The 3 minor works funded under the program are:

Child Restraint Fitting Day

The Child Restraint Fitting Day will include; 2 authorised TfNSW Child Fitters from the “Littles Child Restraints”, soft fabric banner, and a sandwich board for promotional awareness. A free booking system will be used to monitor bookings and avoid having an influx of vehicles on the day. It will be free to all Fairfield Local Government Area (LGA) residents who wish to have a child restraint fitted or checked.

Total cost of the project is \$2,450.00 excluding GST, which includes the 2 authorised child fitters, merchandise and signage.

VMS Deployment

According to the 2020-2024 Fatal and Serious Injury (FSI) crash data report, speed is the fourth highest priority across the Fairfield LGA, with high-speed linked collisions occurring on urban arterial roads.

Consultation with the Highway Patrol was conducted and the agreed location was The Horsley Drive, Wetherill Park or Smithfield. The VMS sign has an inbuilt speed radar detection, notifying motorists of their speed level (noting this does not display speeds in excess of the speed limit). The VMS sign will be deployed for 7 days and is designed to raise speed awareness for motorist travelling on The Horsley Drive.

Total cost of the project is \$750.00 excluding GST which includes hiring the VMS sign for 7 days.

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Community Road Safety Education Program

This project aims to encourage positive road user behaviour and safe vehicle movements to reduce fatalities and serious injuries within our community. The program responds to remaining high priority areas within the Fairfield LGA including pedestrians, Culturally and Linguistically Diverse (CALD) groups, elderly road users, heavy vehicle and light truck safety, drink driving and fatigue. An educational workshop will be conducted, targeting on one of the high priority areas listed above.

The total cost of the project is \$500.00 excluding GST which will include, merchandise, venue hire, printed materials, and a banner.

CONCLUSION

It is recommended the grant of three thousand seven hundred dollars (\$3,700.00 GST exempt) provided by Transport for NSW for road safety initiatives, including the organisation of a Child Restraint Fitting Day and the deployment of a Variable Message Sign at a nominated location within the Fairfield LGA, be received into the 2025/2026 Operational Plan, and its expenditure for that purpose be voted.

The Local Government Road Safety Program grant funding to support Council's Road Safety Officer for 2025/26. As the role was vacant for 3 quarters of the 2025/26 period, the amount to be claimed reflects the length of tenure for the period (\$19,024.10 GST exempt).

Vicky Kassiotis
Road Safety Officer

Authorisation:
Traffic & Transport Co-ordinator
Director City Delivery

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File Name: **SSR19052026_2.DOCX**

***** END OF ITEM 78 *****

REPORT BY CHAIRPERSON
SERVICES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 79

SUBJECT: Request for Donation - Mayoral Donations Fund

FILE NUMBER: 25/16200

REPORT BY: Anna Milienou, Co-ordinator Executive Support

RECOMMENDATION:

That Council make a donation of five hundred dollars (\$500.00) from the Mayoral Donations Fund to Cancer Council NSW towards the Cancer Council Biggest Morning Tea event being held on Saturday 23 May 2026 at Cabravale Club Resort Canley Vale.

SUPPORTING DOCUMENTS:

AT-A [↓](#) Mayoral Donations Fund Register

2 Pages

CITY PLAN

This report is linked to *Theme 5 Good Governance and Leadership* in the Fairfield City Plan.

SUMMARY

The Mayoral Donations Fund provides small 1-off donations to individuals and groups within the Fairfield Local Government Area (LGA) who build communities and help individuals achieve their full potential and is intended to cover areas where other grants are not suitable or available.

Cancer Council NSW

Written representation has been received from Sinilia Radivojevic on behalf of Cancer Council NSW seeking financial support towards the Cancer Council Biggest Morning Tea being held on Saturday 23 May 2026 at Cabravale Club Resort Canley Vale.

Ms Radivojevic is a community-based supporter of local charities and ventures who has consistently supported the Cancer Council NSW by hosting her own Biggest Morning Tea events to raise awareness about cancer prevention, the various types of cancer and the benefits of living a healthier life. A contribution from Council will go directly to Cancer Council NSW.

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Cancer Council NSW meets the primary eligibility requirements of the Mayoral Donations Fund Policy of building better communities, therefore a donation of \$500.00 would be appropriate.

Connection to Fairfield LGA

The fundraising event will be held at Cabravale Club Resort within the Fairfield LGA.

LEGISLATIVE REQUIREMENTS

The proposed donation represents grants under Section 356 of the Local Government Act and as such must be made in accordance with a resolution of Council. Section 377(1A) of the Local Government Act allows Council to delegate the granting of financial assistance to its committees.

At the Ordinary Council Meeting of 26 September 2017, Council resolved that the committees be delegated authority under Section 377 of the Local Government Act to exercise the granting of financial assistance.

FUND REGISTER

A summary of the applications declined, payments made this financial period and Certificates of Appreciation or receipts received is outlined in Attachment A.

Anna Milienou

Co-ordinator Executive Support

Authorisation:

Manager Governance and Audit

Acting Director People Culture and Operations

Services Supplementary Reports - 19 May 2026

File Name: **SSR19052026_6.DOCX**

***** END OF ITEM 79 *****

ATTACHMENT A

Item: 79

Mayoral Donations Fund Register

Mayoral Donations Fund 2025/2026													
Key/Legend	Green = Accepted	Red = Declined	Yellow = Pending										
Application Received	Applicant	Purpose	Contact Details	Address	Fairfield LGA Yes/No	Amount Requested	Accept/ Decline	Reason Approved/ Declined	Amount Awarded	Balance in Fund	Date Receipt Received	Date Receipt listed in future report	
										\$10,000.00			
3/07/2025	Smithfield Public School	Fete			Yes		Withdraw	Withdraw					
15/07/2025	Norwest Junior Rugby Club	Fundraising Night			No		Decline	Not in the LGA					
30/07/2025	Aboriginal Corporation for Homeless	Ride on Mower			Yes		Decline	Does not meet criteria					
28/07/2025	Jez Premier Promotions	Mats			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$9,500.00			
7/08/2025	Canley Vale Public School Parents and Citizens Association	Community Day Event			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$9,000.00	23/09/2025	TBC	
16/08/2025	Our Lady of Mt Carmel	Market Day			Yes		Decline	Withdrew					
25/08/2025	Pakistani Wesleyan Methodist Church	free food and clothing			Yes		Decline	No further information					
25/08/2025	Bethesda Pentecostal Church	New church			Yes		Decline	No further information					
29/08/2025	Sydney Baseball Lions Club	Children's Day Out			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$8,500.00	31/10/2025		
9/09/2025	Congolese Community of NSW	Congolese General Assembly			Yes		Decline	Retrospect					
14/09/2025	The Mustard Seed Projects	Sending a 20ft container overseas					Decline	No further information					
15/09/2025	Green Valley Public School Fundraising	Bingo Night			No		Decline	Not in the LGA					
17/09/2025	Mount Pritchard East Public School	Christmas Raffle			Yes		Decline	No further information					
23/09/2025	Rotary Club of Fairfield City	Rotary Carols at Horsley Park			Yes	\$1,000.00	Accept	Meets criteria	\$1,000.00	\$7,500.00	5/11/2025	14/04/2026	
24/09/2025	Dawang Connections	National Indigenous Touch Football Knockout (NITFKO)					Decline	No further information					
22/10/2025	Werrington Country Public School	Christmas Raffle			No		Decline	Not in the LGA					
16/02/2026	Canley Heights RSL FC	Digger Cup			Yes	\$1,000.00	Accept	Meets Criteria	\$1,000.00	\$6,500.00			
2/03/2026	Zowaa Incorporated	Assyrian New Year			Yes	\$500.00	Accept	Meets criteria	\$500.00	\$6,000.00	8-May-26		
17/02/2026	Nathan [REDACTED]	NSW Youth Parliament Program			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$5,500.00			
4/03/2026	Our Lady of Mt Carmel	Multicultural Fete			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$5,000.00			
25/02/2026	Hills Community Aid	Western Sydney Corporate Charity Lunch			Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$4,500.00			
11/03/2026	James Busby High School	Australian Volleyball Schools Cup			No		Declined	Not in the LGA					

ATTACHMENT A

Item: 79

Mayoral Donations Fund Register

2/04/2026	Horsley Park Community Social Group & Friends	Cancer Council's Biggest Morning Tea		Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$4,000.00		
16/04/2026	Maria Nietes	Nathan [REDACTED]		Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$3,500.00		
8/05/2026	Sinilia Radivojevic	Cancer Council's Biggest Morning Tea		Yes	\$500.00	Accept	Meets Criteria	\$500.00	\$3,000.00		

REPORT BY CHAIRPERSON
SERVICES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 80

SUBJECT: Outcomes Committee and Services Committee - Meetings, Functions, Delegations and Membership

FILE NUMBER: 09/01106

PREVIOUS ITEMS: 2 - Council Meetings, Committee Meetings and the Functions, Delegations and Membership of Committees - Extraordinary Council - 23 Sep 2025
196 - Post Exhibition - Code of Meeting Practice - Services Supplementary Reports - 09 Dec 2025
195 - Schedule of Meetings - February 2026 - Services Supplementary Reports - 09 Dec 2025
29 - Schedule of Meetings - March 2026 - Services Supplementary Reports - 24 Feb 2026
46 - Schedule of Meetings - April to December 2026 - Services Supplementary Reports - 24 Mar 2026

REPORT BY: Sonja Drca, Manager Governance and Audit

RECOMMENDATION:

That the structure of the Outcomes Committee and Services Committee effective from 1 July 2026, be as follows:

Quorum and Casting Vote

1. Pursuant to Clause 20.4 of the Code of Meeting Practice the quorum be as follows:

Outcomes Committee	7
Services Committee	7

2. It be noted that the respective committee may decide (under Clause 370(2) of the Local Government Act 1993 and Clause 20.16 of the Code of Meeting Practice) that the Chairperson is to have a casting vote in addition to an original vote.

Dates and Starting Times

3. The Outcomes Committee meetings are to be held at 6.30pm and the Services Committee will commence at the conclusion of the Outcomes Committee meeting on the dates as per the adopted 2026 Schedule of Meetings.

Location

REPORT BY CHAIRPERSON
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Meeting Date 19 May 2026

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4. Unless otherwise notified, the Outcomes Committee and Services Committee meetings be held in the Council Chambers at the Council Administration Centre, Avoca Road Wakeley.

Delegations

5. The Outcomes Committee and Services Committees be delegated authority under Section 377 of the Local Government Act 1993 to exercise all those functions of Council specified below, with the exception of those functions specifically precluded under Section 377 of the Local Government Act 1993.

Outcomes Committee

6. Council determines that the functions of the Outcomes Committee be those set out below:

To develop the policies, priorities, plans and strategic direction in achieving the Community's vision as expressed in the Fairfield City Plan through implementation of the Delivery Program.

7. All councillors be appointed to the Outcomes Committee.

Services Committee

8. Council determines that the functions of the Services Committee be those set out below:

To implement and review the operational activities within Council's strategic directions as expressed in the Operational Plan.

9. All councillors be appointed to the Services Committee.

Note: Pursuant to Clause 20.3 of the Code of Meeting Practice, the Mayor will be a member of all committees.

10. The Mayor be the Chairperson of each committee (Clause 20.11 of the Code of Meeting Practice) and where the Mayor is unwilling or unable to do so, chairing of committees be as follows:

Outcomes Committee	Councillor
Services Committee	Councillor

SUPPORTING DOCUMENTS:

There are no supporting documents for this report.

REPORT BY CHAIRPERSON
SERVICES SUPPLEMENTARY REPORTS

Meeting Date 19 May 2026

Item Number. 80

CITY PLAN

This report is linked to *Theme 5 Good Governance and Leadership* in the Fairfield City Plan.

SUMMARY

At the 28 April 2026 Ordinary Council meeting, Councillor C Saliba raised the following Question to the Mayor:

Would it be worth considering a merger of the Services and Outcomes Committees to improve efficiency, reduce duplication of effort and enable more cohesive decision-making and strategic alignment across both areas?

Background

At the 23 September 2025 Ordinary Council meeting (Item 2), Council adopted its standing committee functions, delegations and membership for the period October 2025 to September 2026.

At the 9 December 2025 Ordinary Council meeting (Services Item 196), Council adopted its Code of Meeting Practice in response to advice from the Office of Local Government (OLG) requiring councils to adopt a new Code of Meeting Practice by 31 December 2025, based on the Model Code of Meeting Practice.

In addition, notification was received from the OLG advising that the Legislative Council, at its meeting on 25 November 2025, considered a motion to disallow the Local Government (General) Amendment (Model Code of Meeting Practice) Regulation 2025. The matter was not voted on and was expected to be reconsidered in February 2026. At this time, the Notice of Motion for disallowance of the Regulation 2025 in the Legislative Council has not yet been tabled.

Following implementation of the new Code of Meeting Practice, an opportunity has also been identified to enhance the governance and effectiveness of Council's decision-making processes through amendments to the Outcomes Committee and Services Committee structure.

Purpose

This report outlines the proposed arrangements for the Outcomes Committee and Services Committee meetings and seeks Council's determination regarding the administration of each committee for the period July to September 2026.

A further report addressing all committee functions and membership, in accordance with annual practices, will be presented to the Ordinary Council meeting in September 2026.

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Clauses 20.2 and 20.3 of the Code of Meeting Practice provide for the appointment of committees. These clauses state:

- 20.2 *The council may, by resolution, establish such committees as it considers necessary.*
- 20.3 *A committee of the council is to consist of the Mayor and such other councillors as are elected by the councillors or appointed by the council.*

Clause 20.11 of the Code of Meeting Practice states:

- 20.11 *The Chairperson of each committee of the council must be:*
- (a) *the mayor, or*
 - (b) *if the mayor does not wish to be the Chairperson of a committee, a member of the committee elected by the council, or*
 - (c) *if the council does not elect such a member, a member of the committee elected by the committee.*

Quorum and Casting Vote

The decision to give a Chairperson of a committee of Council a casting vote as well as an original vote is a matter to be decided by each committee of Council (Code of Meeting Practice Clause 20.16).

Clause 20.4 of the Code of Meeting Practice allows Council to decide the quorum of each committee. Clause 20.4 states:

- 20.4 *The quorum for a meeting of a committee of the council is to be:*
- (a) *such number of members as the council decides, or*
 - (b) *if the council has not decided a number – a majority of the members of the committee.*

The recommended quorum for the committees is:

Outcomes Committee	7
Services Committee	7

It should be noted that the quorum for a meeting of Council is a majority of the councillors who hold office for the time being and are not suspended from office, in accordance with Clause 368(1) of the Local Government Act 1993.

Dates and Starting Times

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Council has previously determined that the usual day of conducting committee meetings is a Tuesday as well as the starting time for such meetings – refer to the 2026 Schedule of Meetings adopted by Council on 9 December 2025 (Services Item 195), 24 February 2026 (Services Item 29) and 24 March 2026 (Services Item 46).

It is Council's current practice to hold the meetings of committees on the following cycle of the calendar month:

Week 2	Tuesday	Outcomes Committee	6.30pm
Week 2	Tuesday	Services Committee	At the conclusion of the Outcomes Committee

The Public Forum will continue to be held prior to the Outcomes Committee and Services Committee meetings from 6.00pm in the Council Chambers.

Location

It is proposed that the committee meetings be held in the Council Chamber of Council's Administration Centre.

As a result of the COVID-19 pandemic amendments were made to the Local Government Act 1993 allowing councillors to attend meetings remotely via audio-visual link. Council at its July 2022 Outcomes Committee meeting adopted the Remote Meeting Attendance – Technology Failure Policy which provides guidance in relation to remote meetings.

Council, at its Ordinary Council meeting on 9 December 2025, adopted the Code of Meeting Practice which contains new provisions for remote attendance via audio-visual link. The review of the Remote Meeting Attendance – Technology Failure Policy is currently on hold, pending further notification regarding the Notice of Motion for disallowance of the Regulation 2025 in the Legislative Council.

Delegation

Section 377(1) of the Local Government Act 1993 provides that Council may, by resolution, delegate to committees certain functions of the Council to allow the business of the Council to be conducted in an effective and efficient manner.

The current delegations of each committee are outlined below as adopted by Council in September 2025 (Item 2):

The Outcomes, Services, Traffic and Sister City Committees be delegated authority under Section 377 of the Local Government Act 1993 to exercise all those functions of Council specified below, with the exception of those functions specifically precluded under Section 377 of the Local Government Act 1993.

Committees

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Council has over time, developed a committee structure to facilitate the transaction of its business. In order to operate effectively, Council must appoint councillors to those committees. This report proposes the appointment of all councillors to the Outcomes Committee and the Services Committee. The current functions of each committee are outlined below and are proposed to remain unchanged.

Outcomes Committee

To develop the policies, priorities, plans and strategic direction in achieving the Community's vision as expressed in the Fairfield City Plan through implementation of the Delivery Program.

Note: The divisional operational reporting requirements will be quarterly unless advised otherwise.

Services Committee

To implement and review the operational activities within Council's strategic direction as expressed in the Operational Plan.

Note: The divisional operational reporting requirements will be quarterly, unless advised otherwise.

Note: Pursuant to Clause 20.3 of the Code of Meeting Practice the Mayor will be a member of all of Council's committees.

Chairperson

Clause 20.11 of the Code of Meeting Practice states that the Mayor is the Chairperson of each committee. If the Mayor does not wish to be the Chairperson, another member of the committee should be Chair, either elected by Council or by the committee.

Review

As part of the review of governance and decision-making effectiveness, Council officers considered a range of alternative options for operational matters and meeting processes.

The review also assessed all scenarios against the effectiveness of the proposed structure, timeliness of decision making, cost, resourcing and the Model Code of Meeting Practice changes.

The benefits gained from amending the Outcomes Committee and Services Committee structure include:

- Broader councillor participation, with all councillors forming part of the committee decision-making process, compared with the former structure where committee membership was limited to 6 councillors per committee.

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- Improve governance clarity by aligning the committee structure with the updated Code of Meeting Practice.
- Enabling more focused and informed deliberations by all councillors.
- More effective use of the Mayor, councillor and staff time.
- Supports clearer reporting and public understanding of Council processes.
- Ensures committee structures reflect contemporary governance expectations.
- Demonstrates proactive compliance with legislative and regulatory changes.
- Reduces governance risk and costs.

Legal Implications

There are no legal implications for Council associated with this report.

Financial Implications

All costs associated with committee meetings are provided for within the current 2025–2026 Operational Plan and will continue to be accommodated in the 2026–2027 Operational Plan.

It is anticipated that there will be a slight reduction in costs when the committees are no longer held concurrently.

Implementation

Following determination by Council, the relevant Council staff will be informed of the new structure and applicable Forms and Quality Management procedures will be updated.

Conclusion

As outlined above, it is recommended that Council adopt the new structure of the Outcomes Committee and Services Committee effective from 1 July 2026 noting, a further report addressing all committee functions and membership, will be presented to the Ordinary Council meeting in September 2026.

Sonja Drca
Manager Governance and Audit

Authorisation:
Director People Culture and Operations
General Manager

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